AGENDA

1. Call to Order

2. Agenda:

Amendments and Adoption

3. Adoption of the

Minutes:

a) Minutes of Regular Meeting - Wednesday, March 17, 2021 - 6:00 P.M.

4. Delegation:

None

5. Bylaws:

Moved to 7.a) as per MGA requirements

6. Unfinished Business:

a) 2020 Financial Statements

b) 2021 – 2024 Operating Budget

c) 49th Street Infrastructure Project - Request for Decision 21-21

7. New Business:

a) 2021 Property Tax Bylaw 463/21

b) Main Street Planters

8. Financial Reports:

None

9. Committee Reports:

a) Red Deer River Municipal User Group Association

10. Administrative Reports:

a) Admin Support Staff

11. Correspondence

and Information:

a) AUMA/AMSC Energy News

b) Parkland Regional Library - Municipal Affairs Population List

12. Adjournment

This Regular Meeting of the Village of Alix Council will be held virtually. The link to join the meeting as well as the agenda package can be found on the Village of Alix website. www.villageofalix.ca

VILLAGE OF ALIX MISSION STATEMENT

Through Village Council policies and leadership, we foster an open, cooperative government that encourages public participation and ensures levels of services our citizens expect and deserve.

Minutes of the Regular Meeting of the Village of Alix Council, held

on Wednesday, March 17, 2021 at 6:00 P.M., virtually.

Present:

Mayor Rob Fehr, Councillors Barbara Gilliat, Tim Besuijen, Edwin

Cole and Vicki Soltermann

Also Present:

Michelle White, Chief Administrative Officer

Call to Order:

Mayor Fehr called the meeting to order at 6:00 P.M.

Amendments/Deletions

to Agenda:

Mayor Fehr called for amendments to the agenda.

Approval of Agenda:

Resolution #054/21:

Moved by Councillor Gilliat that the Village of Alix Council

approve the agenda as presented.

CARRIED

Minutes:

a) Regular Meeting – March 3, 2021

Resolution #055/21:

Moved by Councillor Besuijen that the Minutes of the Regular Meeting of the Village of Alix Council held on Wednesday, March

3, 2021, be accepted as presented.

CARRIED

Delegation:

a) Daniel Luymes, CPA, BDO Canada LLP sentation of

2020 Financial Statements

Mr. Daniel Luymes, CPA, CA Manager of Accounting and Assurance, representing BDO Canada LLP entered the meeting at 6:01 P.M. to present to Council the Village of Alix 2020

Financial Statement.

Mr. Euymes retired from the meeting at 6:34 P.M.

Bylaws:

Jone

Unfinished Business

New Business:

-Request for Decision 21-20

Resolution #056/21:

Moved by Councillor Soltermann that the Village of Alix Council will hereby add \$150,00.00 to Sewer Reserves, \$50,000.00 to Fire Reserves and \$50,00.00 to General Reserves effective December ૂર્કી, 2020.

CARRIED

b) Village Vehicle Use, Policy 16 Amendment - Request for Decision 21-18

Resolution #057/21:

Moved by Councillor Besuijen that the Village of Alix Council hereby approves Policy #16, Village Vehicle Use as presented.

CARRIED

c) Outdoor Movie Screen System - Request for Decision 21-17

Resolution #058/21:

Moved by Councillor Besuijen that the Village of Alix Council hereby agrees to sell the outdoor movie screen equipment to the Alix Fire and Medical Department for the price of \$2,000.00 plus GST.

CARRIED

Page 2 March 17, 2021

New Business: (cont.)

d) Sound System - Request for Decision 21-19

Resolution #059/21:

Moved by Councillor Gilliat that the Village of Alix Council hereby directs Administration to proceed with the relocation of the sound system to the Alix Community Hall. All expense of moving the sound system shall be borne by the Alix Community Hall Board.

CARRIED

Financial Reports:

- a) Accounts Payable Cheque Listing February 18 March 4, 2021
- b) Bank Reconciliation February 28, 2021
- c) Tax Trial Balance March 11, 2021

Resolution #060/21:

Moved by Councillor Besuijen that the Village of Alix Council accept the Financial Reports as presented.

CARRIED

Committee Reports:

- a) Alix Public Library Board Councillor Gilliat
- b) Red Deer River Municipal User Group Councillor Besuijen
- c) Lacombe Foundation Board Councillor Gilliat
- d) <u>Lacombe Regional Waste Services Commission Councillor</u> Gilliat
- e) Parkland Regional Library System Councillor Gilliat

Resolution #061/21:

Moved by Councillo Besuijen that the Village of Alix Council accept the Committee Reports as presented.

CARRIED

Administrative Reports:

- a) Chief Administrative Officer Report
- b) Administrative Support Staff Report
- c) Cyberus Protection Services Report

Resolution #062/21:

Moved by Councillor Besuijen that the Village of Alix Council accept the Administrative Reports as presented.

CARRIED

Correspondence and Information:

- a) Alberta Municipal Affairs Disaster Recovery Program (DRP)
- b) Crowsnest Pass President's Summit on Policing
- c) Campaign for a Smoke Free Alberta
- d) Emission Reductions Discussion Guide

Resolution #063/21:

Moved by Councillor Gilliat that the Village of Alix Council accept Correspondence Items (a) through (d) for information.

CARRIED

Mayor Fehr called a recess at 7:35 P.M.

Mayor Fehr reconvened the meeting at 7:37 P.M.

Page 3 March 17, 2021

Closed Meeting:

a) FOIP Section 25 - Economic Interests of the Public Body - Re:

Municipally Owned Commercial Lots

Resolution #064/21:

Moved by Councillor Besuijen that the Village of Alix Council go into a Closed Meeting at 7:37 P.M. to discuss FOIP Section 25, Economic Interests of the Public Body Re: Municipally Owned

Commercial Lots.

CARRIED

Resolution #065/21:

Moved by Councillor Gilliat that the Village of Alix Council return

to the Public Meeting at 7:55 P.M.

CARRIED

Resolution #066/21:

Moved by Councillor Gilliat that the Village of Alix Council hereby

directs Administration to enter into a contract with Royal LePage

Realty Corporation for the listing of:

Lot(s) 18, 19, Block 6, Plan RN30 Lot(s) 11, 12, Block 6, Plan RN30s

Lot 2, Plan 792 2879

CARRIED

Adjournment:

Resolution #067/21:

Moved by Councillor Besuijen that this Regular Meeting of the

Village of Alix Council be adjourned at 7:56 P.M.

CARRIED

Chief Administrative Officer

Village of Alix Consolidated Financial Statements For the year ended December 31, 2020

Village of Alix Consolidated Financial Statements For the year ended December 31, 2020

| | Contents |
|---|----------|
| Auditors' Report Consolidated Financial Statements | 1 |
| Consolidated Statement of Financial Position | 3 |
| Consolidated Statement of Operations | 4 |
| Consolidated Statement of Change in Net Debt | 5 |
| Consolidated Statement of Cash Flows | 6 |
| Summary of Significant Accounting Policies | 7 - 9 |
| Notes to the Consolidated Financial Statements | 10 - 26 |

Independent Auditor's Report

To the Mayor and Council of the Village of Alix

Opinion

We have audited the consolidated financial statements of Village of Alix and its controlled or owned organizations (the Group), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statement of operations, consolidated statement of changes in net debt, and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2020 and its consolidated financial performance and its cash flows for the year then ended in accordance with Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report - continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those fisks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chârtered Professional Accountants Red Deer, Alberta

be determined

Village of Alix Consolidated Statement of Financial Position

| December 31 | | 2020 | 2019 |
|--|-----------|------------------------|----------------------|
| Financial assets | | | C |
| Cash and cash equivalents (Note 1) | \$ | 2,346,701 🖇 | 31,987,678 |
| Taxes receivable (Note 2) | | 107,556, | 147,031 |
| Accounts receivable Grants receivable | | 72,430 | 53,743 |
| Grants receivable | _ | 1,037,908 | 354,073 |
| | | ₄ 3,564,595 | 2,542,525 |
| Liabilities | | | |
| Accounts payable and accrued liabilities | S. A. | 226,487 | 178,565 |
| Employee benefit obligation (Note 3) | J | 69,870 | 70,029 |
| Deposit liabilities | E9 | 510 | 550 |
| Deferred revenue (Note 4) Long-term debt (Note 5) | | 1,593,027 2,860,426 | 875,377 2,994,089 |
| Foug-ferm dept (Hote 2) | - | 2,000,420 | 2,994,009 |
| | | 4,750,320 | 4,118,610 |
| Net debt | | (1,185,725) | (1,576,085) |
| Non-financial assets | | | |
| Tangible capital assets (Note 6) | | 10,989,235 | 10,987,222 |
| Inventory for consumption | | 22,784 | 23,047 |
| Prepaid expenses | | 178 | 5,044 |
| | | 11,012,197 | 11,015,313 |
| Accumulated surplus (Note 8) | \$ | 9,826,472 \$ | 9,439,228 |

Debenture debt limits (Note 15) Contingencies (Note 16)

Village of Alix Consolidated Statement of Operations

| For the year ended December 31 | | Budget 2020 | 2020 | 2019 |
|--|----------|---|---|--|
| Revenue Net municipal taxes (Note 10) Government transfers for operating (Note 11) Sales and user fees Franchises and concessions Investment income Penalties and costs on taxes Fines and licenses Rental | \$ | 1,432,001 \$ 65,604 857,569 113,500 26,000 28,000 11,400 13,800 | 1,432,753 \$79,046 841,787 119,669 10,667 35,032 9,166 13,479 | 1,453,379 72,802 815,573 123,001 26,199 48,901 16,808 14,504 |
| | | 2,547,874 | 2,541,593 | 2,571,167 |
| Expenses (Note 12) Legislative Administration Protective services Transportation services Water and wastewater Waste management Planning and development Recreation and parks FCSS and Cemetery Loss on sale of capital assets | | 50,850 512,408 175,807 691,283 664,316 154,300 54,681 312,612 50,073 - | 32,181 377,901 153,540 601,533 565,796 151,656 55,166 338,146 49,014 18,401 2,343,334 | 42,662 416,240 174,873 568,060 620,030 148,244 57,839 369,813 49,244 60,254 |
| Excess (deficiency) of revenue over expenditures - before other Other Government transfers for capital (Note 11) | | (118,256) 3,988,574 | 198,259 188,985 | 63,908 841,556 |
| Excess (deficiency) of revenue over expenditures | | 3,870,318 | 387,244 | 905,464 |
| Accumulated surplus, beginning of year Accumulated surplus, end of year | <u> </u> | 9,439,228 | 9,439,228 9,826,472 | 8,533,764 5 9,439,228 |

Village of Alix Consolidated Statement of Change in Net Debt

| For the year ended December 31 | | Budget 2020 | 2020 | 2019 |
|---|-----|----------------|---------------|-------------|
| | | | | 4 |
| Excess of revenue over | | | | |
| expenditures | \$ | 3,870,318 \$ | 387,244 \$ | _905,464 |
| Acquisition of tangible capital assets | • | (4,100,574) | (424,409) | ((695,448) |
| Amortization of tangible capital assets | | 403,995 | 403,995 | 371,847 |
| Proceeds on sale of tangible capital assets | | - | - ((_ | 26,322 |
| Write-downs of tangible capital assets | | - | 18,401 | 60,254 |
| | | | | |
| | | 173,739 | 385,231 | 668,439 |
| Change in prepaid expenses | | - | 4,866 | 5,035 |
| Change in inventory for consumption | | - | 263 | 362 |
| Net change in net debt | | 173,739 | 390,360 | 673,836 |
| Net debt, beginning of year | | (1,576,085) | (1,576,085) | (2,249,921) |
| Net debt, end of year | \$_ | (1,402,346)\$ | (1,185,725)\$ | (1,576,085) |

Village of Alix Consolidated Statement of Cash Flows

| For the year ended December 31 | | 2020 | 2019 |
|---|--------|---------------------------------------|---------------------|
| Operating transactions Excess of revenue over expenditures Items not involving cash | \$ | 387,244 \$ | 905,464 |
| Amortization | | 403,995 | 371,847 |
| Write-down of tangible capital asset | | 18,401 | 60,254 |
| Changes in non-cash operating balances Taxes receivable Accounts receivable | | 39,475 (18,687) | 67) 972 26,963 |
| Grants receivable | | (683,835) | (354,073) |
| Prepaid expenses | | 4,866 | 5,035 |
| Accounts payable and accrued liabilities | | 47,922 | (97,398) |
| Inventory for consumption | | 263 | 362 |
| Employee benefit obligation | | (159) | 5,720 |
| Deposit liabilities Deferred revenue | P | 717,650 | (1,215) |
| Liability for contaminated sites | OF ASS | ₹17,630 | 11,254 (61,590) |
| Elability for containinged siecs | | <u> </u> | (01,370) |
| | | 917,095 | 940,595 |
| | | | |
| Capital transactions | | (40.4.400) | (405 440) |
| Acquisition of tangible capital assets Proceeds on sale of tangible capital assets | | (424,409) | (695,448) 26,322 |
| Froceeds of sale of cangible capital assets | _ | - | 20,322 |
| | | (424,409) | (669,126) |
| | | · · · · · · · · · · · · · · · · · · · | |
| Investing transactions | | (22.24) | ~~~ |
| Restricted cash balances | | (38,241) | 337,618 |
| Financing transactions | | | |
| Repayment of long-term dept | | (133,663) | (129,001) |
| | • | <u> </u> | |
| Net change in cash and cash equivalents | | 320,782 | 480,086 |
| net change in gasin and egan equivalents | | 320,702 | 400,000 |
| Cash and cash equivalents, beginning of year | | 1,432,306 | 952,220 |
| | | | |
| Cash and cash equivalents, end of year | \$ | 1,753,088 \$ | 1,432,306 |
| Ash and the arrivalents is comprised of | | | |
| Cash and cash equivalents is comprised of: Cash and cash equivalents | \$ | 2,346,701 \$ | 1,987,678 |
| Less: restricted (Note 1) | ç | (593,613) | (555,372) |
| a sourced (note 1) | | (575,015) | (000,012) |
| · . | \$ | 1,753,088 \$ | 1,432,306 |
| · · · · · · · · · · · · · · · · · · · | | | |

Village of Alix Summary of Significant Accounting Policies

December 31, 2020

Management's Responsibility for the Financial Statements

The consolidated financial statements of the Village are the responsibility of management. They have been prepared in accordance with Canadian generally accepted accounting principles established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

Basis of Consolidation

The consolidated financial statement reflect the assets, liabilities, revenue and expenses of all municipal organizations, committees and Boards which are owned or controlled by the Village.

The Village has consolidated the Alix Public Eibrary

Cash and Cash Equivalents

Management considers all highly liquid investments with maturity of three months or less at acquisition to be cash equivalents.

Investments

Investments are recorded at cost unless there has been a decline in the market value which is other than temporary in nature in which case the investments are written down to market value.

Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life, less residual value, of the tangible capital asset commencing once the asset is available for productive use. One half the amortization is calculated in the year of acquisition. No amortization is calculated in the year of disposition. Estimated useful lives of the various asset classes are as follows:

Land improvements
Buildings
Engineered Structures
Machinery, equipment and furnishings
Vehicles

Excess Collections and Under-levies

Excess collections arise from the difference between the actual levy made to cover each requisition and the actual amount requisitioned. If the actual levy exceeds the requisition, the excess collection is accrued as a liability and as a reduction in property tax revenue. Requisition tax rates in the subsequent year are adjusted for any excess collections

15 to 30 years 50 years

10 to 75 years

10 to 25 years

5 to 20 years

Village of Alix Summary of Significant Accounting Policies

December 31, 2020

Collection of Taxes on Behalf of Other Taxation Authorities

The Village collects taxation revenue on behalf of other entities. Such levies, other revenues, expenses, assets and liabilities with respect to the operations of entities are not reflected in these financial statements.

The entities the Village collects taxation revenue on behalf of ane:
Alberta School Foundation Fund
Lacombe Foundation

Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the consolidated statement of financial position. The revenue is recognized in the consolidated statement of operations in the year in which it is used for the specified purpose.

Government Transfers

Government transfers, which include legislative grants, are recognized in the financial statements in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amount can be made.

Revenue Recognition

Taxes are recognized as revenue in the year they are levied.

Charges for sewer and water usage are recorded as user fees. Connection fee revenues are recognized when the connection has been established.

conditional grant revenue is recognized to the extent the conditions imposed on it have been fulfilled. Unconditional grant revenue is recognized when monies are receivable.

Grants for the acquisition of tangible capital assets are recognized in the period in which eligible expenditures are made.

Sales of service and other revenue is recognized on an accrual basis.

Liability for Contaminated Sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the organization is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected

Village of Alix Summary of Significant Accounting Policies

December 31, 2020

Use of Estimates

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

December 31, 2020

| 1. Cash and Cash Equi |
|-----------------------|
|-----------------------|

| | 2020 | 2019 |
|---------------------------------------|-------------------------------|---------------------|
| Current account Temporary Investments | \$ 2,336,232 3 10,469 (| 1,977,636 10,042 |
| | \$ 2,346,701 | 1,987,678 |

The temporary investments have an interest rate of 1.45% and mature December 2021.

Cash and temporary investments include the following internally and externally restricted amounts:

| | | 2020 | 2019 |
|--|-----|---|--|
| Municipal Sustainability Initiative Municipal Stimulus Program Federal Gas Tax Family and Community Support Services Initiative Alix Public Library Cash | \$ | 493,064 65,046 - 1,974 33,529 | \$ 524,739 - 2,992 - 27,641 |
| | \$: | 593,613 | \$ 555,372 |
| | | | |

2. Taxes Receivable

| | |)20 | 2019 |
|--|----------|-------|---------|
| Current taxes and grants in place of taxes | \$ 86,9 | | 115,869 |
| Arrears taxes | 20,5 | 86 | 53,644 |
| | 107,5 | 56 | 169,513 |
| less: Allowance for doubtful accounts | | = | 22,482 |
| | \$ 107,5 | 56 \$ | 147,031 |

December 31, 2020

Employee Benefit Obligation

| | 2020 | 2019 9 |
|--|------------------------|---------------------|
| Accrued vacation pay Accrued sick leave benefit | \$ 39,870 30,000 | \$ 40,029 30,000 |
| | \$ 69,870 | \$ 70,029 |

Accrued vacation pay is comprised of the vacation that employees are deferring to future years.

Sick Leave Benefits

The Village provides paid sick leave at a rate of 1.5 days per month for full-time employees and 1 day per month for part-time employees. Sick leave can accumulate from year to year to a total of 120 work days. Sick leave is not paid out upon termination.

| 4. Deferred Rever | אוותי | IΦ | eν | Rε | rl | Έ | r | F۵ | ΙA | n | 4 |
|-------------------|-------|----|----|----|----|---|---|----|----|---|---|

| | Opening balance | Contributions réceived or receivable | Revenue recognized | Enc | ling balance |
|-----------------|------------------------|--|-----------------------|-----|--------------|
| Municipal | . C | | • | | |
| Sustainability | | | | | |
| Initiative | \$_ \ \ 722\385 | 248,151 | (35,692) | \$ | 934,844 |
| | | , | ` ' ' | - | , |
| ICIP | . () - | 453,913 | - | | 453,913 |
| Federal Gas@Tax | 152,992 | 50,301 | (153,293) | | 50,000 |
| FCSS 🐧 🦠 | - | 25,651 | (23,677) | | 1,974 |
| MOST | | 79,350 | (14,304) | | 65,046 |
| MSP 🔍 🔊 | • | 87,250 | (* ',' ', | | 87,250 |
| Other 1 | | 21,622 | (21,622) | | - , |
| MSI operating | - | 19,443 | (19,443) | | - |
| | \$ 875,377 | 985,681 | (268,031) | \$ | 1,593,027 |

Under various grant agreements with the Government of Canada and the Province of Alberta, the Village is required to account for grants provided and to complete the projects or program in accordance with standards detailed in the various agreements. If these requirements are not adhered to, grants provided will become repayable to the source government. Unexpended funds are repayable to the source government upon final Funds are deferred until related expenditures under the specific grant accounting. agreement have been incurred.

December 31, 2020

5. Long-Term Debt

Net long-term debt reported on the statement of financial position is comprised of the following:

Alberta Capital Finance Authority Debentures, interest at 2.72% to 4.89% per year, due 2030 through 2048.

2020 2019

2,860,426 \$ 2,994,089

Principal and interest payments are due as follows:

| | | Principal | | Interest | A. | |
|------------|-----|------------|---------------|----------------|----------|-----------|
| | | Repayments | | Payments: | Br. Ash | 🔪 🦠 Total |
| 2024 | . – | 430 E04 | ÷ | 074757 | No. | 12/ 250 |
| 2021 | \$ | 138,501 | Þ | 9/7/9/ | F | 236,258 |
| 2022 | | 143,521 | | ₹92,737 | | 236,258 |
| 2023 | | 148,730 | | 87)528 | | 236,258 |
| 2024 | | 154,137 | A COL | 82,121 | | 236,258 |
| 2025 | | 159,748 | | 76,509 | | 236,257 |
| Thereafter | | 2,115,789 | | | | 2,728,744 |
| | | ♦ | J. | | | |
| • | \$ | 2,860,426 | * \$ 1 | 1,049,607 | \$ | 3,910,033 |
| | | | | | | |

Debenture debt is repayable to the Alberta Capital Finance Authority and bears interest at rates ranging from 2.72% to 4.89% per annum and matures in periods 2030 through 2048. Debenture debt is issued on the credit and security of the Village at large.

December 31, 2020

| 6. Tangible Capita | l Ass | ets | | | | | | 2020 |
|---|----------|--------------|--------------|-------------|---|---------------|-------------|-----------------|
| | | | Land | | | Machinery | Ŋ" | |
| | | | provement | | Engineered | e and | | Work in |
| Cost, beginning of | | Land | 2 | Buildings | Structures | Equipment | Vehicles | Progress Total |
| year | \$ | 412,806 \$ | 337,421 \$ | 2,717,026 | \$ 12,244,564 | 694,406 \$ | 695,418 \$ | - \$ 17,101,641 |
| Additions | | 30,300 | • | | 322,495 | 57,614 | 14,000 | - 424,409 |
| Disposals | _ | - | | - | 100 Pi | CELLO . | (40,001) | - (40,001) |
| Cost, end of year | \$ | 443,106 \$ | 337,421 \$ | 2,717,026 | \$ 12,567,059 | \$ 752,020 \$ | 669,417 \$ | - \$ 17,486,049 |
| Accumulated amortization, | | | | • | D | | | _ |
| beginning of year | \$ | - \$ | 244,207 \$ | 560,349 | \$ 4,348,053 | \$ 507,667 \$ | 454,143 \$ | - \$ 6,114,419 |
| Amortization | | - | 17,192 | 553,389) ` | 272,880 | 28,513 | 32,030 | - 403,995 |
| Disposals | | • | - \$ | CON. | • | ** | (21,600) | - (21,600) |
| Accumulated amortization, end of year | | • | 261,399 \$ | (42.730 | £ : 4.420.022. | ć 52/ 400 č | 4/ 4 E 77 . | A 7 407 044 |
| Net carrying | 3 | - 5 | 26],399@39 | 613,729 | \$ 4,620,933 | \$ 536,180 \$ | 464,573 \$ | - \$ 6,496,814 |
| amount, end of year | \$ | 443,106 \$ | 76,022 \$ | 2,103,297 | \$ 7,946,126 | \$ 215,840 \$ | 204,844 \$ | - \$ 10,989,235 |
| | <u> </u> | 110,100 %0 1 | (a. goyozz y | L, 100; L/7 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 2.5,010.9 | 201,011 9 | \$ 10,707,203 |

₩

December 31, 2020

| 6. Tangible Capita | l Ass | ets (continu | ued) | | | , | | | 2019 |
|--|-----------|--------------|------------------------------|----------------------|-----------------------------|------------------------------------|----------------------------------|---------------------|----------------------------------|
| Cost hasinning of | | Land | Land Improvements | Buildings | Engineered Structures | Machinery) (and Equipment | y Vehicles | Work in Progress | Total |
| Cost, beginning of year Additions | \$ | 412,806 | \$ 337,421 | \$ 2,729,829 | 19 | \$ 690,638 \$ | 786,267 \$ | - \$ | 16,589,571 |
| Disposals | | * | <u>-</u> | (12,803) | 682,280 (70,326) |) 13,168 (9,400) | (90,849) | <u>-</u> | 695,448 (183,378) |
| Cost, end of year | \$ | 412,806 | \$ 337,421 | \$ 2,717,026 | \$ 12,244,564 | \$ 694,406 \$ | 695,418 \$ | - \$ | 17,101,641 |
| Accumulated amortization, beginning of year Amortization Disposals | \$ | | \$ 227,096 17,111 - \$ | \$ 521-230 39,119 | \$\frac{4,086,239}{261,814} | \$ 492,604 \$ 21,016 (5,953) | 512,205 \$ 32,787 (90,849) | - \$ - - | 5,839,374 371,847 (96,802) |
| Accumulated amortization, end of year | \$ | | \$ 244,207 | 560,349 | \$ 4,348,053 | \$ 507,667 \$ | 454,143 \$ | - \$ | 6,114,419 |
| Net carrying amount, end of year | <u>\$</u> | 412,806 | | \$ 2,156,677 | \$ 7,896,511 | - | | - \$ | 10,987,222 |

December 31, 2020

| 7. | Equity in Tangible Capital Assets | | | | 4 |
|----|---|----|--|-------------------------------------|--|
| | | | 2020 | | 2019 |
| | Tangible capital assets Accumulated amortization Debenture debt | \$ | 17,486,049 (6,496,814) (2,860,426) | | 17,101,641 (6,114,419) (2,994,089) |
| | | \$ | 8,128,809 | \$\langle \(\frac{1}{3} \langle \) | 7,993,133 |
| | | | | | |
| 8. | Accumulated Surplus | A | | | |
| | •. | | 2020 | | 2019 |
| | Equity in tangible capital assets Unrestricted surplus | S | 8,128,809 464,681 | \$ | 7,993,133 450,222 |
| | | _ | 8,593,490 | | 8,443,355 |
| | Restricted surplus | | F0 000 | | |
| | General Fire | | 50,000 128,109 | | 79,000 |
| | Roads, streets, walks and lighting | | 240,994 | | 240,994 |
| | Water | | 192,186 | | 192,186 |
| | Wastewater | | 341,880 | | 191,880 |
| | Cemetery | | 20,000 | | 20,000 |
| | Arena | | 213,034 | | 225,034 |
| | Parks and playgrounds | | 3,000 | | 3,000 |
| | Community halls | | 41,529 | | 41,529 |
| | Library | | 2,250 | | 2,250 |
| | | | 1,232,982 | | 995,873 |
| | | \$ | 9,826,472 | \$ | 9,439,228 |

The investment in tangible capital assets represents amounts already spent and invested in infrastructure. Reserve funds represent funds set aside by bylaw or council resolution for specific purposes.

December 31, 2020

| 9. Change in Accumulated | Surplu | s | | | | | √ Eduit | y in tangible | | |
|---|--------|--|------------|------------|-----------|----------------------|---------|---------------|-----------------|-----------------|
| | | Budget | Unrestrict | ed surplus | Restricte | ed surpl <u>us</u> e | gar | oital assets | 2020 | 2019 |
| Balance, beginning of year | \$ | 450,222 | \$ | 450,222 | \$ | 995,873 | 3 | 7,993,133 | \$ 9,439,228 | \$ 8,533,764 |
| Excess of revenue over expenses | • | 3,870,318 | | 387,244 | - | | | - | 387,244 | 905,464 |
| Net operating transfers to (from) restricted surplus | | 48,354 | | · | * (° | 237,109 | | _ | | - |
| Debenture principal payments | | (133,663) | | (133,663) | | - | | 133,663 | | ., |
| Acquisition of capital | | (4,100,574) | | (424 409) | 456) I | _ | | 424,409 | - | - |
| Disposals and write-down of assets | | (,, , , , , , , , , , , , , , , , , , | e tra | 18,401 | | | | (18,401) | | _ |
| Amortization | | 403,995 | _(| 203,995 | | _ | | (403,995) | - | |
| Change in accumulated surplus | \$ | \$ 88,430̂≥ | | 14,459 | \$. | 237,109 | \$ | 135,676 | \$ 387,244 | \$ 905,464 |
| Balance, end of year | \$ | | \$ | 464,681 | ••• | 1,232,982 | \$ | 8,128,809 | \$ 9,826,472 | \$ 9,439,228 |

December 31, 2020

| December 31, 2020 | | | | | |
|--|---------------------------------------|---------------------------------|----------|-----------------------|--------------------|
| 10. Taxation - Net | - | December 2 | | | |
| | | Budget 2020 | | 2020 | 2019 |
| Residential property Machinery and equipment | \$ | 795,924 498,389 | \$ | 796,175 \$ 498,389 | 846,203 496,766 |
| Linear property Government grants in place of property | / taxes | 25,451 1,815 | | 22,666 1,815 🚜 | 25,224 |
| Non-residential property Designated Industrial Property | · · · · · · · · · · · · · · · · · · · | 327,285 105 | | 330,383 (1,05 | 311,073 107 |
| | | 1,648,969 | | 1,649,533 | 1,679,373 |
| Requisitions | | | (| | |
| Alberta School Foundation Fund Lacombe Foundation | | 210,679∢ 6,18 4 ₅ | | 210,596 6,184 | 219,579 6,308 |
| Designated Industrial Property Requ | iisitio <u>n</u> | ¢1,05 | | , *0,101 | 107 |
| | | 4216,968 | \$' | 216,780 | 225,994 |
| Available for general municipal purpose | 45 Tiles | 1,432,001 | \$ | 1,432,753 \$ | 1,453,379 |
| \$ | | | | | |
| 11. Government Transfers | | | | | |
| | | Budget 2020 | | 2020 | 2019 |
| Operating Provincial government Other local government | | 54,004 11,600 | | 67,305 11,741 | 58,745 14,057 |
| | \$ | 65,604 | \$ | 79,046 \$ | 72,802 |
| Capital Provincial government | \$ | 3,988,574 | \$ | 188,985 \$ | 841,556 |
| Total government transfers | \$ | 4,054,178 | \$ | 268,031 \$ | 914,358 |
| | | | | | |

December 31, 2020

12. Expenses by Object

| | Budget 2020 | 2020 | 2019 |
|--|---|---|---|
| Salaries and wages Contracted and general services Materials, goods and utilities Transfer to local agencies Bank charges and short term interest Interest on long-term debt Amortization Write-down/ loss on tangible capital assets Other expenditures | \$ 796,230 \$ 662,582 585,030 91,598 200 102,595 403,995 | 715,976 \$ 538,686 484,252 78,272 101,880 403,995 8,401 1,820 | 746,772 618,763 524,960 78,052 94 106,517 371,847 60,254 |
| | \$ 2,666,130 \$ | 2,343,334 \$ | 2,507,259 |

13. Municipal Employees Pension Plans

Local Authorities Pension Plan

Certain employees of the Village are eligible to be members of the Local Authorities Pension Plan (LAPP), a multi-employer pension plan which is covered by the Public Sector Pension Plans Act. The Plan serves about 200,000 people and over 400 employers. It is financed by employer and employee contributions and investment earnings of the LAPP Fund. The plan provides defined pension benefits to employees based on their length of service and rates of pay.

The Village is required to make current service contributions to the LAPP of 9.39% of pensionable earnings up to the year's maximum potential earnings under the Canada Pension Plan and 13.84% on pensionable earnings above this amount to an annual maximum pensionable earnings of \$172,221. Employees of the Village are required to make current service contributions of 8.39% of pensionable earnings up to the year's maximum potential earnings under the Canada Pension Plan and 12.84% of pensionable earnings above this amount to an annual maximum pensionable earnings of \$172,221.

Contributions for the year were:

Employer contributions Employee contributions

| 2020 | 2019 |
|---------------------------|------------------|
| \$ 46,897 \$ 42,243 | 48,271 43,467 |
| \$ 89,140 \$ | 91,738 |

As this is a multivemployer pension plan, these contributions are the Village's pension benefit expense. No pension liability for this type of plan is included in the Village's financial statements. The most recent valuation as at December 31, 2019 indicates a surplus of \$7.9 billion for basic pension benefits (2018 - \$3.5 billion). The actuary does not attribute portions of the unfunded liability to individual employers.

December 31, 2020

14. Salary and Benefits Disclosure

Disclosure of salaries and benefits for municipal officials and designated officers as required by Alberta Regulation 313/2000 is as follows:

| | Salary | Benefits & Allowances | Total 2020 | 7 Total 2019 |
|-----------------------|---------|-----------------------|----------------|--------------------------|
| Mayor Fehr | 8,100 | - | 8,100 | <i>,</i> 4 7 ,875 |
| Councillor Besuijen | 4,425 | - | 4,425 | 5,225 |
| Councillor Gilliat | 5,975 | • | 5,975 | 9,735 |
| Councillor Soltermann | 6,075 | - | 6,075 | 6,000 |
| Councillor Cole | 5,275 | - | 5,275 | 5,000 |
| Chief Administrative | | | | |
| Officer | 100,605 | 1,830 | 102,435 | 97,583 |
| Designated Officers | 49,107 | | 49 107 | 48,586 |

Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.

Benefits and allowances includes the employer's share of all employee benefits and contributions or payments made on behalf of employees including health care, dental coverage, group life insurance, dental coverage, and vision coverage.

15. Debt Limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation for the Village be disclosed as follows:

| | 2020 | 2019 |
|--------------------------------------|---------------------------|------------------------------|
| Total debt limit Total debt | \$ 3,818,415 2,860,426 | \$ 3,856,751 2,994,089 |
| Total debt limit available | 957,989 | 862,662 |
| Debt Servicing limit | 636,403 | 642,792 |
| Debt servicing | 236,258 | 236,258 |
| Total debt servicing limit available | 400,145 | 406,534 |
| | | |

The debt limit is calculated at 1.5 times revenue of the Village (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the municipality. Rather, the financial statements must be interpreted as a whole.

December 31, 2020

16. Contingencies

The Village is a member of the Alberta Local Authorities Reciprocal Insurance Exchange. Under the terms of the membership the Village could become liable for its proportionate share of any claim losses in excess of funds held by the exchange. Any liability incurred would be accounted for in the year the losses are determined.

The Village is a member of the Lacombe Regional Waste Services Commission, the Highway 12/21 Regional Water Commission, and the Alberta Urban Municipalities Association. Under the terms of the membership the Village could become liable for its proportionate share of any losses incurred by these organizations. Any liability incurred would be accounted for as a current transaction in the year of settlement.

17. Budget

The budget adopted by Council on April 15, 2020, was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis, while Public Sector Accounting Standards now require a full accrual basis. The budget anticipated use of surpluses accumulated in previous years to fund current year operation and capital activities. Amortization was not budgeted. The budget expensed all tangible capital expenditures. As a result, the budget figures presented in the statements of operations and change in net debt represent the budget adopted by Council on April 15, 2020, with adjustments as follows:

| | | 2020 |
|---|----|---|
| Operating budget surplus) Add debenture principal payments Net operating transfers to accumulated surplus Less Amortization expense included in budgeted numbers | \$ | 200,430 133,663 (48,354) (403,995) |
| Excess (deficiency) of revenue over expenditures before other | \$ | (118,256) |
| Čapital budget deficit Add: Capital expenditures | | 4,100,574 |
| Less: Budgeted transfers from operating | , | (112,000) |
| Budgeted capital surplus | \$ | 3,988,574 |
| Budgeted combined surplus | \$ | 3,870,318 |

December 31, 2020

18. Segmented Information

The Village is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

Protective Services

Protective services is comprised of police, bylaw enforcement and fire protection. This service area is responsible for the overall safety of the public through various prevention and enforcement activities.

Transportation Services

Transportation services is responsible for the delivery of municipal public works services related to the planning, development and maintenance of roadway systems, the maintenance of park and open space, and street lighting.

Water and Wastewater

Water and wastewater provides drinking water to the Town's citizens and collects and treats wastewater. The Village processes and cleans sewage and ensures the water system meets all Provincial standards.

Waste Management

Waste management provides collection disposal and recycling programs.

Planning and Development

The planning department provides a number of services including town planning and enforcement of building and construction codes and review of all property development plans through its application process.

Recreation and Parks

This service area maintains recreation infrastructure such as parks, arenas, aquatic centres and community centres as well as provides recreational programs and cultural programs at those locations.

FCSS and Cemetery

This service area provides and administers community support programs.

General Government

This service area includes legislative and administrative support to all other service areas and also relates to the revenues and expenses that relate to the operations of the Village itself and cannot be directly attributed to a specific segment.

18. Segmented Information (continued)

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. In measuring and reporting segment revenue from transactions with other segments, inter-segment transfers have been eliminated. The revenues and expenses that are directly attributable to a particular segment are allocated to that segment. Taxation revenue has been allocated to general government except where specific tax revenues can be directly allocated to a service area.

December 31, 2020

| 18. | Segmented | Information | (continued) |
|-----|-----------|--------------------|-------------|
| | Segmented | IIII OI III GEIOII | (COREINGC) |

| | | | | • | | | | | € | ₽, | | |
|------------------------------|--|-----------------|-------------|--------------|----------------|------|--|--------------|---------------------|-------------|--------------|-----------------|
| For the year ended | | Protective | Tra | nsportatio | Water and | | Waste | Planning and | Recreation | FCSS and | General | 2020 |
| December 31 | | Services | | n Services | Wastewater | Man | agement | Development | and Parks | Cemetery | Government | Total |
| Revenue | | | | | | | | a Ó | | | | |
| Taxation | \$ | - | \$ | - \$ | • | \$ | - 4 | \$ 60. TE | . \$ | - <u>\$</u> | 1,432,753 \$ | 1,432,753 |
| Government transfers for | | | | | | | | A The | , A. A. | | | |
| operating | | 14,304 | | - | | | | | [©] 36,100 | 28,642 | - | 79,046 |
| Government transfers for | | | | | | | | d N | | | | |
| capital | | - | | - | 188,985 | | - | - (| • | - | - | 188,985 |
| Sales and user fees | | 70,398 | | - | 554,522 | | 164,535 | 22,533 | 23,614 | 2,825 | 3,360 | 841,787 |
| Franchises and concessions | | - | | - | | | # T | | • | - | 119,669 | 119,669 |
| Investment income | | - | | - | - | | A STATE OF THE PARTY OF THE PAR | . ** | - | - | 10,667 | 10,667 |
| Penalties and costs on taxes | ; | • | | - | - | 46 | | ð - | - | - | 35,032 | 35,032 |
| Rentals | | • | | • | • | ``4 | | - | - | - | 13,473 | 13,473 |
| Fines and licenses | | 6,356 | | - | - | 600 | A STATE OF THE PARTY OF THE PAR | - | - | - | 2,810 | 9,166 |
| Contributed assets | | - | | - | • | 1.00 | - ¥ | • | • | • | <u> </u> | |
| | | 91,058 | | - | 743,507 | | 164,535 | 22,533 | 59,714 | 31,467 | 1,617,764 | 2,730,578 |
| Expenses | | | | | A 66 | ~)) | | | | | | |
| Salaries and wages | | 1,900 | | 168,416 | ,92,274 | 2.20 | 24,974 | - | 154,691 | | 273,721 | 715,976 |
| Contracted and general | | | | | | | | | | | | |
| services | | 88,202 | | 97,890 | 54,575 | | 123,178 | 14,805 | 65,724 | 14,361 | 79,951 | 538,686 |
| Materials, goods and | | | | Æ | | | | | | | | |
| utilities | | 39,488 | | 109,872 | 221,915 | | 3,504 | 9,972 | 50,693 | 3,078 | 45,730 | 484,252 |
| Transfer to local agencies | | 6,000 | | (A) (A)-~. | _ <i>.ll</i> - | | - | - | 42,676 | 29,596 | - | 78,272 |
| Bank charges and short- | | | | A Marie | | | | | | | | |
| term interests | | - | | A B | • | | - | - | - | - | 102 | 102 |
| Interest on long-term debt | | 1,643 | 13 | 22,618 | 38,145 | | • | 30,389 | 7,392 | 1,643 | - | 101,830 |
| Amortization | | 16,307 | ຝ | 202,737 | 158,887 | | - | • | 16,970 . | 336 | 8,758 | 403,995 |
| Write-down/loss on capital | | a de | The Control | | | | | | | | | |
| assets | | (8,401 | · 👸 ' | - | - | | - | - | • | - | - | 18, <i>4</i> 01 |
| Other | | 69a Vin | | - | - | | - | - | - | - | 1,820 | 1,820 |
| | <u>, </u> | 171,941 | | 601,533 | 565,796 | | 151,656 | 55,166 | 338,146 | 49,014 | 410,082 | 2,343,334 |
| Net surplus (deficit) | (\$,3 | (80,883) | \$ | (601,533) \$ | 177,711 | \$ | 12,879 | (32,633) \$ | (278,432) \$ | (17,547) \$ | 1,207,682 \$ | 387,244 |

December 31, 2020

| 18. Segmented Information (continued | 18. | Segmented | Information | (continued |
|--------------------------------------|-----|-----------|-------------|------------|
|--------------------------------------|-----|-----------|-------------|------------|

| For the year ended | Dro | tective | Transportatio | Water a | nd | Waste | Planning and | d Regreation | FCSS and | General | | 2019 |
|----------------------------|---------------|------------------|------------------------|-----------|----------------|--|---------------------------|----------------|-------------|--------------|----|-----------|
| December 31 | | ervices | n Services | Wastewat | | Management | Developmen | | | Government | | Total |
| Revenue | | CIVICCA | II adi Vicus | Hastewat | G1 | management | Developmen | C Sandrains | Centerery | GOVERNINENC | | TOTAL |
| Taxation | ė | | s . | \$ | ٠ ﴿ | | ć | . 21 💘 | š - | č 4 462 270 | Ļ | 4 AE2 270 |
| Government transfers for | ð | • | • | ÷ | * ? | • | , | 1. 1 B | | \$ 1,453,379 | \$ | 1,453,379 |
| | | | | | | | | ¥2 (00 | 30.404 | | | 72 002 |
| operating | | - | • | | • | - | (Parties of | 42,698 | 30,104 | - | | 72,802 |
| Government transfers for | | | | 0.44 EF | , | | | | | | | 0.44 554 |
| capital | | | | 841,55 | | - | | 46.545 | - | - (| | 841,556 |
| Sales and user fees | | 21,821 | 4,271 | 557,43 | Z | 163,982 | 12,596 | 46,313 | 475 | 8,683 | | 815,573 |
| Franchises and concessions | | - | - | | - | ঝু | (*) | - | - | 123,001 | | 123,001 |
| Investment income | | - | - | | - | e de la companya della companya della companya de la companya della companya dell | · - | - | - | 26,199 | | 26,199 |
| Penalties and costs on | | | | | | 6 () | \ ^{\(\partial\)} | | | | | |
| taxes | | • | | | • | 4 | , - | - | | 48,901 | | 48,901 |
| Rentals | | • | | | - | The second | - | - | - | 14,504 | | 14,504 |
| Fines and licenses | | 13,358 | - | | - | (| - | - | - | 3,450 | | 16,808 |
| Contributed assets | | - | - | | 150 | - 500 | - | • | | | | ·- |
| Gain on disposal of assets | | | | | No. | 7 | | | | | | |
| • • | | 35,179 | 4,271 | 1,398,98 | 8. 🕸 | 163,982 | 12,596 | 89,011 | 30,579 | 1,678,117 | | 3,412,723 |
| Expenses | | | | - 66 | 10 | | | | | | | |
| Salaries and wages | | 3,600 | 177,431 | 93,10 | £. | 25,787 | _ | 169,607 | - | 277,244 | | 746,772 |
| Contracted and general | | 5,000 | 1,,, 151 | | - | 2.0,707 | | 107,007 | | 2,2 | | 7 10,772 |
| services | | 93,710 | 101,496 | 89,20 | 1 | 119,881 | 19,201 | 61,204 | 14,559 | 119,511 | | 618,763 |
| Materials, goods and | | ,,,,,, | 101, 0 70 (| 07,20 | • | 119,001 | 19,201 | 01,204 | 14,557 | 117,511 | | 010,703 |
| utilities | | 51,545 | 01.670 | 248,64 | Ω | 2,576 | 7,605 | 69,921 | 3,076 | 49,919 | | 524,960 |
| Transfer to local agencies | | 6,000 | 23,000 | 240,04 | | 2,370 | 7,003 | 42,456 | 29,596 | 47,717 | | 78,052 |
| Bank charges and short- | | 0,000 | ₩ J. | | - | - | - | 42,430 | 29,390 | - | | 70,002 |
| term interest | | | · (P | | | | | | | | | 0.4 |
| | | 4 / 22 | 22.000 | 10 71 | _ | - | 34 633 | 7 5 40 | 4 /77 | 94 | | 94 |
| Interest on long-term debt | | 1,677 | 23,869 | 40,71 | | • | 31,033 | | 1,677 | 40.404 | | 106,517 |
| Amortization | | 18,341 | 173,594 | 148,36 | 6 | - | - | 19,076 | 336 | 12,134 | | 371,847 |
| Write-down/ loss on | | 36 M | 900 ⁰⁰⁰ | | | | | | | | | |
| capital assets | A 100 | W. | 60,254 | | - | - | - | - | - | - | | 60,254 |
| Other | <u>a 26.</u> | <u>-</u> ` | | | | - | - | • | - | • | | |
| | | 7 <u>.4</u> 3873 | 628,314 | 620,03 | | 148,244 | 57,839 | | 49,244 | 458,902 | | 2,507,259 |
| Net surplus (deficit) | S\$_```*(1) | 39,694) | \$ (624,043) | \$ 778,95 | 8 \$ | 15,738 | \$ (45,243 |) \$ (280,802) | \$ (18,665) | \$ 1,219,215 | \$ | 905,464 |
| N all | 1 80 | | | | | | | | | | | |

25

December 31, 2020

19. Approval of Financial Statements

Council and Management approved these financial statements.

2021-2024 INTERIM OPERATING BUDGET PROPOSED AMENDMENTS

- The Operating Budget has been extended by one year. This is being done as a 'best practice' resulting from our Municipal Accountability Program (MAP) review by Municipal Affairs.
- Recreation revenue and expenses have been re-allocated to the appropriate sections of the budget; Disaster Services and Economic Development. This is reflective of the shift away from recreation activities resulting from Council's Strategic Plan.
- FCSS expenses not related to the annual provincial grant have been removed and/or reallocated to Economic Development or Disaster Services where necessary.
- The Economic Development section of the budget includes all revenue and expenses associated with Railway House. There is now only a small portion of the insurance, utilities, debenture interest and principal etc. broken out and allocated to Disaster Services. Disaster Services is allocated 6% of the overall building space and is charged 'common expenses' accordingly.
- Transfers to other organizations such as the Museum and Rodeo have been removed from Eco
 Dev Advertising and put in Rec Transfers to other Organizations. This is a more accurate
 reflection of what those transfers are, and it helps keep the Eco Dev expenses clearer for
 interpretation.
- Admin Professional Fees (2-12-00-00-230) has been dropped to \$15,000. Prior years the
 budget for this line was \$25,000. This \$10,000 reduction is due to the recently established
 General Reserve which can be used for unforeseen professional services such as legal counsel.
- Following final adoption of the 2021-24 Operating Budget, GL lines that are no longer used in Recreation and FCSS will be removed for future presentations to Council.
- All debenture interest and principal amounts have been adjusted according to the borrowing schedules.
- Tax revenue and requisition amounts have been adjusted to match the proposed mill rate bylaw.
- MGA s. 247 "No municipality may pass a property tax bylaw or business tax rate bylaw in respect of a year unless the operating and capital budget for that year have been adopted by council or established by the Minister under section 244."

| | | | • | | |
|---|---|---|---|---|---|
| | | | | | |
| | | | | | |
| | | | | | |
| | · | | | | · |
| | | | | | |
| | | | | | |
| | · | | · | | |
| | | · | | | |
| • | | | | , | · |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

| | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
|-------------------------|-----------------|----------------|---------------------------------------|-----------------|
| | | | | |
| l Taxes | (631,636.08) | (631,636.08) | (631,636.08) | (631,636.08) |
| ential Taxes | (267,430.87) | (267,430.87) | (267,430.87) | (267,430.87 |
| & Equipment Taxes | (497,856.22) | (497,856.22) | (497,856.22) | (497,856.22 |
| Foundation Taxes | (149,412.30) | (149,412.30) | (149,412.30) | (149,412.30 |
| Fdn Taxes Non Res | (61,980.40) | (61,980.40) | (61,980.40) | (61,980.40 |
| quisition | (6,184.00) | (6,184.00) | (6,184.00) | (6,184.00 |
| sition | (107.51) | (107.51) | (107.51) | (107.51) |
| | (25,926.49) | (25,926.49) | (25,926.49) | (25,926.49) |
| Brants in Lieu of Tax | (1,828.83) | (1,828.83) | (1,828.83) | (1,828.83 |
| ind Cost Tax | (28,000.00) | (28,000.00) | (28,000.00) | (28,000.00 |
| ınd Costs Utilities | (5,400.00) | (5,400.00) | (5,400.00) | (5,400.00 |
| nchise Fee | (12,000.00) | (12,000.00) | (12,000.00) | (12,000.00 |
| anchise Fee | (92,500.00) | (92,500.00) | (92,500.00) | (92,500.00) |
| Income | (9,600.00) | (9,600.00) | (9,600.00) | (9,600.00 |
| on Disposal of Assets | (3,13333) | | (=,====, | (-, |
| enue | (500.00) | (500.00) | (500.00) | (500.00 |
| Grant | | (, | (| χ |
| | (1,790,362.70) | (1,790,362.70) | (1,790,362.70) | (1,790,362.70) |
| | (1,100,002,110) | (1,10,002,70) | (1,,, 00,,002.1.0) | (1), 00,0021, 0 |
| nool Requisition | 211,468.00 | 211,468.00 | 211,468.00 | 211,468.00 |
| oundation Requisition | 6,184.00 | 6,184.00 | 6,184.00 | 6,184.00 |
| Requisition | 5,101.00 | | 0,101100 | |
| sition | 107.51 | 107.51 | 107.51 | 107.51 |
| | 217,759.51 | 217,759.51 | 217,759.51 | 217,759.51 |
| | 211,100.01 | 217,100,01 | 211,1700.01 | 211,100.01 |
| eral Revenue | (1,000.00) | (1,000.00) | (1,000.00) | (1,000.00) |
| | (1,000.00) | (1,000.00) | (1,000.00) | (1,000.00) |
| | (1,000,00) | (1,000,00) | (1,000,00) | (1,000,00) |
| ncil Fees | - | - | <u> </u> | - |
| el & Subsistence | - | - | · · · · · · · · · · · · · · · · · · · | - |
| ning & Registration | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| al Fees | _ | _ | - | _ |
| rance | 700.00 | 700.00 | 700.00 | 700.00 |
| tion Costs | 4,000.00 | | | |
| ncil Recognition | 500.00 | | | |
| eral Council Expenses | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| il Fees | 9,500.00 | 8,100.00 | 8,100.00 | 8,100.00 |
| & Subsistence | 2,350.00 | 2,350.00 | 2,350.00 | 2,350.00 |
| g & Registration | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| ouncil Fees | 7,000.00 | 6,400.00 | 6,400.00 | 6,400.00 |
| avel & Subsistence | 700.00 | 700,00 | 700.00 | 700.00 |
| aining & Registration | 1,000.00 | 600.00 | 600.00 | 600.00 |
| cil Fees | 8,500.00 | 8,000.00 | 8,000.00 | 8,000.00 |
| el & Subsistence | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 |
| ing & Registration | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
| Council Fees | 7,000.00 | 6,400.00 | 6,400.00 | 6,400.00 |
| Travel & Subsistence | 700.00 | 700.00 | 700.00 | 700.00 |
| Training & Registration | 1,000.00 | 600.00 | 600.00 | 600.00 |
| il Fees | 7,000.00 | 6,400.00 | 6,400.00 | 6,400.00 |
| & Subsistence | 1,200.00 | 700.00 | 700.00 | 700.00 |
| ng & Registration | 1,000.00 | 600.00 | 600.00 | 600.00 |
| -O secondary | · · | | | 48,450.00 |
| ıy « | Registration | 58,350.00 | | |

| ADMIN REV | | | | | |
|--|---|--------------|--|-------------|---|
| 1-12-00-00-490 | Admin - Office Services | (1,300.00) | (1,300.00) | (1,300.00) | (1,300.00) |
| 1-12-00-00-520 | Admin - Business Licenses | (3,100.00) | (3,100.00) | (3,100.00) | (3,100.00) |
| 1-12-00-00-560 | Admin - Building Rental/Other | | | | |
| 1-12-00-00-564 | Admin - Rental Revenue | (13,800.00) | (13,800.00) | (13,800.00) | (13,800.00) |
| 1-12-00-00-840 | Admin - Provincial Gov Grants | | | | |
| 1-12-00-00-841 | Admin - Mun. Sustain Grant | - | | | <u></u> |
| 1-12-00-00-920 | Admin - Transfer From Reserve | | | | |
| 1-12-00-00-990 | Admin - General Revenue | | | - | |
| | | (18,200.00) | (18,200.00) | (18,200.00) | (18,200.00) |
| ADMIN EXP | A turing Collection | | | 202 202 20 | 000 000 00 |
| 2-12-00-00-110 | Admin - Salaries | 259,400.00 | 262,000.00 | 262,000.00 | 262,000.00 |
| 2-12-00-00-130 | Admin - Benefits | 74,000.00 | 76,000.00 | 76,000.00 | 76,000.00 |
| 2-12-00-00-210 | Admin - Travel & Subsistence | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| 2-12-00-00-211 | Admin - Training & Registration Fees | 2,000.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| 2-12-00-00-214 | Admin - Land Charges | | | | 7,000,00 |
| 2-12-00-00-215 | Admin - Freight & Postage | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 |
| 2-12-00-00-220 | Admin - Advertising | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 |
| 2-12-00-00-221 | Admin - Promotion | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-12-00-00-223 | Admin - CAO Emergency Expense Fund | , | | | |
| 2-12-00-00-224 | Admin - Memberships & Licenses | 1,800.00 | 1,800.00 | 1,800.00 | 1,800.00 |
| 2-12-00-00-226 | Admin - TCA Expenses | | | | |
| 2-12-00-00-230 | Admin - Professional Fees | 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 2-12-00-00-232 | Admin - Audit Contract | 28,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 2-12-00-00-233 | Admin - Assessment Costs | 16,200.00 | 16,200.00 | 16,200.00 | 16,200.00 |
| 2-12-00-00-250 | Admin - Contracted Repairs & Maintenance | 3,500.00 | 3,500,00 | 3,500.00 | 3,500.00 |
| 2-12-00-00-251 | Admin - Cleaning Meeting Room | | | | 550.00 |
| 2-12-00-00-263 | Admin - Equipment Rental | 550.00 | 550.00 | 550.00 | 550.00 |
| 2-12-00-00-270 | Admin - Insurance | 5,800.00 | 5,800.00 | 5,800.00 | 5,800.00 |
| 2-12-00-00-290 | Admin - General | 200.00 | 200.00 | 200.00 | 200.00 |
| 2-12-00-00-295 | Admin - Employee Recognition | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| 2-12-00-00-510 | Admin - Office Supplies | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 |
| 2-12-00-00-511 | Admin - Computer Services & Supplies | 23,500.00 | 23,500.00 | 23,500.00 | 23,500.00 |
| 2-12-00-00-514 | Admin - Consumable Supplies | 800.00 | 800.00 | 800.00 | 800.00 |
| 2-12-00-00-520 | Admin - Equipment Parts & Supplies | | | | |
| 2-12-00-00-530 2-12-00-00-540 | Admin - Construciton/Maintenance Admin - Utilities | 17.000.00 | 45.000.00 | 45.000.00 | 45 000 00 |
| 2-12-00-00-540 | | 15,800.00 | 15,800.00 | 15,800.00 | 15,800.00 |
| and the state of t | Admin - Telephone | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 2024 Draft |
| 2021 Operating 2-12-00-00-542 | Budget Admin - Security System | 2021 Draft | 2022 Draft | 2023 Draft | THE RESERVE OF THE PROPERTY OF THE PARTY OF |
| 2-12-00-00-542 | Admin - Transfer to Operating Reserve | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| | Admin - Bank Charges | 000.00 | | 200.00 | 200.00 |
| 2-12-00-00-810 2-12-00-00-900 | Admin - Amortizaiton Expense | 200.00 | 200.00 | 200.00 | 200.00 |
| 2-12-00-00-900 | Admin - Uncollectable Accounts | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | |
| 2-12-00-00-920 | Admin - Other Expenses | | - | <u>-</u> | |
| 2-12-00-00-990 | Autilit - Other Expenses | 470 050 00 | 477 250 00 | 477 250 00 | 477 250 00 |
| <u></u> | | 476,250.00 | 477,350.00 | 477,350.00 | 477,350.00 |
| FIRE& DISASTE | R SERV REV | | · | | |
| 1-23-00-00-490 | Fire - County Reimbursement | (22,000.00) | (22,000.00) | (22,000.00) | (22,000.00 |
| 1-23-00-00-490 | Fire - Transfer from Reserves | (22,000.00) | (22,000.00) | (22,000,00) | (22,000.00 |
| 1-23-00-00-920 | Fire - Transfer from Capital | | | | |
| 1-23-00-00-940 | Fire - County Reimburse - First Response | (000.00) | (000.00) | (800.00) | (800.00 |
| 1-20-00-00-480 | | (800.00) | (800.00) | (000,00) | 100,000 |
| 1-23-08-00-920 | Fire - Transfer from Reserves | 1 | 1 | , | |

.

| 1-24-00-00-840 | Dist - Provincial Revenue | (79,324.00) | | | |
|----------------|---------------------------------------|--------------|-------------|-------------|-------------|
| | | (102,124.00) | (22,800.00) | (22,800.00) | (22,800.00) |
| FIRE & DISASTE | R SERV EXP | | | | |
| 2-23-00-00-210 | Fire - Travel & Subsistence | | | | |
| 2-23-00-00-211 | Fire - Training & Registraiton | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 |
| 2-23-00-00-224 | Fire - Memberships (Regional) | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 |
| 2-23-00-00-230 | Fire - Professional/Engineering Fees | 1,900.00 | 1,900.00 | 1,900.00 | 1,900.00 |
| 2-23-00-00-250 | Fire - Equipment Repair & Maintenance | 4,727.00 | 4,727.00 | 4,727.00 | 4,727.00 |
| 2-23-00-00-270 | Fire - Insurance | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 |
| 2-23-00-00-514 | Fire - Consumable Supplies | 100.00 | 100.00 | 100.00 | 100.00 |
| 2-23-00-00-520 | Fire - Equipment Parts & Supplies | 8,250.00 | 8,250.00 | 8,250.00 | 8,250.00 |
| 2-23-00-00-521 | Fire - Fuel & Oil | | | | |
| 2-23-00-00-530 | Fire - Construction & Maintenance | - | <u>.</u> | - | - |
| 2-23-00-00-540 | Fire - Utilities | 10,200.00 | 10,200.00 | 10,200.00 | 10,200.00 |
| 2-23-00-00-541 | Fire - Telephones | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 |
| 2-23-00-00-764 | Fire - Transfer to Reserves | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 |
| 2-23-00-00-770 | Fire - Fireman's Honorarium | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 |
| 2-23-08-00-210 | Fire FR - Travel & Subsistence | | | | |
| 2-23-08-00-211 | Fire FR - Training & Registration | | | | |
| 2-23-08-00-270 | Fire FR - Insurance | 400.00 | 400.00 | 400.00 | 400.00 |
| 2-23-08-00-514 | Fire FR - Consumable Supplies | | | | |
| 2-23-08-00-520 | Fire FR - Equipment Repairs | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-23-08-00-521 | Fire FR - Fuel & Oil | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 |
| 2-23-08-00-541 | Fire FR - Telephone | 1,450.00 | 1,450.00 | 1,450.00 | 1,450.00 |
| 2-23-08-00-770 | Fire FR - Honorarium | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 |
| 2-24-00-00-210 | Disaster - Travel & Subsistence | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-24-00-00-211 | Disaster - Training & Registration | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 |
| 2-24-00-00-250 | Disaster - Repairs & Maintenance | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-24-00-00-265 | Disaster - Building Lease | _ | - | - | _ |
| 2-24-00-00-270 | Disaster - Insurance | 260.00 | 260.00 | 260.00 | 260.00 |

| 2021 Operating | Budget | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
|----------------|-----------------------------------|------------|------------|------------|------------|
| 2-24-00-00-510 | Disaster - Office Supplies | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| 2-24-00-00-520 | Disaster - Office Equipment | 2,600.00 | 2,600.00 | 2,600.00 | 2,600.00 |
| 2-24-00-00-530 | Disaster - Equipment Maintenance | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-24-00-00-540 | Disaster - Utilities | 1,814.00 | 1,814.00 | 1,814.00 | 1,814.00 |
| 2-24-00-00-541 | Disaster - Telephone | 5,125.00 | 5,125.00 | 5,125.00 | 5,125.00 |
| 2-24-00-00-550 | Disaster - COVID 19 | 79,324.00 | | | |
| 2-24-00-00-762 | Disaster - Contributed to Capital | | | | |
| 2-24-00-00-770 | Disaster - Director Remuneration | - | - | | - |
| 2-24-00-00-831 | Disaster - Debenture Interest | 2,426.01 | 2,370.69 | 2,313.48 | 2,254,32 |
| 2-24-00-00-832 | Disaster - Debenture Principal | - | - | _ | - |
| | | 167,776.01 | 88,396.69 | 88,339.48 | 88,280.32 |
| BYLAW REVEN | UES | | | | |
| 1-26-00-00-520 | Bylaw - Dog Licenses | (1,700.00) | (1,700.00) | (1,700.00) | (1,700.00) |
| 1-26-00-00-530 | Bylaw - Fine Revenue | (500.00) | (500.00) | (500.00) | (500.00) |
| 1-26-00-00-531 | Bylaw - Provincial Fines | (2,500.00) | (2,500.00) | (2,500.00) | (2,500.00) |
| | | (4,700.00) | (4,700.00) | (4,700.00) | (4,700.00) |
| BYLAW EXPEN | SES | | | | |
| 2-26-00-00-230 | Bylaw - Enhanced Policing | - | - | | - |
| 2-26-00-00-231 | Bylaw - County Peace Officer | 32,000.00 | 34,000.00 | 34,000.00 | 34,000.00 |
| 2-26-00-00-250 | Bylaw - Contracted Services | 38,350.00 | 38,350.00 | 38,350.00 | 38,350.00 |
| 2-26-00-00-270 | Bylaw - Insurance | 150.00 | 150.00 | 150.00 | 150.00 |
| 2-26-00-00-510 | Bylaw - General | 10,000.00 | | | |

| 2-26-00-00-770 | Bylaw - Police Cost Funding | 14,675.00 | 22,028.00 | 29,350.00 | 29,350.00 |
|----------------|--|-----------|-----------|------------|------------|
| | | 95,175.00 | 94,528.00 | 101,850.00 | 101,850.00 |
| PW REVENUES | | | | | |
| 1-31-00-00-490 | Public Works - General Revenue | | | | |
| 1-31-00-00-590 | Public Works - Debenture | | | | |
| 1-31-00-00-840 | Public Works - STEP Grant | | | | |
| 1-31-00-00-920 | Public Works - Transfer frm Reserve | | | | |
| 1-31-00-00-940 | Public Works - Transfer frm Capital | | | | |
| 1-31-00-00-120 | Public Works - Salaries (STEP Grant) | | | | |
| PW EXPENSES | | | | | |
| 2-31-00-00-110 | Pub Works - Salaries | 74,734.00 | 75,500.00 | 75,500.00 | 75,500.00 |
| 2-31-00-00-130 | Pub Works - Benefits | 16,200.00 | 16,800.00 | 16,800.00 | 16,800.00 |
| 2-31-00-00-210 | Pub Works - Travel & Subsistence | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-31-00-00-211 | Pub Works - Training & Registration Fees | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-31-00-00-215 | Pub Works - Freight | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-31-00-00-220 | Pub Works - Advertising | | | | |
| 2-31-00-00-224 | Pub Works - Memberships & Licenses | | | | |
| 2-31-00-00-230 | Pub Works - Professional Fees | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| 2-31-00-00-250 | Pub Works - Contracted Repairs & Maint | 7,400.00 | 7,400.00 | 7,400.00 | 7,400.00 |
| 2-31-00-00-263 | Pub Works - Equipment Rental | | | | |
| 2-31-00-00-270 | Pub Works - Insurance | 10,100.00 | 10,100.00 | 10,100.00 | 10,100.00 |

| 2021 Operating | Budget | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
|----------------|--|---------------------------------------|------------|------------|------------|
| 2-31-00-00-510 | Pub Works - Office Supplies | | | | |
| 2-31-00-00-513 | Pub Works - Tools | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-31-00-00-514 | Pub Works - Consumable Supplies | | | | |
| 2-31-00-00-520 | Pub Works - Equip Parts & Supplies | 18,000.00 | 18,000.00 | 18,000.00 | 18,000.00 |
| 2-31-00-00-521 | Pub Works - Fuel & Oll | 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 2-31-00-00-530 | Pub Works - Construction & Maintenance | 1,100.00 | 1,100.00 | 1,100.00 | 1,100.00 |
| 2-31-00-00-540 | Pub Works - Utilities | 11,500.00 | 11,500.00 | 11,500.00 | 11,500.00 |
| 2-31-00-00-541 | Pub Works - Telephone | 11,000.00 | 11,000.00 | 11,000.00 | 11,000.00 |
| 2-31-00-00-542 | Pub Works - Security Alarm | 800.00 | 800.00 | 800.00 | 800.00 |
| 2-31-00-00-762 | Pub Works - Transfer to Capital | | | | |
| 2-31-00-00-764 | Pub Works - Transfer to Reserves | | | | |
| 2-31-00-00-831 | Pub Works - Debenture Interest | 21,066.79 | 19,291.86 | 17,438.55 | 15,503.37 |
| 2-31-00-00-832 | Pub Works - Debenture Principal | - | - | - | _ |
| 2-31-00-00-900 | Pub Works - Amortization Expense | | | | |
| | | 194,900.79 | 194,491.86 | 192,638.55 | 190,703.37 |
| ROADS & STRE | ETS REVENUES | | | | |
| 1-32-00-00-490 | Streets - General Revenue | _ | - | - | - |
| 1-32-00-00-600 | Streets - Gain/Loss on Disposal of Asset | | | | |
| 1-32-00-00-920 | Streets - Transfer frm Reserve | | | | |
| 1-32-00-00-940 | Streets - Transfer frm Capital | | | | |
| | | H | 4 | - | |
| ROADS & STRE | ETS EXPENSES . | · · · · · · · · · · · · · · · · · · · | | , | |
| 2-32-00-00-110 | Streets - Salaries | 82,000.00 | 84,400.00 | 84,400.00 | 84,400.0 |
| 2-32-00-00-130 | Streets - Benefits | 19,800.00 | 20,100.00 | 20,100.00 | 20,100.0 |
| 2-32-00-00-210 | Streets - Travel & Subsistence | , | | | |
| 2-32-00-00-211 | Streets - Training | | – | | |
| 2-32-00-00-215 | Streets - Freight | | | | |
| 2-32-00-00-230 | Streets - Professional Fees | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.0 |
| 2-32-00-00-250 | Streets - Contracted Repairs & Main | 60,000.00 | 60,000.00 | 60,000.00 | 60,000.0 |

| 2-32-00-00-251 | Streets - Railway Crossing Maintenance | 7,200.00 | 7,200.00 | 7,200.00 | 7,200.00 |
|----------------|--|-----------|-----------|-----------|-----------|
| 2-32-00-00-252 | Streets - Snow Removal | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 |
| 2-32-00-00-263 | Streets - Equipment Rental | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| 2-32-00-00-270 | Streets - Insurance | 3,800.00 | 3,800.00 | 3,800.00 | 3,800.00 |
| 2-32-00-00-290 | Streets - General Expenses | | | | |
| 2-32-00-00-516 | Streets - Signs | 3,000.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| 2-32-00-00-520 | Streets - Equip Parts & Supplies | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| 2-32-00-00-521 | Streets - Fuel & Oll | | | | |
| 2-32-00-00-530 | Streets - Construction & Maintenance | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| 2-32-00-00-531 | Streets - Chemicals | 800.00 | 800.00 | 800.00 | 800.00 |
| 2-32-00-00-534 | Streets - Sand & Gravel | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 |
| 2-32-00-00-535 | Streets - Dust Control | - | _ | - | |
| 2-32-00-00-540 | Streets - Utilities | 46,000.00 | 46,000.00 | 46,000.00 | 46,000.00 |
| 2-32-00-00-762 | Streets - Transfer to Capital | | | | |

| 2021 Operating | | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
|----------------|--------------------------------------|--------------|---|--------------|--------------|
| 2-32-00-00-764 | Streets - Transfer to Reserves | | | | |
| 2-32-00-00-900 | Streets - Amortizaiton Expense | | | | |
| | | 270,700.00 | 272,400.00 | 272,400.00 | 272,400.00 |
| WATER REV | | | | | |
| 1-37-00-00-490 | Storm Sewer - General Revenue | | | | |
| 1-41-00-00-400 | Water - Utility Charges | (132,000.00) | (132,000.00) | (132,000.00) | (132,000.00) |
| 1-41-00-00-401 | Water - Bulk Water | (5,000.00) | (5,000.00) | (5,000.00) | (5,000.00) |
| 1-41-00-00-402 | Water - Utility Flat Rate | (170,400.00) | (170,400.00) | (170,400.00) | (170,400.00) |
| 1-41-00-00-403 | Water - Toilet Rebates | | | · | |
| 1-41-00-00-490 | Water - General Revenue | (5,000.00) | (5,000.00) | (5,000.00) | (5,000.00) |
| 1-41-00-00-593 | Water - Highway 12/21 Rebate | | ` · · · · · · · · · · · · · · · · · · · | | |
| 1-41-00-00-920 | Water - Transfer frm Reserve | | | | |
| | | (312,400.00) | (312,400.00) | (312,400.00) | (312,400.00) |
| WATER EXP | | | | - | |
| 2-41-00-00-110 | Water - Salaries | 43,800.00 | 44,500.00 | 44,500.00 | 44,500.00 |
| 2-41-00-00-130 | Water - Benefits | 13,800.00 | 14,000.00 | 14,000.00 | 14,000.00 |
| 2-41-00-00-210 | Water - Travel & Subsistence | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-41-00-00-211 | Water - Training & Registraiton Fees | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-41-00-00-215 | Water - Freight | | | | |
| 2-41-00-00-217 | Water - Educational Materials | | | | |
| 2-41-00-00-230 | Water - Professional Fees | | | | |
| 2-41-00-00-250 | Water - Repairs, Maint & Equip | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 2-41-00-00-251 | Water - Water Main Breaks | | | | |
| 2-41-00-00-263 | Water - Equipment Rental | | | | |
| 2-41-00-00-270 | Water - Insurance | 5,100.00 | 5,100.00 | 5,100.00 | 5,100.00 |
| 2-41-00-00-290 | Water - General Expenses | | | | |
| 2-41-00-00-510 | Water - Office Supplies | 4,900.00 | 4,900.00 | 4,900.00 | 4,900.00 |
| 2-41-00-00-513 | Water - Tools | | | | |
| 2-41-00-00-520 | Water - Equip Parts & Supplies | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 |
| 2-41-00-00-521 | Water - Fuel & Oll | | | | |
| 2-41-00-00-530 | Water - Construction/Maintenance | | | | |
| 2-41-00-00-531 | Water - Chemicals | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| 2-41-00-00-532 | Water - Water Sample Costs | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-41-00-00-540 | Water - Utilities | 23,000.00 | 23,000.00 | 23,000.00 | 23,000.00 |
| 2-41-00-00-541 | Water - Telephone | | | | |
| 2-41-00-00-543 | Water - River Water | 160,000.00 | 160,000.00 | 160,000.00 | 160,000.00 |
| 2-41-00-00-762 | Water - Transfer to Capital | | | | |
| 2-41-00-00-764 | Water - Transfer to Reserves | | | | |

| 2-41-00-00-831 | Water - Debenture Interest | 15,936.47 | 15,481.51 | 14,987.03 | 14,533.66 |
|----------------|--|------------|------------|------------|------------|
| 2-41-00-00-832 | Water - Debenture Principal | - | | - | _ |
| 2-41-03-00-251 | Water - Maintenance Bulk Water Station | | | | |
| 2-41-03-00-530 | Water - Construct/Main Distribution | | | | |
| 2-41-04-00-543 | Water - Bulk Water Usage | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 |
| | | 309,836.47 | 310,281.51 | 309,787.03 | 309,333.66 |

| 2021 Operating E | Budget | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
|------------------|--|--------------|--|--|--|
| SEWER REV | | • | Control of the Contro | The state of a second state of the second se | The state of the s |
| 1-42-00-00-400 | Sewer - Utlity Charges | (92,000.00) | (92,000.00) | (92,000.00) | (92,000.00) |
| 1-42-00-00-402 | Sewer - Flate Rate | (128,400.00) | (128,400.00) | (128,400.00) | (128,400.00) |
| 1-42-00-00-490 | Sewer - General Revenue | (14,600.00) | (14,600.00) | (14,600.00) | (14,600.00) |
| 1-42-00-00-920 | Sewer - Transfers frm Reserves | | , , , | <u> </u> | |
| | | (235,000.00) | (235,000.00) | (235,000.00) | (235,000.00) |
| SEWER EXP | | | | , , , | |
| 2-42-00-00-110 | Sewer - Salaries | 37,000.00 | 37,600.00 | 37,600.00 | 37,600.00 |
| 2-42-00-00-130 | Sewer - Benefits | 8,900.00 | 9,000.00 | 9,000.00 | 9,000.00 |
| 2-42-00-00-210 | Sewer - Travel & Subsistence | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-42-00-00-211 | Sewer - Training & Registration Fees | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| 2-42-00-00-215 | Sewer - Freight | _,, | _,, | | |
| 2-42-00-00-230 | Sewer - Professional Fees | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-42-00-00-250 | Sewer - Contracted Repair & Main | 60,000.00 | 60,000.00 | 60,000.00 | 60,000.00 |
| 2-42-00-00-252 | Sewer - Lagoon Repairs | V0,000.00 | 00,000.00 | 00,000.00 | 00,000.00 |
| 2-42-00-00-263 | Sewer - Equipment Rental | | | | |
| 2-42-00-00-270 | Sewer - Insurance | 4,750.00 | 4,750.00 | 4,750.00 | 4,750.00 |
| 2-42-00-00-510 | Sewer - Office Supplies | 1,700.00 | 7,700.00 | 4,7 00.00 | -1,100.00 |
| 2-42-00-00-520 | Sewer - Equip Parts & Supplies | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 |
| 2-42-00-00-521 | Sewer - Fuel & Oil | 0,000.00 | | | - 0,000.00 |
| 2-42-00-00-530 | Sewer - Construction & Maintenance | 900.00 | 900.00 | 900.00 | 900.00 |
| 2-42-00-00-531 | Sewer - Chemicals | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 |
| 2-42-00-00-540 | Sewer - Utilities | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 2-42-00-00-541 | Sewer - Telephone | 2,300.00 | 2,300.00 | 2,300.00 | 2,300.00 |
| 2-42-00-00-762 | Sewer - Transfer to Capital | 2,300.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| 2-42-00-00-764 | Sewer - Transfer to Reserves | | | | |
| 2-42-00-00-821 | Sewer - Debenture Interest | | | | |
| 2-42-00-00-822 | Sewer - Debenture Principal | | | | |
| 2-42-00-00-831 | Sewer - Debenture Interest | 20,725.74 | 19,273.69 | 17,765.88 | 16,200.07 |
| 2-42-00-00-832 | Sewer - Debenture Principal | 20,725.74 | 19,275.09 | 17,700.00 | 10,200.07 |
| 2-42-00-00-900 | Sewer - Amortizaiton Expense | _ | - | | <u>-</u> |
| | | 173,575.74 | 172,823.69 | 171,315.88 | 169,750.07 |
| GARBAGE REV | | 173,575.74 | 172,023.08 | 171,515.00 | 109,730.07 |
| 1-43-00-00-400 | Garbage - Utility Charge | (131,800.00) | (131,800.00) | (131,800.00) | (131,800.00) |
| 1-43-00-00-401 | Garbage - Recycle Fees | (30,000.00) | (30,000.00) | (30,000.00) | (30,000.00) |
| 1-43-00-00-402 | Garbage - County Reimburse Recycle Fee | (2,400.00) | (2,400.00) | (2,400.00) | (2,400.00) |
| 1-43-00-00-900 | Garbage - LRSWA Refund | (2,400.00) | (2,400.00) | (2,400.00) | (2,400.00) |
| 1-43-00-00-920 | Garbage - Transfer frm Reserves | | | - , | · · |
| . 10 00 00 020 | - Sansago manelor min neserros | (164 200 00) | (164,200.00) | (164,200.00) | (164,200.00) |
| GARBAGE EXP | | (164,200.00) | (104,200.00) | (104,200.00) | (104,200.00) |
| 2-43-00-00-110 | Garbage - Salaries | 24,000.00 | 24,400.00 | 24,400.00 | 24,400.00 |
| 2-43-00-00-130 | Garbage - Benefits | | 5,600.00 | · | 5,600.00 |
| 2-43-00-00-215 | Garbage - Freight | 5,500.00 | 5,600.00 | 5,600.00 | 3,000.00 |
| 2-43-00-00-210 | Garbage - Professional Fees | | | | |
| 2-43-00-00-250 | Garbage - Contracted Repairs & Maint | 46 000 00 | 46 000 00 | 40,000,00 | 46,000,00 |
| <u> </u> | Garbage - Contracted Repairs & Waltt | 46,000.00 | 46,000.00 | 46,000.00 | 46,000.00 |

| 2021 Operating Budget | 2004 D44 2020 D44 | 2023 Draft | 7074 D-5H |
|------------------------|---------------------------|----------------|--|
| 2021 Department Hudget | 2021 Draft 2022 Draft | 1 2023 Oratt 1 | `````````````````````````````````````` |
| | ZUZ I LITAIL I ZUZZ DIAIL | | XZUZ4 DIAIL ON |
| | | | |
| | | | |

| 0.40.00.00.051 | Io-t | | | | |
|--------------------|--|-------------|-------------|---------------------------------------|-------------|
| 2-43-00-00-251 | Garbage - Contracted Recycling | 32,000.00 | 32,000.00 | 32,000.00 | 32,000.00 |
| 2-43-00-00-263 | Garbage - Equipment Rental | | | | |
| 2-43-00-00-270 | Garbage - Insurance | 600.00 | 600.00 | 600.00 | 600.00 |
| 2-43-00-00-290 | Garbage - General Expenses | | | | |
| 2-43-00-00-350 | Garbage - Regional Land Fill Fee | 47,800.00 | 47,800.00 | 47,800.00 | 47,800.00 |
| 2-43-00-00-510 | Garbage - Office Supplies | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-43-00-00-520 | Garbage - Equip Parts & Supplies | | | | |
| 2-43-00-00-521 | Garbage - Fuel & Oil | | | | |
| 2-43-00-00-530 | Garbage - Construction & Maintenance | | | | |
| 2-43-00-00-531 | Garbage - Compost | 2,400.00 | 2,400.00 | 2,400.00 | 2,400.00 |
| 2-43-00-00-540 | Garbage - Utilities | | | | |
| 2-43-00-00-762 | Garbage - Transfer to Capital | | | | |
| 2-43-00-00-764 | Garbage - Transfer to Reserves | | 4 | | |
| | | 158,800.00 | 159,300.00 | 159,300.00 | 159,300.00 |
| FCSS REV | | | | | |
| 1-51-00-00-490 | FCSS - General Revenue | | | | |
| 1-51-00-00-840 | FCSS - Conditional Grant | (23,700.00) | (23,700.00) | (23,700.00) | (23,700.00) |
| 1-51-00-00-850 | FCSS - County Funding | | | | |
| | | (23,700.00) | (23,700.00) | (23,700.00) | (23,700.00) |
| FCSS EXP | | | | | |
| 2-51-00-00-250 | FCSS - Repairs & Maintence | | | 1 - | _ |
| 2-51-00-00-265 | FCSS - Building Lease | 5 | 7 | 7 | |
| 2-51-00-00-270 | FCSS - Insurance | _ | _ | 5 6 92 | |
| 2-51-00-00-540 | FCSS - Utilities | 5.00 | - | - | - |
| 2-51-00-00-541 | FCSS - Telephone | 500.00 | - | _ | - |
| 2-51-00-00-770 | FCSS - Transfer to Other Organizations | 29,600.00 | 29,600.00 | 29,600.00 | 29,600.00 |
| 2-51-00-00-831 | FCSS - Debenture Interest | | 2 | - | |
| 2-51-00-00-832 | FCSS - Debenture Principal | - | _ | - ' | _ |
| | | 30,100.00 | 29,600.00 | 29,600.00 | 29,600.00 |
| | | | | | |
| CEMETERY REV | <u> </u> | | | | |
| 1-56-00-00-400 | Cemetery - Plot Sales | (600.00) | · · · · · | (600.00) | (600.00) |
| 1-56-00-00-410 | Cemetery - Open & Close Charges | (300.00) | | · · · · · · · · · · · · · · · · · · · | <u> </u> |
| 1-56-00-00-490 | Cemetery - General Revenue | (100.00) | | · · · · · · · · · · · · · · · · · · · | (100.00) |
| 1-56-00-00-800 | Cemetery - County of Lacombe Grants | (5,000.00) | (5,000.00) | (5,000.00) | (5,000.00) |
| 1-56-00-00-990 | Cemetery - Donations | | | | |
| | | (6,000.00) | (6,000.00) | (6,000.00) | (6,000.00) |
| | | | | | |
| CEMETERY EXP | | | | | |
| 2-56-00-00-250 | Cemetery - Contracted Repairs & Main | 14,000.00 | 14,000.00 | 14,000.00 | 14,000.00 |
| 2-56-00-00-270 | Cemetery - Insurance | 100.00 | 100.00 | 100.00 | 100.00 |
| 2-56-00-00-290 | Cemetery - General Expenses | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-56-00-00-521 | Cemetery - Fuel & Oil | | | | |
| 2-56-00-00-530 | Cemetery - Construction & Maint Material | 10,000.00 | | | |
| 2-56-00-00-762 | Cemetery - Transfer to Capital | | | | |
| | | | | | i |
| 2021 Operating E | The state of the s | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
| 2-56-00-00-764 | Cemetery - Transfer to Reserves | | | | |
| | | 24,600.00 | 14,600.00 | 14,600.00 | 14,600.00 |
| SALIEN DI ASI O SE | AUCLOD DEVENUES | | | | |
| | VELOP REVENUES | | | | |
| 1-61-00-00-490 | Dev - General Revenue | | | | |
| 1-61-00-00-520 | Dev - Development & Building Permits | (800,00) | (800.00) | (800.00) | (800.00) |
| 1-61-00-00-920 | Dev - Transfers frm Reserves | | | | |
| 1-62-00-00-551 | Eco Dev - Lease Revenue (Bays 1,3 & 4) | (20,000.00) | (20,000.00) | (20,000.00) | (20,000.00) |

| 1-62-00-00-990 | Eco Dev - Building Cost Recovery | | | | |
|-----------------|--|---|--|----------------------|-------------------------|
| | | (20,800.00) | (20,800.00) | (20,800.00) | (20,800.00) |
| MIINI PI AN & D | EVELOP EXPENSE | | | | |
| 2-61-00-00-220 | Dev - Advertising | 800.00 | 800.00 | 800.00 | 800.00 |
| 2-61-00-00-224 | Dev - Memberships | 800.00 | 800.00 | 000.00 | 000.00 |
| 2-61-00-00-230 | Dev - Professional Fees | 3,500.00 | 8,700.00 | 1,000.00 | 1,000.00 |
| 2-61-00-00-231 | Dev - Permit Fees | 3,300.00 | 0,700.00 | 1,000.00 | 1,000.00 |
| 2-61-00-00-290 | Dev - General Goods & Services | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| 2-62-00-00-210 | Eco Dev - Travel & Subsistence | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-62-00-00-211 | Eco Dev - Training & Registration | 800.00 | 800.00 | 800.00 | 800.00 |
| 2-62-00-00-220 | Eco Dev - Advertising | 1,000,00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-62-00-00-250 | Eco Dev - Repair & Maint | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 |
| 2-62-00-00-265 | Eco Dev - Lease Bay 1 | | - | - | - 0,000.00 |
| 2-62-00-00-270 | Eco Dev - Insurance | 2,760.00 | 2,760.00 | 2,760.00 | 2,760.00 |
| 2-62-00-00-290 | Eco Dev - General Expenses | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| 2-62-00-00-291 | Eco Dev - Lease Bay 3 | - | | | |
| 2-62-00-00-292 | Eco Dev - Lease Bay 4 | _ | · · | _ | |
| 2-62-00-00-514 | Eco Dev - Consumable Supplies | | | | |
| 2-62-00-00-520 | Eco Dev - Office Equipment | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 |
| 2-62-00-00-540 | Eco Dev - Utilities - Lease Bays | 22,650.00 | 22,650.00 | 22,650.00 | 22,650.00 |
| 2-62-00-00-541 | Eco Dev - Telephone | 1,375.00 | 1,375.00 | 1,375.00 | 1,375.00 |
| 2-62-00-00-831 | Railway House - Debenture Interest | 38,007.50 | 37,140.80 | 36,244.52 | 35,317.58 |
| 2-62-00-00-832 | Railway House - Debenture Principal | - Care Care Care Care Care Care Care Care | - | - | _ |
| 2-66-00-00-230 | Dev - Subdivision Professional Fees | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 |
| | | 83,892.50 | 88,225.80 | 79,629.52 | 78,702.58 |
| | | | | | |
| RECREATION R | | | | | |
| 1-72-01-00-490 | Rec - General Revenue | (500.00) | <u>-</u> | - | |
| 1-72-01-00-800 | Rec - Lacombe County (Skateboard Park) Rec - Provincial Grants | (1,380.00) | (1,380.00) | (1,380.00) | (1,380.00 |
| 1-72-01-00-840 | | (1,600.00) | - | - | - |
| 1-72-01-00-990 | Rec - Community Donations | - | | - | - |
| | | (3,480.00) | (1,380.00) | (1,380.00) | (1,380.00 |
| RECREATION E | L XPENSES | | | | |
| 2-72-01-00-210 | Rec - Travel & Subsistence | - | | 4 | Ψ. |
| 2-72-01-00-211 | Rec - Training & Registration | 2.5 | 3 10 10 10 10 10 10 10 10 10 10 10 10 10 | 57 PH 450 (62 PH 65) | 15. SE US 15. SE SA 15. |

| 2021 Operating I | Budget | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
|------------------|--|----------------------|----------------------|------------------------|--|
| 2-72-01-00-220 | Rec - Advertsing | and the second | s and some | | |
| 2-72-01-00-240 | Rec - Events | 2,400.00 | - | - | - |
| 2-72-01-00-250 | Rec - Repair & Maintenance | | 100 | 7 | ÷ . |
| 2-72-01-00-265 | Rec - Building Rental | - | - | - | - |
| 2-72-01-00-270 | Rec - Insurance | | | | |
| 2-72-01-00-414 | Rec - Summer Camps | - | - | - | - |
| 2-72-01-00-450 | Rec - Youth Center | - | | | 20 30 40 00 00 00 00 00 00 00 00 00 00 00 00 |
| 2-72-01-00-510 | Rec - Office Supplies & Computer Service | | - | 3-2 | T. |
| 2-72-01-00-511 | Rec - Supplies | | - | | |
| 2-72-01-00-530 | Rec - Construction & Maintenance Materia | - | | 40.000.000.000.007.000 | 7 |
| 2-72-01-00-540 | Rec - Utilities | <u>.</u> | - | | |
| 2-72-01-00-541 | Rec - Telephone | SUBSECTION OF STREET | 31 St. 32 St. 02 St. | | 3. 1 |
| 2-72-01-00-771 | Rec - Transfer to Other Organizaitons | 4,000,00 | 4,000.00 | 4,000.00 | 4,000.00 |
| 2-72-01-00-831 | Rec - Debenture Interest | | | | <u>-</u> |
| 2-72-01-00-832 | Rec - Debenture Principal | - | - | _ | - |
| | | 6,400.00 | 4,000.00 | 4,000.00 | 4,000.00 |

| ARENA REV | | | | | |
|----------------|--------------------------------------|-------------|-------------|-------------|-------------|
| 1-72-02-00-401 | Arena - General Revenue | | | | |
| 1-72-02-00-841 | Arena - MSI Grant | (18,500.00) | (16,000.00) | (16,000.00) | (16,000.00) |
| 1-72-02-00-920 | Arena - Transfer from Reserves | (10,000.00) | (10,000.00) | (10,000.00) | (10,000.00) |
| | | (18,500.00) | (16,000.00) | (16,000.00) | (16,000.00) |
| ARENA EXP | | (10,000,00) | (10,000,00) | (10,000,00) | (10,000,00) |
| 2-72-02-00-230 | Arena - Professional Fees | | | | |
| 2-72-02-00-250 | Arena - Contract Repairs & Maint | 1,100.00 | 1,100.00 | 1,100.00 | 1,100.00 |
| 2-72-02-00-270 | Arena- Insurance | 16,600.00 | 16,600.00 | 16,600.00 | 16,600.00 |
| 2-72-02-00-290 | Arena - General Expenses | - | | | - |
| 2-72-02-00-540 | Arena - Utilities | 100.00 | 100.00 | 100.00 | 100.00 |
| 2-72-02-00-541 | Arena - Telephone | 550.00 | 550,00 | 550,00 | 550,00 |
| 2-72-02-00-762 | Arena - Transfer to Capital | _ | - | | |
| 2-72-02-00-764 | Arena - Transfer to Reserves | - | | | - |
| 2-72-02-00-770 | Arena - Transfer to Board | 30,400.00 | 30,400.00 | 30,400.00 | 30,400.00 |
| | | 48,750.00 | 48,750.00 | 48,750.00 | 48,750.00 |
| CAMPGROUND | REV | ŕ | | | , , |
| 1-72-03-01-410 | Campground - Fees | (22,000.00) | (22,000.00) | (22,000.00) | (22,000.00) |
| 1-72-03-01-840 | Campground - MRTA Operating Grant | | | | , , , |
| 1-72-04-00-110 | Trails - General Revenue | · | | | |
| 1-72-04-00-920 | Trails - Transfers frm Reserves | | | | |
| | 1 | (22,000.00) | (22,000.00) | (22,000.00) | (22,000.00) |
| CAMPGROUND | EXP | | | | |
| 2-72-03-01-110 | Campground - Salaries | | | | |
| 2-72-03-01-130 | Campground - Benefits | | | | |
| 2-72-03-01-215 | Campground - Freight | | | | |
| 2-72-03-01-220 | Campground - Advertising | 550.00 | 550.00 | 550.00 | 550.00 |
| 2-72-03-01-250 | Campground - Contract Repair & Maint | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 2021 Operating | Budget | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
| 2-72-03-01-270 | Campground - Insurance & Permits | 700.00 | 700.00 | 700.00 | 700.00 |
| 2-72-03-01-290 | Campground - General Expenses | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-72-03-01-514 | Campground - Consumable Supplies | - | - | - | - |
| 2-72-03-01-520 | Campground - Equip Parts & Supplies | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-72-03-01-521 | Campground - Fuel & Oil | | | | |
| 2-72-03-01-530 | Campground - Construc & Maint Materi | | | | |
| 2-72-03-01-531 | Campground - Sand & Gravel | | | | |
| 2-72-03-01-536 | Campground - Firewood | | | | |
| 2-72-03-01-540 | Campground - Utilities | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 |
| 2-72-03-01-541 | Campground - Telephone | 370.00 | 370.00 | 370.00 | 370.00 |
| | | 29,120.00 | 29,120.00 | 29,120.00 | 29,120.00 |
| | | | | | |
| PARKS EXP | | | | | |
| 2-72-03-00-110 | Parks - Salaries | 50,200.00 | 51,000.00 | 51,000.00 | 51,000.00 |
| 2-72-03-00-130 | Parks - Benefits | 12,000.00 | 12,300.00 | 12,300.00 | 12,300.00 |
| 2-72-03-00-215 | Parks - Freight | | | | |
| 2-72-03-00-250 | Parks - Contracted Repairs & Maint | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 |
| 2-72-03-00-263 | Parks - Equipment Rental | | | | |
| 2-72-03-00-270 | Parks - Insurance | 430.00 | 430.00 | 430.00 | 430.00 |
| 2-72-03-00-290 | Parks - General Expenses | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| 2-72-03-00-520 | Parks - Equipment Parts & Supplies | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 |
| 2-72-03-00-521 | Parks - Fuel & Oil | | | | |
| 2-72-03-00-530 | Parks - Construction & Maint Materia | | | | |
| 2-72-03-00-532 | Parks - Trees | - | - | - | - |
| 2-72-03-00-761 | Parks - Transfer to Reserves | | | | |

| 2-72-03-00-762 | Parks - Contributed to Capital | | | | |
|--|--|----------------|----------------|----------------|----------------|
| 2-72-03-00-764 | Parks - Transfer to Operating Reserv | | | | |
| 2-72-03-00-770 | Parks - Transfer to Local Boards | | | | |
| | | 75,130.00 | 76,230.00 | 76,230.00 | 76,230.00 |
| | | | | | |
| TRAIL EXP | | | | | |
| 2-72-04-00-110 | Trail - Salaries | 24,600.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 2-72-04-00-130 | Trail - Benefits | 5,750.00 | 5,850.00 | 5,850.00 | 5,850.00 |
| 2-72-04-00-270 | Trail - Insurance | 75.00 | 75.00 | 75.00 | 75.00 |
| 2-72-04-00-521 | Trail - Fuel & Oil | | | | |
| 2-72-04-00-530 | Trail - Construciton & Maint Materia | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-72-04-00-770 | Trail - Transfers to Local Boards | | | | |
| | | 31,425.00 | 31,925.00 | 31,925.00 | 31,925.00 |
| HALL REVENUE | | | | | |
| 1-74-04-00-590 | Community Hall - General Revenue | | | | |
| HALL EXP | | | | | |
| 2-74-04-00-250 | Community Hall - Repairs & Maintenan | EAA 00 | E00.00 | £00.00 | 500.00 |
| 2-74-04-00-251 | Community Hall - Contracted Cleaning | 500.00 | 500.00 | 500.00 | 500.00 |
| 2-74-04-00-270 | Community Hall - Insurance | 0.000.00 | 0.000.00 | 0.000.00 | 0.000.00 |
| Tokas Construction Construction Construction | andrian Davida et esta et esta de la collèctica de MANTES del Santonia de Mantes de la collèctica de la coll | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 |
| 2021 Operating E 2-74-04-00-762 | Community Hall - Transfer to Capital | 2021 Draft | 2022 Draft | 2023 Draft | 2024 Draft |
| 2-74-04-00-762 | Community Hall - Transfer to Capital | ***** | | | |
| 2-74-04-00-770 | Community Hall - Transf to Local Board | 0.000.00 | 6 000 00 | 6 000 00 | 6 000 00 |
| 2-14-04-00-110 | Continuity Hall - This to Eocal Board | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 |
| | | 9,300.00 | 9,300.00 | 9,300.00 | 9,300.00 |
| LIBRARY REV | | | | | |
| 1-74-06-00-500 | Library - User Fees | (7,500.00) | (7,500.00) | (7,500.00) | (7,500.00) |
| 1-74-06-00-501 | Library - Grants | (6,600.00) | (6,600.00) | (6,600.00) | (6,600.00) |
| 1-74-06-00-502 | Library - Provincial Grants | (8,500.00) | (8,500.00) | (8,500.00) | (8,500.00) |
| 1-74-06-00-920 | Library - Transferes frm Reserves | (0,000.00) | (0,000.00) | (0,000.00) | (0,000.00) |
| 1-74-06-00-990 | Library - Utility Reimbursement | | | | |
| | | (22,600.00) | (22,600.00) | (22,600.00) | (22,600.00) |
| | | | | | |
| LIBRARY EXP | | | | | |
| 2-74-06-00-250 | Library - Contract Repairs & Maintenance | | | | |
| 2-74-06-00-270 | Library - Insurance | 2,400.00 | 2,400.00 | 2,400.00 | 2,400.00 |
| 2-74-06-00-400 | Library - General Expenses | 31,000.00 | 31,000.00 | 31,000.00 | 31,000.00 |
| 2-74-06-00-530 | Library - Construction & Miantenance Mat | | | | |
| 2-74-06-00-540 | Library - Utilities | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 |
| 2-74-06-00-764 | Library - Transfer to Reserves | | | | |
| 2-74-06-00-765 | Library - PRL Requisition | 6,300.00 | 6,300.00 | 6,300.00 | 6,300.00 |
| 2-74-06-00-770 | Library - Transfer to Local Board | 13,000.00 | 13,000.00 | 13,000.00 | 13,000.00 |
| | | 57,200.00 | 57,200.00 | 57,200.00 | 57,200.00 |
| | | | | | |
| Total Revenue | | (2,745,066.70) | (2,661,142.70) | (2,661,142.70) | (2,661,142.70) |
| Total Expenses | | 2,519,041.02 | 2,424,732.06 | 2,419,544.97 | 2,414,604.51 |

Variance (226,025.68) (236,410.64) (241,597.73) (246,538.19)

| Debenture Principal Payments | | | | |
|---|-------------|-------------|----------------|-------------|
| Disaster Services Principal (Railway House) | 1,618.13 | 1,673.75 | 1,730.66 | 1,789.82 |
| PW Principal | 40,307.20 | 42,082.12 | 43,935.44 | 45,870.62 |
| Water Principal | 31,330.58 | 31,785.53 | 32,253.01 | 32,733.38 |
| Sewer Principal | 39,488.75 | 40,940.81 | 42,448.61 | 44,014.42 |
| FCSS Principal (Railway House) | - | - | - | - |
| Eco. Development (Railway House) | 23,350.70 | 26,217.36 | 27,113.67 | 28,040.60 |
| Recreation Principal (Railway House) | - | - | . - | |
| New large mower | 28,000.00 | | | |
| | 164,095.36 | 142,699.57 | 147,481.39 | 152,448.84 |
| Total Surplus/Deficit | (61,930.32) | (93,711.07) | (94,116.34) | (94,089.35) |

| | | | • | | | |
|---|---|--|---|---|---|---|
| | | | | , | | |
| | | | | | | |
| | | | | | • | |
| | | | | | | |
| | | | | | | |
| | | | | · | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| • | | | | | | • |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | • | | | | | |
| | | | | | | • |
| | | | | • | | |
| · | | | | | | |
| | | | | | | |
| | | | | | | |
| | , | | | | | |
| | | | | | | |
| | | | • | | | |
| | | | | | | |

ADMINISTRATION REPORT

Date:

March 25, 2021

RFD 21-21

Memo To: From:

Village Council Michelle White

Subject:

49th Street Infrastructure Upgrades



- 1. **PURPOSE** To get direction from Council regarding 'Optional Work' that may be included with the 49th Street Infrastructure Upgrade capital project.
- 2. BACKGROUND The 49th Street Infrastructure Upgrade project was noted as a priority capital project by MPE Engineering in their 2017 Infrastructure Study. "The existing sanitary main is shallow at 49 Street and 49 Ave and is prone to freezing. There is also a servicing issue near the church where multiple lots are serviced off of the same service." "The water main is undersized at a diameter of 100 mm."

The scope of the project was modified from the original engineering recommendation. One block of 49th Street will have the sewer main re-lined rather than dug up and replaced and the water main will stay at 100 mm on that block. This change significantly reduced the overall cost of the project.

This project was tendered in 3 parts (Schedules). Schedule A includes the basic work needed to replace 1 block of water and sewer mains as well as re-direct the new sewer main to Lake Street (necessary due to the depth change), provide new service connections to property lines and re-pave. Schedule B includes replacing the 100 mm water main line around the curve of 49th Street to where it intersects with 49th Ave and changing it to a 150 mm line. Schedule C work includes installation of 3 service connections from the main line to inside the property lines. Schedule C addresses the matter of multiple lots being served off a single connection.

The project was originally tendered in 2020 with only 2 bids coming in. Those bids were for \$697,517.94 and \$1,043,746.20. After review, Council decided to reject both bids and hold the project over until 2021 anticipating better pricing in the new year. Please see attached the 2021 Tender Recommendation of Award from MPE.

- 3. **OPTIONS** 1. To move forward with the main part of the project only (Schedule A work)
 - 2. To complete Schedule A work and include Schedule C work after consultation with the affected property owners
 - 3. To complete Schedule A work and approve Optional Work included in Schedules B & C
- 3. **DISCUSSION** A staff member was recently tasked to compile a list of municipally owned property that could be immediately listed for sale. It was noted that the Village owns lots 2 & 3 on block 6 (located on 49th Street behind the Lion's Den). These lots do not have water and sewer service connections and in fact, no sewer main runs along that stretch of the street, making the lots unsaleable at this time.

If Council decides to go forward with Schedule B Optional Work, I would recommend a sewer main line was installed at the same time. This would open up those 2 lots for sale and development.

4. FINANCIAL IMPLICATIONS – This project is included in the approved 2021 capital budget for \$437,882. (\$132,163 MSI-CAP; \$305,719 reserves)

| Project engineering | \$ 69,500 | (detailed design, tendering, construction monitoring) |
|---------------------|-----------|---|
| Insituform | \$ 35,000 | (re-lining 1 block of sewer main) |
| Schedule A | \$400,998 | (replace water/sewer mains & services for 1 block) |
| Schedule C | \$ 3,600 | (Village portion of 3 additional service connections) |
| Project total | \$509.098 | , |

Projected to be \$71,216 over budget without factoring in contingency.

Schedule B (around the curve and over to the intersection of 49th Street & 49th Ave) has a bid cost of \$72,703 for replacement of the water line only. That cost could be adjusted to approximately \$130,000 if the sewer main line was added. This would require the project to be significantly re-financed as it would be approximately \$200,000 over the approved amount.

The Village currently has \$341,880 sewer reserves and \$192,186 water reserves.

Two residential lots could expect to be sold for \$50,000 - \$60,000. An agreement to develop the lands within 1 year of purchase could be added to the terms of the sale. Those properties would then be generating ongoing tax revenue.

- 6. LEGAL Division 3 of the MGA deals with general terms of Public Utilities.

 34(1) Duty to supply utility service "If the system or works of a municipal public utility that provide a municipal utility service are adjacent to a parcel of land, the municipality must, when it is able to do so and subject to any terms, costs or charges established by council, provide the municipal utility service to the parcel on the request of the owner of the parcel."
 - 37(1) "The owner of a parcel of land is responsible for the construction, maintenance and repair of a service connection of a municipal public utility located above, on or underneath the parcel."
 - 38(1) "Despite section 37, the council may as a term of providing a municipal utility service to a parcel of land give the municipality the authority to construct, maintain and repair a service connection located above, on or underneath the parcel."

Municipal Bylaw 421/16 Utilities Bylaw states terms and conditions of connection to main utility lines under section 14.

Looping water main lines is considered a 'best practice' but is not legislatively required. Looping prevents stagnation and potentially lower chlorination levels at the end of a line.

- 7. POLITICAL/PUBLIC IMPLICATIONS The 3 properties being provided a new front-of-lot sewer service connection may decide not to realign the sewer line on their private property to hook up to the new service. The Village currently provides maintenance to the shared sewer service connection on private property at the rear of all 3 lots. Future maintenance of the old line would no longer be provided as property owners are being given a properly engineered new service connection to their property line.
- 8. OTHER COMMENTS MPE indicated that if the sewer main is brought around the curve to the intersection with 49th Ave, the line would be approximately 2 meters deep (2.7 meters is standard) but that insulation could be added to mitigate freezing due to less coverage. Public Works Foreman is not in favour of installing shallow pipes as this is the reason we have to do this project in the first place shallow pipes (without insulation).

9. **RECOMMENDATIONS** – Option #2, I recommend the resolution below.

If Option #3 is chosen the project would need to be re-examined for financing and the capital budget adjusted accordingly.

"that the Village of Alix Council accepts RFD 21-21 49th Street Infrastructure Upgrades as information."

Author

| • | | | | | · | |
|---|---|---|---|---|---|---|
| | | | | | | |
| | | | | | | |
| | | : | | | | |
| | | | | | | |
| | | , | | | | |
| | | | | | | • |
| · | | | | | | |
| | | | · | | | |
| | | | | · | | |
| | | , | | | | |
| | • | | | | | |

302-4702 49th Ave. Red Deer AB T4N 6L5 Phone: 403-348-8340



Village of Alix 4849 50th St. Alix AB T0C 0B0 March 22, 2021

File: N:\44\20\023\00\L04-1.0

Attention: Michelle White

Chief Administrative Officer

Dear Michelle:

Re: 49 Street Infrastructure Upgrades

Tender Recommendation of Award

Bids for the above noted project closed on Thursday, March 18th, 2021. A total of six bids were received.

The low compliant bid submitted on the Contract is \$522,982.92 (including GST), submitted by UG Excavating Ltd. of Calgary, Alberta.

Table 1 summarizes the results of the six tenders that were submitted.

Table 1 - Tender Summary

| Audic 1 | chuci Summai y | |
|------------------------------------|----------------------------------|----------------------------------|
| Contractor | Tender Amount (including GST) | Difference from Low Bidder |
| UG Excavating Ltd. | \$522,982.92 | - |
| Urban Dirtworks Inc. | \$567,251.49 | \$44,268.57 |
| Blackie Site Works Ltd. | \$583,150.58 | \$60,167.66 |
| Kaon Infrastructure Ltd. | \$708,151.19 | \$185,168.27 |
| Grayson Excavating Ltd. | \$730,903.69 | \$207,920.77 |
| Northside Construction Partnership | \$906,609.42 | \$383,626.50 |

UG Excavating Ltd. has provided the proper bonding and safety qualifications and has completed similar projects. MPE Engineering Ltd. recommends award of the 49 Street Infrastructure Upgrades project to UG Excavating Ltd.

Schedule 'B' and Schedule 'C' were identified in the tender documents as optional work. The Village may choose to exclude one or both of these schedules from the contract if necessary, to reduce the cost of the project.

Please contact me if you have any questions or concerns.

Yours truly,

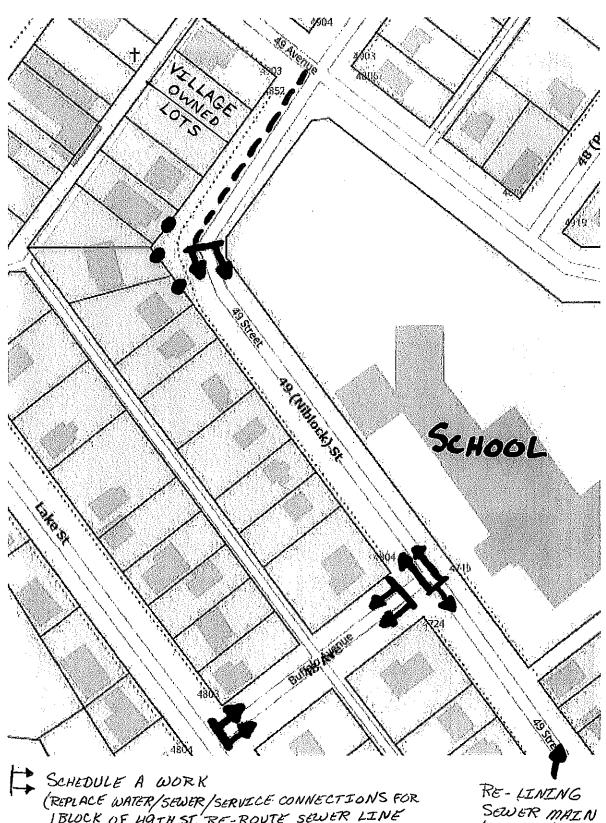
MPE ENGINEERING LTD.

Andrew Simpson, P.Eng. Design Engineer

AS/as Enclosure

4420-023-00 - Village of Alix- 49 Street Infrastructure Upgrades - Overview of Schedule of Prices

| | MPE Estimate | UG Excavating Ltd. | Urban Dirtworks Inc. | BLACKIE SITE WORKS LTD | Kaon Infrastructure Ltd. | Grayson Excavating LTD. | Northside Construction Partnership. |
|---|---|---|---|---|--|--|--|
| Schedules | Total | Submission:1. | Submission 1 Total | <u>Submission 1.</u> <u>Total</u> | Submission 1 Total | Submission 1. | Submission 1 Total |
| SCHEDULE 'A' - GENERAL ITEMS SCHEDULE 'B' - OFTIONAL WATER MAIN REPLACEMENT SCHEDULE 'C' - OFTIONAL ON-LOT SANITARY SERVICES EXTRA WORK ALLOWANCE | \$410,030.25 \$94,699.50 \$17,062.50 \$42,000.00 | \$400,977.62 \$77,3702.55 \$7,302.75 \$42,000.00 | \$407,776.96 \$107,879.94 \$9,594.59 \$42,000.00 | \$42,000.00 \$108,482.23 \$23,068.50 \$42,000.00 | \$516,682.69 \$132,133.00 \$17,335.50 \$42,000.00 | \$527,976,78 \$131,920.69 \$29,006.25 \$42,000.00 | \$677,257,59 \$156,639.33 \$30,712.50 \$42,000.00 |
| Total Contract Amount: | \$563,792.25 | \$522,982.92 | \$567,251.49 | \$583,150.58 | \$708,151.19 | \$730,903.69 | \$906,609.42 |

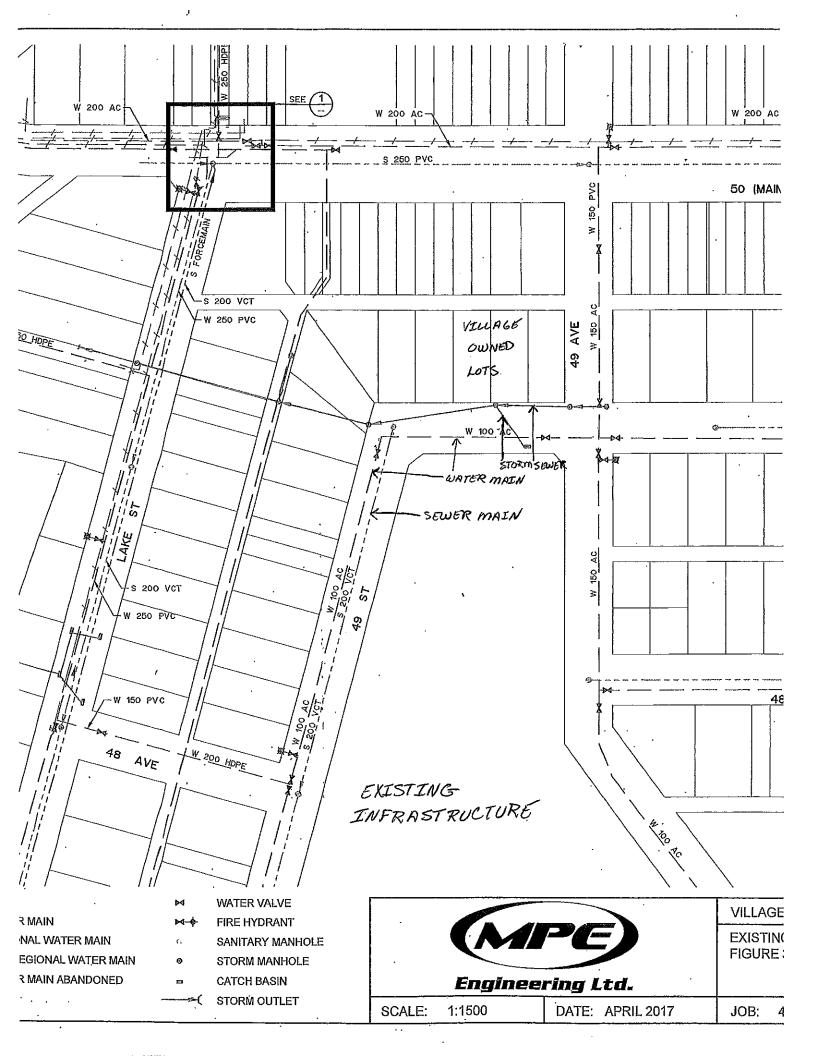


(IBLOCK)

(REPLACE WATER/SEWER/SERVICE CONNECTIONS FOR IBLOCK OF HATH ST. RE-ROUTE SEWER LINE TO LAKE STREET)

SCHEDULE B (OPTIONAL WORK) (REPLACE WATER LINE + INSTALL NEW SEWER LINE TO INTERSECTION WITH 49 AVE)

SCHEDULE C (OPTIONAL WORK) (3 NEW SEWER SERVICES)



| · | | | |
|---|---|--|---|
| | · | | |
| | | | |
| | | | |
| | | | · |

VILLAGE OF ALIX

BYLAW No. 463/21

BEING a Bylaw to authorize the rates of taxation to be levied against assessable property within the Village of Alix in the province of Alberta for the 2021 taxation year.

WHEREAS the Village of Alix has prepared and adopted detailed estimates of the municipal revenues and expenditures as required, at the council meeting held on November 18, 2020 and amended on April 7, 2021; and

WHEREAS the estimated municipal operating expenditures and transfers set out in the budget the Village of Alix for 2021 total \$2,519,041.02; and

WHEREAS the estimated amount required to fund future financial plans is \$61,930.32; and

WHEREAS the estimated amount required to fund capital expenditures is \$164,095.36; and

WHEREAS the estimated municipal operating revenues from transfers from all sources other than taxation is estimated at \$1,320,388.21, and the balance of \$1,424,678.49, is to be raised by general municipal taxation; and

WHEREAS the requisitions are:

| Alberta School Foundation Fund (ASFF) | |
|---------------------------------------|--------------|
| Residential/Farm land | \$149,542.00 |
| Minus 2020 Over-Levy | (\$ 130.80) |
| Non-Residential | \$ 61,926.00 |
| Plus 2020 Under-Levy | \$ 54.13 |
| Total School Requisitions | \$211,391.33 |
| Seniors Foundation | \$ 6,184.00 |
| Designated Industrial Property (DIP) | \$ 107.51 |

WHEREAS the Council of the Village of Alix is required each year to levy on the assessed value of all property, tax rates sufficient to meet the estimated expenditures and the requisitions; and

WHEREAS the Council is authorized to classify assessed property, and to establish different rates of taxation in respect to each class of property, subject

to the Municipal Government Act, Chapter M-26, Revised Statues of Alberta, 2000; and

WHEREAS the assessed value of all property in the Village of Alix as shown on the assessment roll is:

| Residential/Farmland | | \$ | 56,113,000 |
|-------------------------|---|-----------|------------|
| Non-residential | | \$ | 15,979,330 |
| Machinery and equipment | | <u>\$</u> | 26,950,480 |
| | 1 | \$ | 99,042,810 |

NOW THEREFORE under the authority of the Municipal Government Act, the Council of the Village of Alix, in the Province of Alberta, enacts as follows:

1. That the Chief Administrative Officer is hereby authorized to levy the following rates of taxation on the assessed value of all property as shown on the assessment roll of the Village of Alix:

| <u>Municipal</u> | Tax Levy | | Assessment | Tax Rate | | | |
|--|---|--------------|--|----------------------------|--|--|--|
| Residential & Farm Non-Residential Machinery & Equip. Total | \$ 631,635 \$ 295,186 \$ 497,856 \$1,424,678 | 5.17 5.22 | \$ 56,113,00 \$ 15,979,33 \$ 26,950,48 \$ 99,042,83 | 30. 18.4730 80. 18.4730 | | | |
| <u>ASFF</u> | Tax Levy | | Assessment | t Tax Rate | | | |
| Residential & Farm Non-Residential Total | \$149,411.2 \$ 61,980.1 \$211,391.3 | <u>13</u> | \$56,113,000 <u>\$15,979,330</u> \$72,092,330 | 2 3.8788 | | | |
| Seniors Foundation | | \$6,184.00 | \$ 99,042,81 | 10 .06244 | | | |
| Designated Industria | l Property | \$107.51 | \$ 1,403,48 | 30 .07660 | | | |
| This Bylaw shall take e | | | | reading. | | | |
| Read a first time this | day of _ | , 20 | 21. | | | | |
| Read a second time this day of, 2021. | | | | | | | |
| Read a third and final t | ime this | day of | , 202 | 1 and passed, | | | |
| ayor Chief Administrative Officer | | | | | | | |

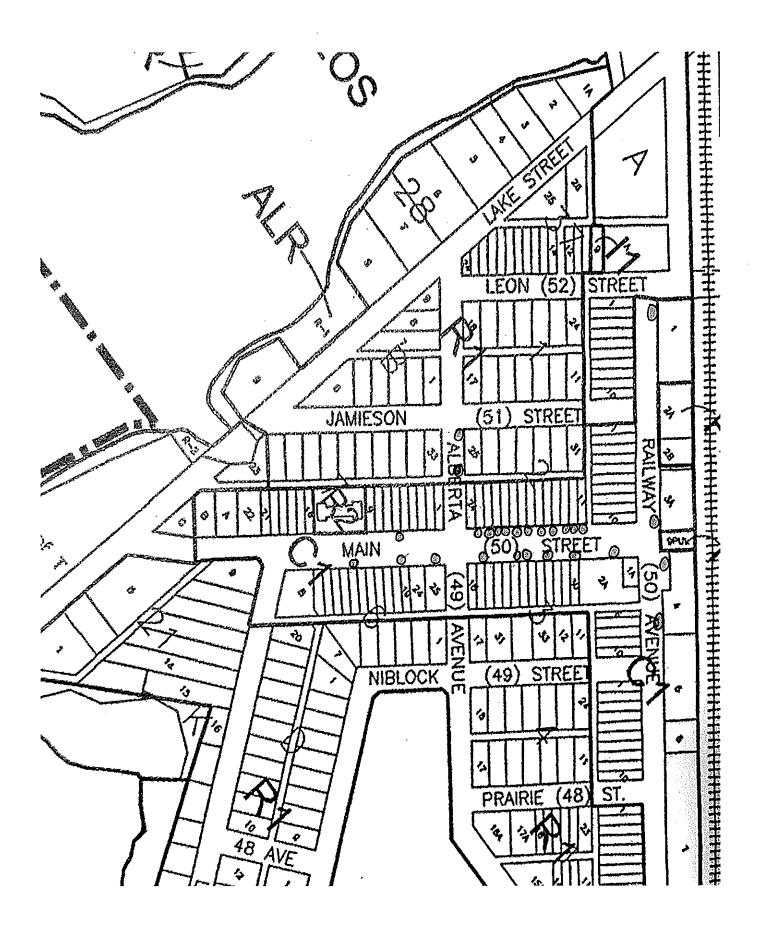
Council Meeting - April 7th, 2021

Main Street Planters

I inquired with Main Street businesses about this year's summer planters and if they would be willing to maintain a planter if they had one placed outside there business. 17 out of 22 (77%) businesses who got back to me, agreed to maintain a planter this year. With the amount they have agree to maintain would total 27 planters on Main Street - 12 on the West side, 9 on the East side and 6 just off Main Street (Railway House, Alix Drugs and Community Hall).

In previous years there is approximately 10-12 planters per block making Main Street home to 40-48 planters. Attached is a map of where the planters would be placed, with businesses maintaining them.

Chelsie Giesbrecht



Red Deer River Municipal User Group Association

18 March 2021

Councilor Besuijen

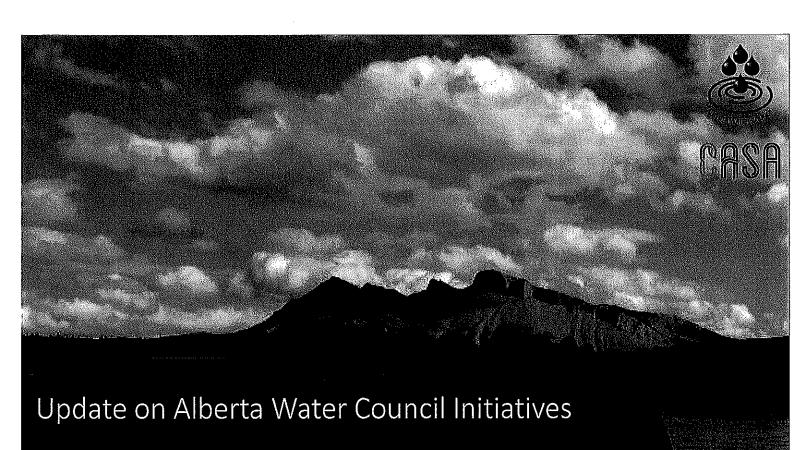
For more information see the RDRMUG web page rdrmug.ca

- 1. Minutes of meeting are provided by the Executive Director are attached.
- 2. Highlights of the meeting
 - a. Review of regular meeting items including financial statement to February 28, 2021
 - b. Review the RDRMUG Handbook, digital copy here http://rdrmug.ca/wp-content/uploads/2021/03/Handbook-Final-Jan-2021-1.pdf or find the link on the RDRMUG web page.
 - c. Hard copies of the handbook will be made available to municipalities in the near future
- 3. Alix Carrigy from the Alberta Water Council provided a presentation (copy of presentation is attached to this report) on their current projects which are focused on:
 - a. Source Water Protection
 - b. Drought simulation
- 4. Attached to this report are the minutes to the RDRMUG Regular Minutes March 18, 2021.

Please contact me if you require any additional information.

Regards,

Tim Besuijen

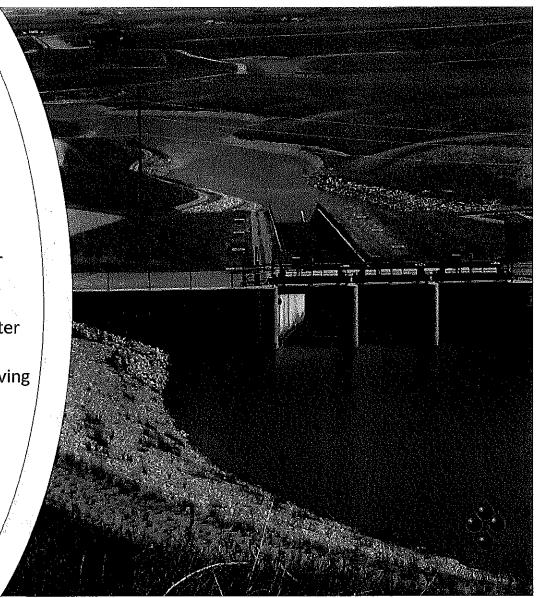


Red Deer River Municipal Users Group March 18, 2021

Alec Carrigy Project Manager



- About the Alberta Water Council (AWC)
- Overview of past and current AWC Source Water Protection projects
- Overview of AWC Improving Resilience to Drought in Alberta Through A Simulation project
- Update on recently completed and ongoing AWC projects

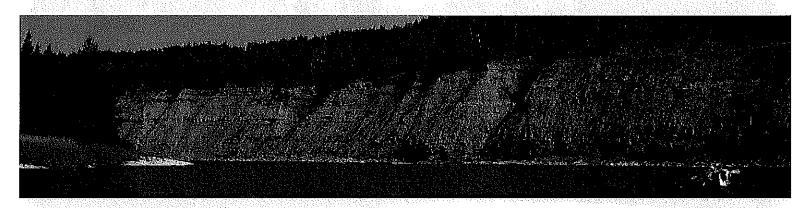


About the Alberta Water Council

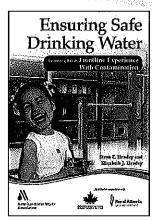
- Multi-stakeholder partnership; 23 members from governments, non-government organizations (NGOs), and industry
- Water for Life partnership
- Consensus-based decision-making process



Review: What is Source Water Protection (SWP)?



- Source Water: natural, raw water prior to treatment for drinking and other uses
- Integrated approach to protecting sources of drinking water
- Risk management process designed to maintain or improve the conditions (quantity and quality) of water
- Proactive and collaborative identification, assessment, and management of risk
- Cost-effective method to maintain and improve source water quality



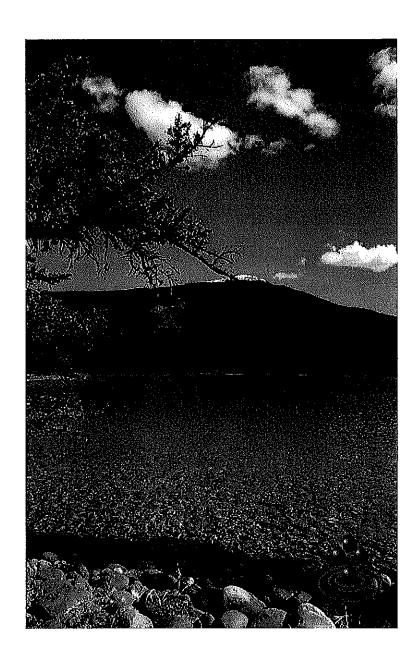


SWP Project Context

- Provincial-level recognition of the importance of SWP in Alberta goes back over a decade:
 - Water for Life Strategy goal to ensure safe, secure drinking water
 - 2013, Water Conversation noted need to protect drinking water sources
 - 2014, Our Water, Our Future A Plan for Action
- But only recently has there been provincial guidance for SWP planning:
 - · 2018, AWC source water protection project team formed
- Several communities are developing (and have developed) source water protection plans!

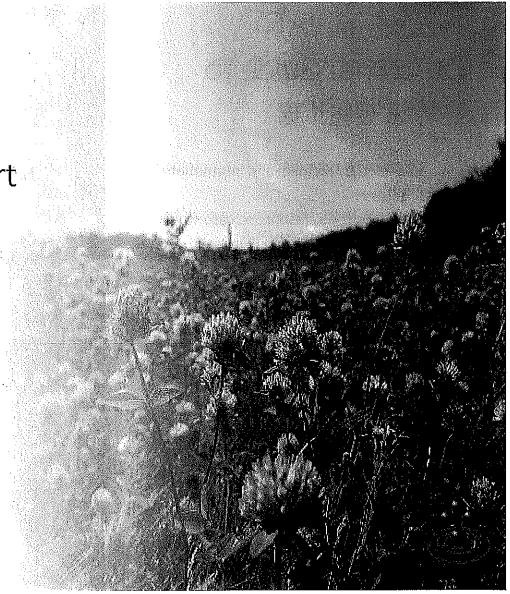
Outcome: Guide to SWP Planning

- Informed by regional and international guides
- Describes tools, resources, case studies and key factors for success
- Main steps for SWP planning outlined in the draft guide:
 - Step 1: Involve key groups and create a vision
 - Step 2: Characterize your source water area
 - Step 3: Set program goals
 - Step 4: Develop an action plan
 - Step 5: Implement the action plan
 - Step 6: Evaluate and revise periodically



Outcome: Companion Report

- Provides background information on the project
- Summarizes results
 - Surveys, questionnaires, literature review, jurisdictional scan of SWP approaches and applicability to Alberta
- Acts as a reference for the Guide



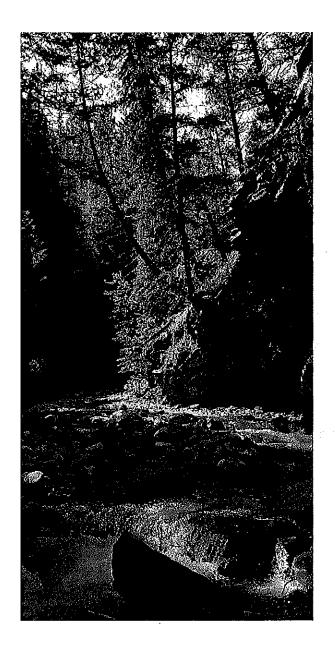
For more information...

- Contact Anuja Hoddinott (ahoddinott@awc-casa.ca)
- Visit the project page on the AWC website: https://www.awchome.ca/projects/protecting-sources-drinking-water-alberta-2/









Current SWP Project Opportunity

Challenges:

- Steps 1 and 2 of the Guide are significant undertakings
 - Small urban, rural, or other drinking water providers may lack capacity, funding
 - SWP and risk assessments often completed by third parties
 - Potential lack of ownership, understanding of risks

Opportunity:

- Provide additional support for SWP planning:
 - SWP "web platform (data portal)
 - · Educational resources and tools



Progress to date



2019

Previous AWC SWP project completed



Feb to June 2020

Initial project scoping (Statement of Opportunity)



Late 2020/ early 2021

Further project scoping (Terms of Reference)

Sector engagement and ToR updates



February 25, 2021

ToR approved by AWC Board; Project Team formed



April or May 2021

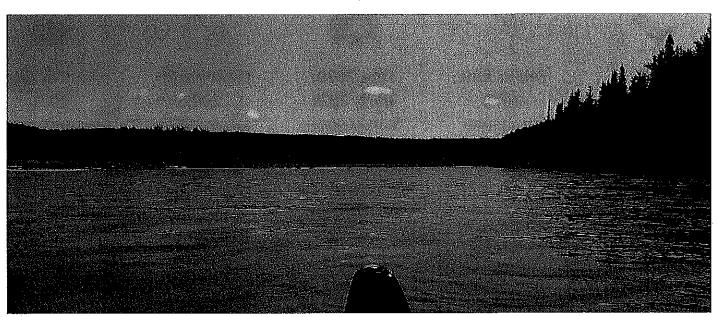
<u>Call for Members</u> <u>out now – submit</u> <u>names by April 21</u>

First Project Team meeting anticipated in April or May



Strategic intent (goal)

- Develop a SWP web platform and educational resources
- Assist drinking water providers with risk assessment process
- Support integration and encourage greater collaboration
- Develop recommendations for an implementation phase to support mitigation of risks and a future strategy for SWP





Objective 1.

Users and stakeholders understand the need for SWIP risk assessments and the benefits of collaborative SWIP approaches and are aware of the SWIP web platform

Task:

Create a team of engagement experts to develop communication and engagement plans to improve user understanding and gain feedback in relation to:

- i. The need for in-depth SWP risk assessments
- ii. The benefits of collaborative SWP approaches
- iii. The web platform



An inventory of SWP data sources, risk assessment tools, and procedures

Task:

Develop an inventory of SWP data sources, risk assessment tools, and procedures for obtaining the information



Capabilities and limitations of the web platform are understood and inform the next steps of the project

Task:

Assess the capability of the web platform given technological and budget limitations



A web platform that provides access to data to support the risk assessment process as well as educational resources to support collaboration efforts for SWP planning

Task:

Service Alberta, working with a consultant, will develop the web platform with maintenance supported by AEP

Develop educational resources and tools to support SWP initiatives



Feedback from end users and other stakeholders on the web platform, tools, and educational resources are incorporated to improve user experience

Task:

Pilot the web platform and educational resources with stakeholders

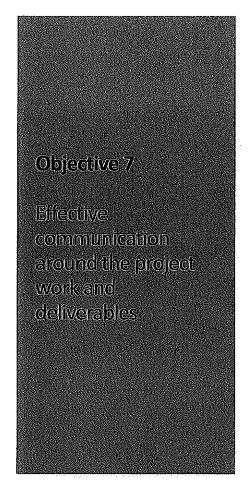


Report on the web platform, resources, lessons learned, and recommendations for an implementation phase and a future strategy for SWP in Alberta

Task:

Compile a final report on the web platform, resources, lessons learned, and recommendations for an implementation phase and a future strategy for SWP in Alberta





Task:

Provide regular updates to the AWC board during the project



Timeline & deliverables

Share the engagement plan

October 2021

Share results of feasibility (capability) assessment

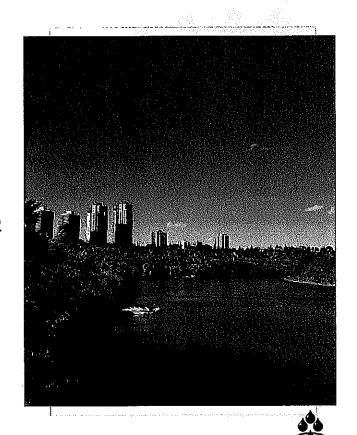
February 2022

Share web platform beta and results from pilot session(s)

September 2022

Final report, web platform, and supporting materials

February 2023



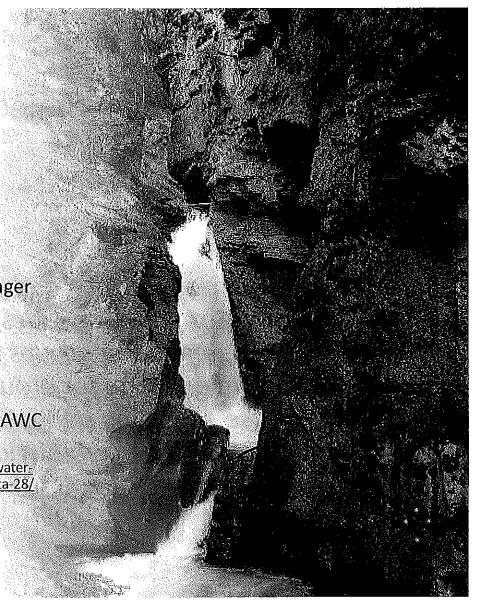
For more information...

• Contact:

Alec Carrigy, Lead Project Manager (acarrigy@awc-casa.ca)
Katie Duffett, Project Manager (kduffett@awc-casa.ca)

Visit the project page on the AWC website

https://www.awchome.ca/projects/source-waterprotection-phase-1risk-assessment-tools-data-28/



Drought Simulation Project

Project Goal:

"Use appropriately scoped and scaled simulation(s) to assist the GoA, municipalities, Indigenous communities, and other groups (e.g. WPACs, AIDA) to understand and plan for drought preparation and response, including mitigation, monitoring, decision-making, and communication before, during and after a drought."

Drought Simulation Project

- Audience: Individuals and organizations involved in water management and drought response
- Format: Serious game-style exercise using real data and a model
- **Geographic Scope:** South Saskatchewan River Basin, with a focus on the Red Deer River and Oldman Watersheds



Drought Simulation Project

Next Steps:

 Hire a contractor to help plan and run the simulation (estimated Nov 2021)

Contact:

- Lauren Hall, Lead Project Manager (lhall@awc-casa.ca)
- Katie Duffett, Project Manager (kduffett@awc-casa.ca)

Visit the project page on the AWC website

https://www.awchome.ca/projects/improving-drought-resilience-alberta-through-simulation-24/



Recently Completed AWC Projects

Water for Life Implementation Review (2021)

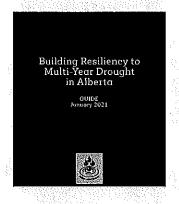
Coming soon!

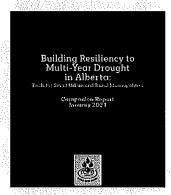
https://www.awchome.ca/projects/water-life-implementation-review-7/

Contact:

Lauren Hall, Project Manager (lhall@awc-casa.ca)

Building Resiliency to Multi-Year Drought (2020)



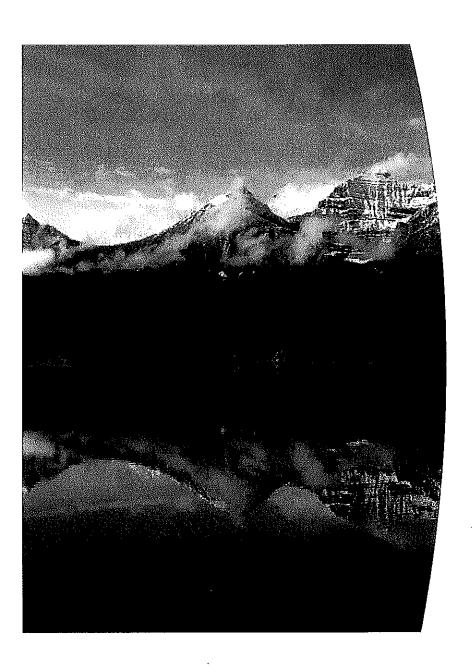


https://www.awchome.ca/projects/building-resiliency-multi-year-drought-6/

Contact:

Katie Duffett, Lead Project Manager (kduffett@awc-casa.ca)
Alec Carrigy, Project Manager (acarrigy@awc-casa.ca)





Ongoing AWC Projects

- Alberta Water Futures
 - https://www.awchome.ca/projects/alberta-water-futures-26/
- Alberta Wetland Policy Implementation Review
 - https://www.awchome.ca/projects/w etland-policy-implementation-review-27/
- Both will provide a "perspectives" document
- Both expected to be completed by June 2021
- For more information, contact Anuja Hoddinott (ahoddinott@awc-casa.ca)

CASA

https://www.casahome.org/



Clean Air Strategic Alliance

Established in 1994

Sister organization equivalent to AWC; works by consensus

Mandate:

- To implement an air quality management system for Alberta
- · Conduct strategic air quality planning
- Prioritize concerns with respect to air quality
- Develop specific actions, action plans, or activities to resolve concerns



Keep up to date on our activities through social media!



www.awchome.ca









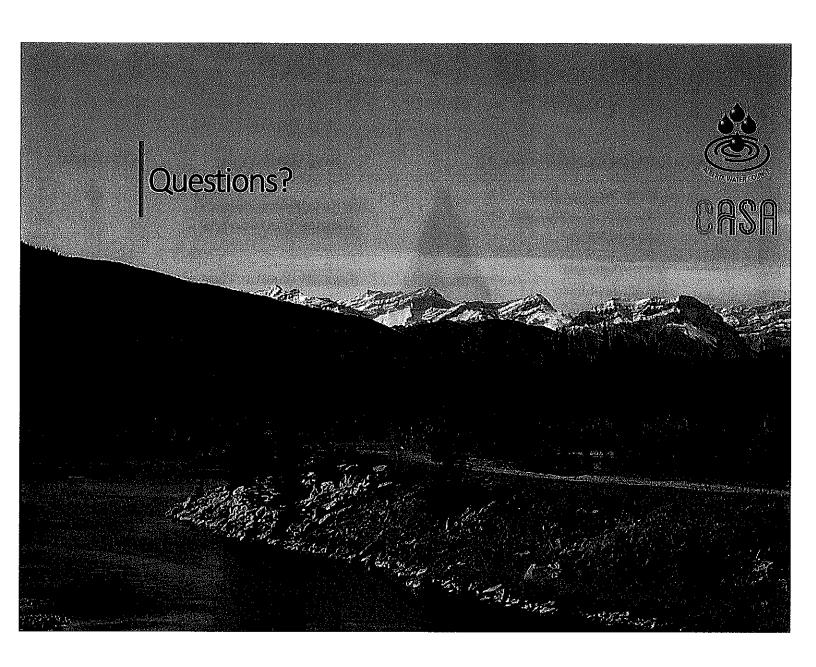


https://www.casahome.org/









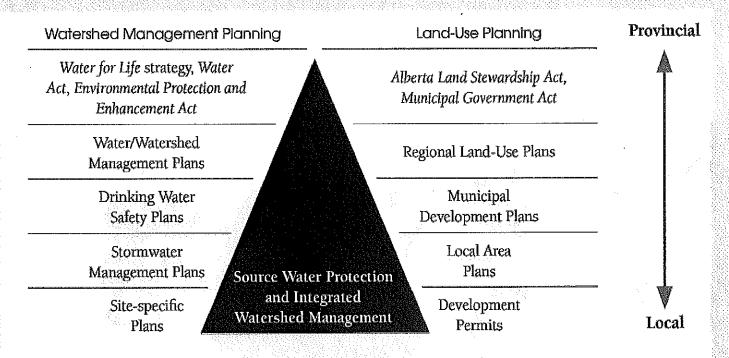


Figure 7: Source Water Protection and Integrated Watershed Management in Alberta (Adapted from the City of Calgary's Source Water Protection Plan, 2018)

Minutes of the Red Deer River Municipal Users Group Regular Meeting

March 18, 2021 at 1:00 PM - Via Zoom

Attendance: D. Grover — County of Stettler, B. Windsor — Town of Didsbury, G. Keiver — Kneehill County, W. Blatz — Town of Olds, A. Campbell — Town of Stettler, J. Wallsmith — MD of Acadia Valley, R. Poole — Town of Blackfalds, A. Kemmere — Mountain View County, G. Bates — Town of Innisfail, M. Marshall — Starland County, B. Shaw — City of Red Deer/RDRMUG, G. Campion — Town of Hanna, J. Ireland — Lacombe County, D. Drohomerski — Town of Drumheller, A. Monkman — City of Red Deer, G. Parsons — Town of Sylvan Lake, T. Besuijen — Village of Alix, J. Slemp — Special Areas, B. Kasco — Town of Oyen, A.M. Philipsen — County of Newell, K. Ryder — RDRMUG

VISION

"An enduring healthy Red Deer River system with sufficient flows through all seasons to sustain communities, the economy and healthy aquatic environments"

1. Call to Order:

Co-Chair J. Ireland called the meeting to order at 1:00pm.

2. Adoption of Agenda:

4.1 Additions to Agenda: J. Ireland added a discussion on the status of Strad Board Projects within the area.

Motion: R. Poole moved that the agenda for the March 18, 2021 RDRMUG regular meeting be adopted with addition. **Carried**

3. Presenter(s): Alec Carrigy - Alberta Water Council, (AWC) Project Manager

Provided an update of current Alberta Water Council projects focusing on:

- Source Water Protection
- Drought Simulation

Click here for presentation.

4. Minutes:

- **4.1** Confirmation of Minutes of January 21, 2021
- **5.1** Business arising from Minutes of January 21, 2021: None

MOTION: G. Campion moved that the Red Deer River Municipal User Group Meeting minutes of January 21, 2021 be adopted as presented.

Carried

5. Financial:

4.1 Financial Statements to February 28, 2021: (Click here for copy)

Executive Director Keith Ryder provided and overview of the financial statements to December 31, 2020 which is the end of the RDRMUG fiscal year and highlighted the following:

- Balance Statement: Bank Balance \$53,229.34
- Closing Surplus \$ 64,459.40
- Statement of Revenue and Expenses Revenue \$ 11,191.82 (includes deferred memberships)
- Expenses \$ 4252.05

Surplus (Loss) for Year to-date - \$ 6,939.77

MOTION G. Bates moved to accept the Financial Statements to February 28, 2021 as presented.

Carried

5.1 Operating Budget: (Click here for approved copy)

Presented for reference and information

6. New Business:

4.1 RDRMUG Handbook: "Looking Back - Moving Forward"

- Digital copies are available (<u>click here</u>). Members are encourage to share with their Councils, Administration and Water Department Staff.
- Hard copies will be sent to all members. Additional copies available.
- Digital copies have been sent to all "Non" RDRMUG member municipalities within the Red Deer River Basin.
- Digital copies sent to all stakeholders including RDRWA, Alberta Water Council, AUMA, RMA, and Alberta Water Smart.

5.1 Steering Committee - Next Steps - Future Actions

- Meeting March 5, 2021 (Click here for meeting summary)
- Follow up meeting requested with Alberta Environment
 - 6. Encourage Alberta Environment to review and initiate formal action to secure future storage within the Red Deer River Basin. Consensus is that future storage is required for the overall health of the River along with securing sufficient quality water to ensure the future population and economic growth of all municipalities.
 - o Request an update of the status of RDRMUG Municipal Crown Reservation application.

7. Provincial Coal Mining Update:

RDRMUG will continue to monitor and provide members with relevant information as available pertaining to recent changes to the Provinces Coal Mining Policies and Licensing issues. RDRMUG position is to provide members with information that will assist in any actions or stands they may wish to pursue.

- Communications would request that the Province fully engage in extensive public consultation prior to any additional policy or licensing changes.
- Information has been shared with RDRWA
- Continue to monitor Provincial websites for licensing information.
- Contact <u>execdir@rdrmug.ca</u> if you require information or have information or articles that you wish to share.

8. Agenda Additions:

8.1 Strad Board Projects

J. Ireland asked if any members had received information on a variety of Strad Board or similar projects being pursued in their communities.

Round table discussion ensued:

- G. Keiver, Kneehill County advised that there have been some inquiries in his area, however no concrete applications have been made to date.
- D. Grover, County of Stettler also stated that the County of Stettler has had some interest in a few different projects, no firm commitments or applications have been made.
- Any additional information will be shared with members through execdir@rdrmug.ca

8. Executive Director Report:

K. Ryder advised that:

- Request has been made to Alberta Environment and Parks for a follow up meeting.
- Handbook is at printers.
- Has met with RDRWA to share information on common goals and projects.
- RDRMUG Video is in production, next step will be to send a draft copy for members review.
- WWW site is being updated if you need assistance in locating information please contact execdir@rdrmug.ca

9. Correspondence & Articles:

- Email was received from Paintearth County stating that due to budget restraints they would not participate or contribute to RDRMUG.
- 10. Next Meeting: May 20, 2021 (Format to be confirmed)
- 11. Adjournment: 2:20pm

Motion by G. Campion to adjourn RDRMUG regular meeting.

| | | · | | | |
|---|---|---|--|---|--|
| | | | | | |
| | | | | | |
| | | , | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| • | | | | | |
| | | | | | |
| | · | | | , | |

Report Council Meeting - April 2021

Emergency Management Information

I am currently working on a schedule that will help keep Emergency Management organized for the year. All 23 binders of contact information are updated in our Lacombe Reginal Emergency Plan (LREMP) for all surrounding Municipalities.

LREMP (Lacombe Regional Emergency Plan) Agency Meeting

In the next few months, the LREMP binder will be getting a well-deserved update.

Our Next Meeting is in April 14,2021.

LREMP Role Specific Workshop Team

The team decided to develop workshops on the following Emergency Management roles;
Director of Emergency Management (DEM) - Deputy Director of Emergency Management (DDEM) - Incident Command (IC) - Logistics - Safety Officer - Finance - Communications

It was determined that the IC and DEM +DDEM roles but be first workshop to tackle. This will require the most extensive work of all the workshops.

Subcommittee # 2 Document review, LREMP (Lacombe Regional Emergency Management Plan) desire for standard training and specific ICS (Incident Command System) role training for municipal staff.

Municipalities to have option of conducting internal workshops or outsourcing with in the LREMP partnership.

ESS (Emergency Social Services) Draft Plan to be outsourced to FSCC group. ESS plan to be written into each workshop. Possible separate workshops for ESS Plan, to be discussed.

Workshop design/discussion paused until forms are update to reflect current information.

LREMP Web Site

When all the LREMP (Lacombe Regional Emergency Management Plan) is entered this will be a welcome tool for all the region to use. Alix currently has all information uploaded to the website.

Wildfire prevention

I have attached 6 posters that are going to be put on Alix's website, Digital sign, and Facebook page. The goal is to have a different poster each week as a reminder for wildfire prevention.

Disaster & Emergency Management Stakeholders Summit 2021

March 23 and 24 Michelle and I had the great pleasure in attending this summit virtually. The summit was an engaging and informative event that included a wide variety of speakers that shared their solutions for mitigating and responding to significant disruption. Including one of my favorite psychologists Jody Carrington.

House Numbers

We have received a donation of \$200.00 from the Village Shoppe. There was a handout included in the February water bill. With this we are hoping to have the majority of buildings in the Village properly numbered.

As of March 31, we have had a total of 30 coupons used, and Lacombe County is looking at using this idea.



Reminder

"If we can't find you, we can't help you."

When responding to an Emergency call, police officers, EMS, and firefighters look for house numbers when they first arrive. These numbers are their first indication of where to stop and if you have numbers that blend in with the siding of your home or are not visible at night or have no number at all. it makes it hard for them to figure out where they are needed,



Reminder

"If we can't find you, we can't help you."

By presenting this coupon to Alix Home Hardware you will receive free house numbers that have been preselected and donated by the Alix Village Shoppe.

We have a great response for this project.

Signage

This has been ongoing since the beginning of the pandemic. Once a week I go around the Village's playgrounds to make sure signs are still posted to inform people that the playgrounds are not sanitized and to remember to physical distance. This includes the sliding hill. As well as providing local businesses and community facilities updated posters from the Alberta Government.

Rainbow of Hope The rainbow of hope project is displayed permanently under the digital sign.

CEMP (Central Emergency Management Plan) Annual Review

The annual review has been completed for 2021. Alix has met all the compliances for the Province. The review will be moved to November for the future. See attachment.

Restorative Justice

At the request of the CAO, I have started doing some courses on restorative Justice so this can be something we offer the residents of Alix. I have already confirmed with the Alix Resource Center that this is not a program they are currently able to offer.

The first online course was collaboration and capacity — building in restorative justice and victim services.



Community Emergency Management Program (CEMP) Review

YEAR: 2020 Community / Municipality / Regional Name: Village of Alix Regional Partners: Lacombe Regional Emergency Management Partnership Members: Lacombe County, City of Lacombe, Town of Blackfalds, Town of Bentley, Town of Eckville, Village of Alix, Village of Clive, Summer Village of Gull Lake, Summer Village of Sunbreaker Cove, Summer Village of Half Moon Bay and the Summer Village of Birchcliff. **Emergency Management Officials Present at Meeting:** Janene Anderson - DEM Date of Review: February 25, 2021 Field Officer(s): Brian Boutin Field Officer(s) Signature(s): Brian A. J. Boutin

Summary:

Bylaw:

Village of Alix is in compliance with the LEAMER bylaw legislative requirements. Bylaws pertaining to LREMP are passed by each municipal member, the Regional Advisory Committee is comprise of elected officials from each municipal member.

Emergency Program:

All members of LREMP operate under the regional plan which includes appendixes for each municipality. The appendix includes bylaws, HIRA, contact list and a resource list. The Regional Advisory Committee and Partnership meets annually.

The regional ESS plan is in DRAFT and will be presented to the Regional Advisory Committee in April, 2021.

Exercises & Training:

The Village of Alix conducted a tabletop exercise on October 30, 2020 at the Alix Community Hall. COVID-19 restrictions and guidelines were followed.

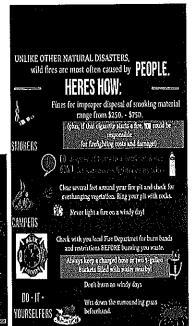
LREMP activated a Regional ECC to support member ICP's during the COVID-19 Pandemic, regional members met virtually on a weekly basis and developed an IAP for each operational period in an effort to support regional partners. The Regional ECC also conducted a PPE exercise in an effort to develop and practice identifying, ordering and delivering PPE to municipalities in AEMA Central Region municipalities (52). A full-scale regional exercise is scheduled for 2022.

Best Practises:

The evacuation and pets plan is included in the ESS Plan and a basic Livestock Plan is in place.

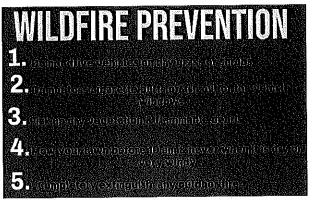
AEMA Field Officer Comments:

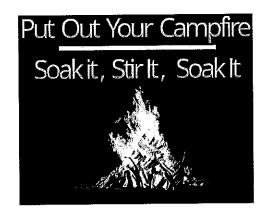
LREMP consists of the most regional members (11) in AEMA Central Region, the Village of Alix is an active participant. The municipal DEMS and Elected Officials work very well together on understanding the big picture responsibility supporting all regional members. The leadership is very progressive when it comes to thinking outside the emergency management box organizing and testing processes and organizing emergency management workshops to train IMT members.

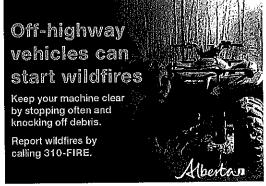












Janene Anderson

Director of Emergency Management

| | 4. | |
|-----|----|---|
| | | |
| • | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| • . | | |
| , | | |
| | | • |
| | | |
| | | • |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

AUMA / AMSC Energy News

Regulatory Spotlight - Federal carbon tax is here to stay

In May 2019, a newly elected UCP government repealed Alberta's carbon levy, formerly implemented under the previous NDP government. The federal government responded by mandating a federal carbon tax in Alberta on January 1, 2020 under the *Greenhouse Gas Pollution Pricing Act*. Alberta joined several provinces in opposing the federal carbon tax, arguing that forcing it on the provinces was unconstitutional. Saskatchewan and Ontario were both unsuccessful in their respective appellate courts while Alberta's appellate court ruled that the federal carbon tax was unconstitutional. Both Saskatchewan and Ontario appealed their provincial courts' decisions to the Supreme Court of Canada. Soon after, Alberta filed a notice of intervention in Saskatchewan's appeal to the Supreme Court of Canada, joining the legal fight against the federal carbon tax.

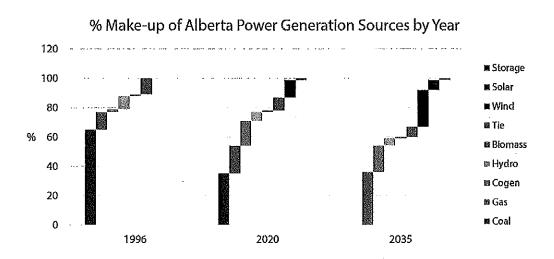
On Thursday, March 25, after nearly a year of deliberation, the Supreme Court of Canada ruled that the federal carbon tax is <u>constitutional</u>. This decision will have a substantial impact on electricity and natural gas costs for consumers in Alberta. Prior to the Supreme Court's decision, it was unclear whether the federal carbon tax would remain in the province. Had the Supreme Court ruled the federal carbon tax unconstitutional, municipalities in Alberta might have avoided paying the per GJ carbon tax on their natural gas usage. As it stands, the carbon tax will impact municipalities directly by increasing the cost of their natural gas usage year-over-year. In 2020, the federal carbon tax was \$30 per tonne of emissions and made up roughly 20% of the average municipality's natural gas bill. It is scheduled to increase by \$10 per tonne each year until 2022 when it reaches \$50 per tonne, then increase by \$15 per tonne increments starting in 2023 until it reaches \$170 per tonne in 2030. As such, the carbon tax will significantly increase the costs that municipalities pay for their natural gas consumption. See table below for Carbon Tax details for the next few years:

| Start Date | Carbon Tax Price per Tonne of GHG Emissions | Carbon Tax Price per GJ |
|-----------------|--|----------------------------|
| January 1, 2020 | \$20/ <u>Tonne</u> | \$1.0499523 |
| April 1, 2020 | \$30/ <u>Tonne</u> | \$1.5762711 |
| April 1, 2021 | \$40/ <u>Topne</u> | \$2,1025899 |
| April 1, 2022 | \$50/ <u>Tonne</u> | \$2.6289087 |

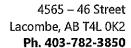
The federal carbon tax is also expected to affect consumer power bills. Several generators in Alberta are accelerating their transition away from coal to natural gas to avoid paying higher prices on fuel. However, while natural gas is cleaner than coal with regards to carbon emissions, it remains an emissions intensive source of energy. This means that generators will still be mandated to pay increasingly higher prices on their fuel inputs year-over-year.

In Alberta's deregulated market, a power plant is incented to generate electricity when the market price is equal to or above its variable cost of generation. For most thermal generators, fuel costs make up the majority of their variable costs. Generators offer their power to the wholesale market, while the Alberta Electric System Operator (AESO) manages the offers and distributes electricity across the province at an hourly basis. It starts with the lowest priced offers and moves up to higher priced offers until demand is met. The last and highest offer sets the market price for electricity. Natural gas is the largest source of electricity generation in Alberta and its share is growing as coal is taken offline (see Figure 1. below). Thermal generators will set the market price when they are needed to meet electricity demand. As such, consumers can expect higher electricity prices as the carbon tax makes natural gas more expensive.

Figure 1.



The AMSC will continue to monitor the situation closely and will ensure that customers are well informed on any updates that may affect their bills. Please <u>contact us</u> if you have questions concerning Alberta's electricity and natural gas markets or to learn how AMSC helps you manage your future commodity risk.





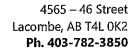
March 31, 2021

Good day,

Parkland Reginal Library system has learned recently that the Government of Alberta (GOA) has discontinued updating the Municipal Affairs population lists. According to the GOA's official website, "The Municipal Affairs Population List has been discontinued and will be replaced by population estimates from Treasury Board and Finance in the future." This change will impact the requisition amounts paid by member municipalities.

According to clause 8.3 of Parkland's Master Agreement, when invoicing members for the requisition, "The population of a municipality that is Party to this Agreement shall be deemed to be the most recent population figure for the municipality as published by Alberta Municipal Affairs." Since Municipal Affairs is now using the population figures supplied by Treasury Board and Finance, that means Parkland will be invoicing municipalities using these same figures. This also means that some municipalities may experience a notable change in their invoiced amounts. This is because according to the GOA's website, the "population figures between the municipal population lists and the provincial population estimates and projections will differ due to different methodologies used to account for population." To review these statements made by the GOA or examine the Municipal (Census Subdivision) Population Estimates Parkland will be using in the future, please refer to the following hyperlink: https://www.alberta.ca/municipal-population-lists.aspx

Due to the disparity in populations between the old official population list and the new numbers supplied by the Treasury Board, Parkland's Executive Committee has decided to refrain from invoicing municipalities based on the Treasury Board figures until 2022. However, Parkland will be obliged to use the new population figures in 2022, in part to be fair to those municipalities which have seen population decline.





Accompanying this email are a number of attachments. They include a condensed spreadsheet of the "Municipal (Census Subdivision) Population Estimates: 2016 - 2020 "showing only those municipalities that are Parkland members; a small spreadsheet showing Parkland's billing information for 2021 based on the old figures from Municipal Affairs; and a third spreadsheet showing the Treasury Board statistics, the Municipal Affairs numbers, and the difference between the two.

If you have any questions or concerns about this matter please contact Parkland at operations@prl.ab.ca

Sincerely,

Ron Sheppard, Director

Parkland Regional Library System

RS/kh

Alberta Treasury Board & Finance Census Subdivision (Municipal) Population Estimates - 2016 to 2020

| | Census Division | Census Subolivision | Alea Naille | Type | QT07 | 2017 | 2018 | 2019 | 2020 |
|----|-----------------|---------------------|------------------------------|------------|--------|--------|--------|--------|--------|
| 1 | 4808 | 4808034 | Alkage | ALC: N | 751 | 758 | 766 | 773 | 779 |
| 2 | 4807 | 4807032 | Alliance ¹⁵ | VL. | 155 | 158 | 157 | 156 | 155 |
| 8 | 4807 | 4807008 | Amisk | TA. | 209 | 207 | 206 | 204 | 202 |
| 7 | 4810 | 4810002 | Bashaw | | 844 | 842 | 842 | 840 | 838 |
| 2 | 4810 | 6000181 | Bawlf | 1/A | 436 | 438 | 407 | 414 | 413 |
| 9 | 4808 | 9708085 | Bentley | | 1,108 | 1,103 | 1,101 | 1,042 | 1,112 |
| 7 | 4807 | 4807021 | Big Valley | -1N | 320 | 340 | 360 | 371 | 368 |
| 8 | 4808 | £20808 1 | Birchcliff | AS | 119 | 120 | 121 | 122 | 123 |
| 6 | 4810 | 4810012 | Bittern Lake | 1 / | 226 | 225 | 225 | 224 | 223 |
| 10 | 4808 | 6708087 | Blackfalds | | 9,928 | 10,586 | 11,145 | 11,493 | 11,974 |
| 11 | 4808 | 9008084 | Bowden | | 1,273 | 1,219 | 1,227 | 1,210 | 1,214 |
| 12 | 4810 | 4810011 | Camrose | CY | 19,223 | 19,225 | 19,238 | 19,306 | 19,333 |
| 13 | 4810 | 4810001 | Camrose County ⁴⁵ | MD | 8,660 | 8,604 | 8,574 | 8,618 | 8,821 |
| 14 | 4809 | 0106081 | Caroline | 1/A | 523 | 521 | 519 | 514 | 513 |
| 15 | 4806 | 4806029 | Carstairs | | 4,208 | 4,282 | 4,564 | 4,690 | 4,735 |
| 16 | 4807 | 4807014 | Castor | L | 944 | 935 | 930 | 922 | 915 |
| 17 | 4809 | 4809002 | Clearwater County | MD | 12,217 | 12,176 | 12,126 | 12,004 | 11,975 |
| 18 | 4808 | 4808032 | <u>Clive</u> | . VL | 735 | 746 | 799 | 748 | 779 |
| 19 | 4807 | 4807012 | Coronation | | 950 | 382 | 973 | 896 | 1,007 |
| 20 | 4806 | 4806031 | Cremona | | 456 | 462 | 469 | 479 | 489 |
| 21 | 4807 | 4807004 | Czaryes | , AL | 207 | 205 | 204 | 202 | 201 |
| 22 | 4807 | 4807039 | Daysland | Ė | 835 | 844 | 835 | 838 | 833 |
| 23 | 4808 | 4808004 | Delburne | | 914 | 893 | 698 | 828 | 833 |
| 24 | 4806 | 4806032 | Didsbury | T | 5,390 | 5,344 | 5,361 | 5,301 | 5,337 |
| 25 | 4807 | 4807029 | Donalda | NL | 222 | 220 | 219 | 217 | 215 |
| 26 | 4808 | 4808054 | Eckville | | 1,154 | 1,164 | 1,176 | 1,187 | 1,197 |
| 27 | 4810 | 4810006 | Edberg | , AL | 154 | 154 | 154 | 154 | 154 |
| 28 | 4808 | 4808002 | Elnora | ΛΓ | 301 | 320 | 334 | 326 | 392 |
| 29 | 4807 | 4807031 | Flagstaff County 145 | MD | 3,810 | 3,852 | 3,810 | 3,779 | 3,736 |
| 30 | 4807 | 4807036 | Forestburg ^{4.5} | ΝĹ | 892 | 883 | 878 | 871 | 870 |

| 31 | 4808 | 4808028 | Gull Lake | ΛS | 179 | 181 | 183 | 185 | 187 |
|------|---------|----------------|--|------------------|--------|--------|--------|--------|--------|
| 32 | 4808 | 4808025 | Half Moon Bay | AS | 42 | 42 | 42 | 42 | 42 |
| 33 | 4807 | 4807048 | Hardisty | ्रीहर | 564 | 655 | 556 | 551 | 547 |
| 34 | 4810 | 4810014 | HayLakes | 1Λ. | . | 212 | 532 | 557 | 557 |
| 35 | 4807 | 4807038 | Heisler | :AL: | 163 | [I9I | 160 | 159 | 158 |
| 36 | 4807 | 900Z087 | Hughenden | ``1 \ `` | 249 | 747 | 246 | 244 | 242 |
| 37 | 4808 | 8008084 | Innisfail | \mathbf{T} | 8,013 | 856'1 | 7,799 | 7,920 | 7,957 |
| 38 | 4808 | 5008087 | Janvis Bay | ΛS | 217 | 219 | 221 | 223 | 225 |
| 39 | 4807 | 4807042 | Killam | 1 | 1,011 | T00'T | 966 | 886 | 981 |
| 40 | 40 4808 | TE08087 | Lacombe | CY | 13,365 | 13,540 | 13,800 | 13,910 | 14,109 |
| 41 | 4808 | 7808055 | Lacombe County | MD | 10,485 | 10,327 | 10,405 | 10,515 | 10,190 |
| 42 | 4807 | 9,02085 | Lougheed | 1 Λ: | 260 | 528 | 258 | 256 | 254 |
| 43 | 4806 | 8709084 | Mountain View County | MD | 13,380 | 13,404 | 13,139 | 13,353 | 13,345 |
| 44 | 4808 | £T08087 | Norglenwold | ΛS | 281 | 305 | 310 | 305 | 303 |
| 45 | 4806 | 4806034 | SpiO | T | 9,422 | 9,410 | 9,480 | 9,624 | 9,753 |
| 46 | 4807 | 110/087 | Paintearth County No. 18 | MD | 2,158 | 2,093 | 2,092 | 2,031 | 2,006 |
| 47 | 4808 | 7808045 | Parkland Beach | ΛS | 155 | 9ST | 158 | 159 | 160 |
| 48 | 4808 | 6008087 | Renhold at Season, Common of the Common of t | | 3,404 | 892'8 | 3,877 | 3,961 | 4,037 |
| 05 | 4808 | 8808084 | Ponoka County | MD | 10,052 | 10,247 | 10,230 | 10,096 | 10,132 |
| 51 | 4807 | 4807002 | Provost | | 2,046 | 2,026 | 2,015 | 1,999 | 1,984 |
| 52 | 4807 | 1002087 | Provost No. 52 | MD | 2,250 | 2,242 | 2,136 | 2,149 | 2,184 |
| 53 | 4808 | 1008087 | Red Deer County | MD | 20,019 | 19,107 | 19,124 | 19,169 | 18,863 |
| 54 | 4808 | 4808044 | Rimbey | \mathbf{T}_{i} | 2,622 | 2,646 | 2,673 | 2,698 | 2,720 |
| 55 | 4807 | 4807028 | Rochon Sands | SV | 87 | 98 | 86 | 85 | 84 |
| 56 | 4810 | 4810003 | Rosalind | | 191 | 191 | 191 | 191 | 191 |
| 22 | 4809 | 2106084 | Rocky Mountain House | | 6,792 | 9:2/9 | 6,691 | 6,718 | 669'9 |
| 58 | 4807 | 4807044 | Sedgewick | | 831 | 68/ | 803 | 808 | 780 |
| 59 | 4808 | 4808027 | Sunbreaker Cove | SV | -82 | 83 | 84 | 85 | 86 |
| 59 | 4808 | 4808039 | Ponoka | | 7,403 | 7,372 | 7,467 | 7,437 | 7,525 |
| 09 | 4807 | 4807026 | Stettler | | 6,102 | 6,019 | 5,911 | 5,950 | 5,851 |
| . 61 | 61 4807 | 4807019 | Stettler County No. 6 ²⁵ | MD | 5,430 | 5,404 | 5,613 | 5,594 | 5,545 |
| .62 | 4806 | 4806036 | Sundre | | 2,797 | 2,833 | 2,878 | 2,938 | 2,998 |
| 63 | 4808 | 4808012 | Sylvan Lake | | 15,289 | 15,698 | 16,086 | 16,315 | 16,351 |
| 64 | 4807 | 4807027 | White Sands | ΛS | 121 | 120 | 119 | 118 | 117 |

| ensus Div otal | /ision | Census Subdivision | Area Name | Type | 2016 223,165 | 223,537 | 2018 224,950 | 2019 226,162 | 2020 226,899 |
|-------------------|--------|--------------------|-------------------------|------|---------------------|---------|------------------------|------------------------|------------------------|
| | 4810 | 4810004 | Ferintosh ⁴⁵ | ۸۲ | 207 | 207 | 207 | 207 | |
| otal | | | | | 223,372 | 223,744 | 225,157 | 226,369 | 226,899 |

Sources:

Population Estimates: Statistics Canada, Center for Demography

Boundary Adjustments: Treasury Board and Finance, Office of Statistics and Information

Notes:

boundaries as of January 1, 2016 (2016 Standard Geographic Classification). TBF has adjusted the population estimates for those Population estimates in this table were produced by Statistics Canada using the municipal CSD (census subdivision) geographic CSDs where a geographic boundary change occurred post 2016. All CSD boundaries are as of January 1 of the year stated.

incompletely enumerated Indian reserves) and on the estimated population growth that occurred since that census, as calculated Postcensal estimates are based on the latest census counts adjusted for census net undercoverage (including adjustment for using fiscal data.

municipality and is amalglamated into the surrounding CSD, and annexations or boundary corrections, where part of a CSD is There were two types of boundary adjustments: dissolutions/amalglamations, where one municipality ceases to exist as a allocated elsewhere.

Caution: Population estimates for CSDs sometimes consist of small numbers. Estimates with such a high degree of detail may show a level of uncertainty that is more important. Thus, estimates for smaller numbers should be interpreted with caution.

All estimates subject to revision.

Prepared by: Alberta Treasury Board and Finance, January 2021 For more information contact Jennifer Hansen at jennifer.hansen@gov.ab.ca

Last Updated: January 26, 2021

¹ Boundary adjustment as of January 1, 2017

² Boundary adjustment as of January 1, 2018

³ Boundary adjustment as of January 1, 2019

⁴ Boundary adjustment as of January 1, 2020

⁵ Due to boundary change in year stated, annual growth against previous year in this region should be used with caution

| | | | | | | • | |
|---|---|---|---|---|---|---|--|
| | | | | | | | |
| | | · | | | | | |
| | | | ÷ | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | • | | | | | |
| | | | | | • | | |
| | | | • | | | | |
| , | | | | | | | |
| | | | | · | | • | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | • | | | | | | |
| | | | | | | | |