

Regular Meeting of the Village of Alix Council, to be held on
Wednesday, December 6, 2023 at 6:00 P.M.

AGENDA

1. Call to Order:
2. Agenda: Amendments and Adoption
3. Adoption of the Minutes: a) Minutes of Regular Meeting – November 15, 2023 – 6:00 P.M.
4. Delegation: None
5. Bylaws: a) Bylaw No. 480/23 – Utility Rate Amendment – Request for Decision 23-61
6. Unfinished Business: a) Draft Municipal Development Plan – Request for Decision 23-58
7. New Business: a) Draft 2024 Capital Budget
b) Railway House Taxes – Request for Decision 23-59
c) Fire Dispatch Services Agreement – Request for Decision 23-60
8. Financial Reports: None
9. Committee Reports: a) Red Deer River Municipal User Group Association – Councillor T. Besuijen
b) Hwy 12/21 Regional Water Commission – Councillor T. Besuijen
c) Lacombe County Delegation – Alix Nature Trail – Councillor T. Besuijen
d) Alix Fire Department – Mayor Fehr
e) Lacombe Foundation – Mayor Fehr
10. Administrative Reports: CAO Report
11. Correspondence and Information: a) Ric McIver, Minister of Municipal Affairs – Alberta Municipalities Fall Convention Meeting
b) RCMP Quarterly Community Policing Report – July 1 to September 30, 2023
c) Parkland Regional Library Board Meeting Highlights – November 16, 2023
d) Code of Conduct Bylaw Considerations
e) Support of Private Member’s Bill C-273 – Peter Julian, MP – New Westminster-Burnaby
f) Red Deer River Watershed Alliance – Request for Municipal Support
12. Closed Meeting: None
13. Adjournment:

Minutes of the Regular Meeting of the Village of Alix Council, held on Wednesday, November 15, 2023 at 6:00 P.M.

Present: Mayor Rob Fehr, Councillors Barbara Gilliat, Janice Besuijen, Tim Besuijen and Edwin Cole

Also Present: Michelle White, Chief Administrative Officer

Call to Order: Mayor Fehr called the meeting to order at 6:00 P.M.

Amendments/Deletions to Agenda: Mayor Fehr called for amendments to the agenda.

Approval of Agenda:

Resolution #216/23: Moved by Councillor Gilliat that the Village of Alix Council approve the agenda with the following amendment:

Add: New Business: c) Highway 12/21 Regional Water Services Commission 2024 Draft Operating Budget

CARRIED

Minutes: a) Regular Meeting – November 1, 2023

Resolution #217/23: Moved by Councillor T. Besuijen that the minutes of the Regular Meeting of the Village of Alix Council, held on Wednesday, November 1, 2023, be accepted as presented.

CARRIED

Delegation: None

Bylaws: None

Unfinished Business: a) Draft Intermunicipal Development Plan – Request for Decision 23-54

Resolution #218/23: Moved by Councillor Gilliat that the Village of Alix Council hereby accepts the draft Village of Alix/Lacombe County Intermunicipal Development Plan as information and further, sets January 9, 2024 as the date for a public meeting for stakeholders to review and comment on the Plan.

CARRIED

New Business: a) Parkland Community Planning Services Agreement – Request for Decision 23-55

Resolution #219/23: Moved by Councillor J. Besuijen that the Village of Alix Council hereby agrees to enter into a Planning Services Agreement with Parkland Community Planning Services for the period from January 1, 2024 to March 31, 2027.

CARRIED

b) Committee Appointment – Request for Decision 23-56

Resolution #220/23: Moved by Councillor Cole that the Village of Alix Council hereby directs administration to work with the Alix Mirror Wellness Supports Society regarding any additional reporting that may be required for compliance with financial contribution requirements.

CARRIED

New Business: (cont.) c) Highway 12/21 Regional Water Services Commission 2024 Draft Operating Budget

Resolution #221/23: Moved by Councillor Gilliat that the Village of Alix Council accept the Highway 12/21 Regional Water Services Commission 2024 Draft Operating Budget as information.

CARRIED

Financial Reports: a) Bank Reconciliation – October 31, 2023

b) Accounts Payable Cheque Listing – October 12 – November 1, 2023

c) Tax Trial Balance – November 9, 2023

Resolution #222/23: Moved by Councillor T. Besuijen that the Village of Alix Council hereby accept the Financial Reports as presented.

CARRIED

Committee Reports: a) Lacombe Regional Emergency Management Meeting - Councillor Cole

Resolution #223/23: Moved by Councillor Gilliat that the Village of Alix Council accept the Committee Report as presented.

CARRIED

Administrative Reports: None

Correspondence and Information:

a) Lacombe County Community Peace Officer Services – Quarterly Report

b) Gary Sandberg, Assistant Deputy Minister of Municipal Affairs – Municipal Indicators

c) Fortis Alberta – Maximum Investment Levels (MILs)

d) Alberta Municipalities – Funding Local Infrastructure

e) Altalink – Local Construction Activities

Resolution #224/23: Moved by Councillor T. Besuijen that Correspondence Items (a) through (e) be accepted as information.

CARRIED

Closed Meeting: None

Adjournment:

Resolution #225/23: Moved by Councillor Gilliat that this Regular Meeting of the Village of Alix Council be adjourned at 7:19 P.M.

CARRIED

Mayor

Chief Administrative Officer

ADMINISTRATION REPORT



Date: November 30, 2023 RFD 23-61
Memo To: Village Council
From: Michelle White
Subject: Water Rates 2024

1. **PURPOSE** – To present Council with a bylaw updating the water rate charge due to the changed amount in the Highway 12/21 Regional Water Services Commission 2024 budget.
2. **BACKGROUND** – At the November 15th Council meeting, a draft 2024 budget from Hwy 12/21 was included on the agenda for Council review and comment as is required by the Water Commission's bylaws.

According to that draft budget, the per cubic meter water rate was proposed to increase to \$3.381 per cubic meter. The Current rate charged to residents is \$3.35/m³. The attached bylaw has a rate of \$3.39/m³ to be effective on January 1, 2024.

Also of note – the Village of Alix 2024 – 2027 Interim Operating Budget was approved at the November 1st Council meeting. The 2024 budget for water revenue and expense was based on \$3.35 per cubic meter.

3. **OPTIONS** –
 1. To keep the water rate billed to residents at \$3.35 per cubic meter. This would mean subsidizing the difference through property taxes collected.
 2. To increase the per cubic meter water charge to \$3.39 effective January 1, 2024.

4. **DISCUSSION** –

5. **FINANCIAL IMPLICATIONS** – This change represents a four cent per cubic meter increase for water users if passed. This would mean a \$0.80 increase on a utility bill that used 20 m³ per month.

6. **LEGAL** – A bylaw to amend the utility rates and fees schedule would be required to implement a change to the water rates.

According to the Water Supply Agreement between the Hwy 12/21 Water Commission and the Village of Alix: s. 4.(a) states the Commission will forward annual water rates to Members by December 1st of each year.

7. **POLITICAL/PUBLIC IMPLICATIONS** – Residents will receive notification of the change on the back of the December utility bill. Any rate change made will also be posted on line and at the front counter of the office.

8. **OTHER COMMENTS** –

9. **RECOMMENDATIONS** – Option #2. I recommend Council give all 3 readings to Bylaw 480/23 (attached)

“that the Village of Alix Council give first reading to Alix Utilities Bylaw #480/23 being a bylaw to Amend Bylaw No. 474/22.”

“that the Village of Alix Council give second reading to Alix Utilities Bylaw #480/23.”

“that the Village of Alix Council give permission for third and final reading to Alix Utilities Bylaw #480/23 at this time.”

“that the Village of Alix Council give third and final reading to Alix Utilities Bylaw #480/23.”

A handwritten signature in black ink, appearing to read "M. White", is written above a horizontal line.

Author

VILLAGE OF ALIX

BYLAW NO. 480/23

Amendment to the Alix Utilities Bylaw Amendment No. 474/22 – Schedule “A”

BEING A Bylaw of the Village of Alix in the Province of Alberta, to amend Bylaw No. 474/22 being an amendment to the Utilities Bylaw.

NOW THEREFORE, the local authority of the Village of Alix, in Council duly assembled, enacts as follows:

THAT the Alix Utilities Bylaw No. 474/22 be amended as follows:

**1. RESIDENTIAL, COMMERCIAL & INDUSTRIAL -
WATER:**

Water consumption rate: \$3.39 per cubic meter.

THIS Bylaw shall come into force and effect on January 1, 2024.

Read a first time this 6th day of December, 2023.

Read a second time this 6th day of December, 2023.

Read a third time and finally passed this 6th day of December, 2023.

Mayor

Chief Administrative Officer

SCHEDULE "A"

TAPPING OF WATER AND SEWER LINES

- When tapping from the mains in the street
(single residential service only)
- 75 % of the cost paid by the owner
 - 25% of the cost paid by the municipality
- When tapping from the property line
- \$2,000 deposit
 - all other costs paid by the owner

Tapping of water and sewer to all new residential developments, commercial and industrial services shall be as per an agreement separate from this bylaw.

UTILITY RATES

Connection Fee: (during regular office hours)	\$ 50.00
Connection Fee: (after regular office hours)	\$ 200.00

RESIDENTIAL WATER & SEWER

Residential Water Rate:	Flat rate per month is \$37.50 plus \$3.39 per cubic meter consumption.
Residential Sewer Rate:	Flat rate per month is \$26.25 per water meter plus \$2.25 per cubic meter of water usage

RESIDENTIAL GARBAGE

Residential Garbage Rate:	Flat rate per month is \$22.50 per dwelling unit
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RESIDENTIAL RECYCLING & COMPOSTING

Recycling and Composting Rate:	Flat rate per month \$5.93 all accounts
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COMMERCIAL WATER

Commercial Water Rate: Flat rate per month is \$35.00 plus \$3.39 per cubic meter consumption.

Commercial Water Rate with attached living quarters Flat rate per month \$35.00 plus \$3.39 per cubic meter.

COMMERCIAL SEWER

Commercial Sewer Rate: Flat rate per month \$26.25 plus \$2.25 per cubic meter of water usage.

Commercial Sewer Rate with attached living quarters: Flat rate per month \$26.25 plus \$2.25 per cubic meter of water usage.

COMMERCIAL GARBAGE

Commercial Garbage Collection Rate: Flat rate per month is \$41.50(to a maximum of two (2) totes).
(with or without living quarters)

High Volume: Can be coordinated between Business Owner and Contractor.

Non-Collection: Regional Land Fill Fee Flat rate per month is \$10.25.

INDUSTRIAL

Industrial Water Rate: Flat rate per month is \$35.00 plus \$3.39 per cubic meter consumption.

Industrial Sewer Rate: Flat rate per month is \$26.25 plus \$2.25 per cubic meter of water usage.

Industrial Garbage Rate: Flat rate per month is \$41.50 (to a maximum of two (2) totes).

COMMERCIAL/INDUSTRIAL RECYLCING & COMPOSTING

Low Volume: Flat rate per month is \$5.93 all accounts.

High Volume: Can be coordinated between Business Owner and Contractor.

BULK WATER

The Village of Alix automated water dispensing station bulk rate will be \$5.00 per cubic meter.

BENEVOLENT GROUP RATE

Churches, Societies, Boards and Organizations owning facilities may be exempted, by the CAO, from the garbage collection, compost and recycle fees upon written request.

ADMINISTRATION REPORT



Date: November 24, 2023 RFD 23-58
Memo To: Village Council
From: Michelle White
Subject: Municipal Development Plan

1. **PURPOSE** – To present the draft Municipal Development Plan (MDP) for Council consideration.
2. **BACKGROUND** – The MDP was last updated in 2009. Council initiated a Municipal Development Plan (MDP) review in 2021 and contracted Parkland Community Planning Services (PCPS) for assistance with the project. Due to various staff changes, delays with Statistics Canada data and doing a review of the Intermunicipal Development Plan at the same time, this project has been delayed longer than expected.
3. **OPTIONS** –
 1. Accept the draft Municipal Development Plan as information at this time
 2. To return the draft to administration for amendments
4. **DISCUSSION** – An MDP serves as a guide for future growth and development within the Village Corporate Boundaries. An MDP trumps a Land Use Bylaw and is the dominant guidance document if there is ever a conflict between the two. This draft is structured so Council can see changes proposed between the current MDP and the new one. There are a significant number of changes due to the length of time between updates.
5. **FINANCIAL IMPLICATIONS** – Due to delays in statistical information releases from Stats Canada and various staffing changes, completion of this project was delayed. These delays and changes resulted in cost overruns for the project. Despite the approximate \$1,700 project overage for both the MDP & IDP reviews, development and planning expenses will remain on budget for 2023.
6. **LEGAL** – MGA s. 632(1) “Every council of a municipality must by bylaw adopt a municipal development plan.”

MGA s. 632(3) outlines what an MDP must address and must include.

MGA s. 636(1) “While preparing a statutory plan, a municipality must notify the following and provide a means for suggestions and representations to be made:
 - (a) Any member of the public who may be affected by the plan;
 - (b) The school boards with jurisdiction in the area to which the plan preparation applies;
 - (c) In the case of a municipal development plan,
 - i. Any adjacent municipalities
 - ii. The Indian band of any adjacent Indian reserve, and
 - iii. Any adjacent Metis settlement”
7. **POLITICAL/PUBLIC IMPLICATIONS** – According to the MGA, a Public Hearing will need to be held before 2nd or 3rd readings of the MDP Bylaw can be done. This gives residents the chance to comment on the plan while in draft stages and before final adoption by Council.
8. **OTHER COMMENTS** – Following this draft review, the MDP will be brought back to Council with a new MDP Bylaw. After Council gives first reading of the bylaw, a Public Hearing needs to

be held. After the Public Hearing and consideration of any feedback received, second and third readings of the bylaw can be given.

9. RECOMMENDATIONS – Option #1. I recommend the following resolution:

“that Village of Alix Council hereby accepts the draft Village of Alix Municipal Development Plan as information.”



Author

Alix Municipal Development Plan Comparison Document

This document compares the current Municipal Development Plan (MDP), the left column, and the proposed MDP, the middle column. Text in the right column is also included to show the thought process behind the changes, why it was included, or if it has moved sections.

The policies now have titles to help readers quickly identify what the policy is about, making it easier to navigate. You might notice the numbering policies have changed. This is a result of adding or deleting policies, thus changing their numbering.

Lastly, there is extra spacing in the formatting. These spaces are there so that the paragraphs from the current MDP line up with the corresponding paragraphs in the proposed MDP. The final document will be a refined version of the middle column.

Current Municipal Development Plan:	Proposed Municipal Development Plan:	Notes:
<p>1.0 Community Context and Trends</p> <p>Regional Setting The Village of Alix is located on Highway 12 mid-way between the Towns of Lacombe and Stettler in the County of Lacombe #14. It is situated 68km (42 miles) east of Red Deer and 190 km (118 miles) south of Edmonton.</p> <p>The Village is located in a historically strong agricultural and oil producing region. The strong agricultural industry is highlighted by the Rahr Malting Plant, which opened in 1993 and is one of the most advanced malting facilities in the world. It is conveniently situated adjacent to the southeast corner of Alix at the intersection of both the Canadian Pacific and Canadian National Railway lines.</p> <p>Alix is located in gently undulating terrain and surrounded by productive farmland and tree stands. Alix Lake, a significant feature within the Village, is located south of Highway 12, with Parlyb Creek flowing to the north from the lake. Provincial Recreational Areas including Buffalo Lake and the growing summer villages of Rochonsands and Whitesands, are located approximately 15 km's (9 miles) east of Alix.</p>	<p>1.0 Community Context and Trends</p> <p>Regional Setting The Village of Alix is located on Highway 12 mid-way between the Towns of Lacombe and Stettler in the County of Lacombe. It is situated 68km (42 miles) east of Red Deer and 190 km (118 miles) south of Edmonton.</p> <p>The Village is located in a historically strong agricultural and oil producing region. The strong agricultural industry is highlighted by the Rahr Malting Canada Ltd, which opened in 1993 and is one of the most advanced malting facilities in the world. It is conveniently situated adjacent to the southeast corner of Alix at the intersection of both the Canadian Pacific and Canadian National Railway lines.</p> <p>Alix is located in gently undulating terrain and surrounded by productive farmland and tree stands. Alix Lake, a significant feature within the Village, is located south of Highway 12, with Parlyb Creek flowing to the north from the lake. Provincial Recreational Areas including Buffalo Lake and the growing summer villages of Rochonsands and Whitesands, are located approximately 15 kms (9 miles) east of Alix.</p> <p>Development and Community Commercial activities currently found in Alix are largely convenience retail and personal services. This includes gas stations, restaurants, local hotels, liquor store, personal services, grocery, drugstore, and hardware store. For the most part, these activities are concentrated along Highway 12, 50 Ave and 50 Street. Further commercial lands have been designated adjacent to Highway 601 the Village boundary.</p> <p>The Village's present industrial base consists largely of the Rahr Malting Canada Ltd. Industrial activities are concentrated along the railway and eastern portions of the Village. Some existing industrial uses are in close proximity to residential uses with development reflecting the historical origins of the community.</p> <p>The Village's proximity to larger urban centres of Red Deer, Lacombe and Stettler promotes commuter activity for the Village. While this has positive aspects, more balanced growth in the assessment base, in the form of commercial, industrial and non-residential development, not only provides more local employment opportunities but assists with the costs of providing, maintaining</p>	

	<p>and improving municipal services. Balanced growth also must take into account impacts on the environment and community's overall quality of life.</p> <p>Currently, open space in Alix takes the form of the trail system, school grounds, arena and recreational sites. Most recreational use and open space is located within close proximity to Alix, such as the golf course just east of the Village.</p> <p>Significant Features The Significant Features Map identifies the features that influence the future growth of Alix. These features represent constraints to urban development as well as opportunities for the creation of an attractive and livable community.</p> <p>While the highways that serve the community provide good access, they also pose constraints relating to residential areas being located in close proximity and balancing the desire to access land along the highway with maintaining the ability of the highway to move traffic. The Canadian Pacific and Canadian National Railways form a significant barrier to contiguous development of the community, confining the majority of development in a small pocket against Alix Lake.</p> <p>Expansion to the north is limited by the Parby Creek and proximity to the wastewater lagoon, which restricts most development within a 300 m radius of the lagoon. In addition, gas/oil facilities have setbacks that restrict development in their proximity. Specifically, to the southwest is a currently discontinued sour gas facility. If this were to begin operating again there is the possibility for setbacks restricting residential development. Similarly, although overhead powerlines are necessary features, they restrict uses and development in the swath of land underneath them and produce some noise.</p> <p>Existing land use patterns set the stage for development of adjacent lands. The distribution of existing community services, recreation and education facilities influences residential land use patterns. Similarly, the existing development of commercial and industrial properties presents opportunities and constraints for the future development of nearby properties.</p> <p>Long Term Growth Area The Long-Term Growth Area Map identifies the preferred growth direction for the Village. This map and any corresponding policies are included to promote consistency between the Intermunicipal Development Plan and the Municipal Development Plan.</p>	
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Any identified future land uses, goals, objectives and policies related to lands outside the Village's current boundaries are statements of future intent or preference and are not binding on the owners of these properties until such a time that they are annexed by the Village.

Land Use Concept

The Future Land Use Concept Map identifies land use pattern as envisioned by the Village within the Long-Term Growth Area and the Village boundary. This includes the type and location of different land uses, the general location of major roads and possible growth areas. The land use concept may be further defined through the preparation and adoption of statutory and non-statutory plans for smaller portions of the Village.

The Land Use Bylaw shall be utilized to implement the Municipal Development Plan policies through the designation of land use districts and the application of development standards for each district. In this regard, the boundaries between the land uses are not to be rigidly interpreted and the specific boundaries shall be determined through the designation of the Land Use Bylaw Districts. The Future Land Use Concept Map should not be viewed or interpreted in isolation from the goals, objectives and policies expressed throughout the Municipal Development Plan.

Population Growth

The Village of Alix has experienced both population increases and decreases since 1951 when it totaled 461 people. Table 1 illustrates that declines during the periods of 1966-1971 and 1986-1996 were offset by gains at all other times including 26 additional people between 2001-2006, which represents an average annual growth rate of 0.62%.

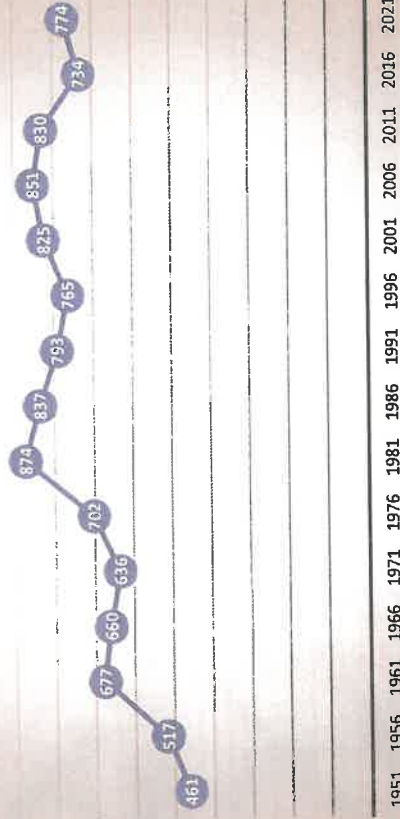
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Table 1) Aix Population

Year	Population	Change (%)	Average Annual Growth Rate
1951	461		
1956	517	12	2.4
1961	677	31	6.2
1966	660	-2.5	-0.5
1971	636	-3.6	-0.72
1976	702	10.3	2.1
1981	874	24.5	4.9
1986	837	-4.2	-0.8
1991	793	-5.2	-1
1996	765	-3.5	-0.7
2001	825	7.8	1.56
2006	851	3.2	0.6
2011	830	-2.5	-0.5
2016	734	-11.6	-2.3
2021	774	5.4	1.1

Figure 1) Population Growth 1951-2021



1951 1956 1961 1966 1971 1976 1981 1986 1991 1996 2001 2006 2011 2016 2021

Demographic Overview

Table 3 provides a breakdown of the population by age group. While the overall population in 2006 has increased slightly since 1981, there have been some noteworthy changes within the past five years. Since 2001, the number of people between the ages of 0 and 19 has declined significantly. Correspondingly, there has been a decline in the number of people aged 35-44, which suggests that families with young children are leaving Alix. However, there has been an increase of 28.57% since 2001 in the number of people aged 20-24 and 22.22% of people aged 25-34. This group is either looking to settle down to raise a family or maybe has already begun to raise a family. This possibility is supported by the fact that although the number of children has decreased significantly, the number of households containing a couple with children has actually increased slightly since 2001.

At the other end of the spectrum, there has been a significant increase since 2001 in the number of people aged 45-64, which represents the baby boom generation. Therefore, the number of empty-nest households, couples whose children have left home, appears to be increasing. The recent decline 22.2% of people aged 65-69 should also be examined. Age group trends may impact the demand for educational, social, medical and recreational facilities and services.

Demographic Overview

As shown in Table 1 and figure 1 above, while the overall population in 2016 has significantly declined since 2006, there has been a reasonable increase in population between 2016 and 2021.

Table 2 below provides a breakdown of the population by age group and explains the demographic changes in Alix between 2016 and 2021. Since 2016, the number of people between the ages of 0 and 14 has increased from 16% to 20% in 2021. Table 3 also illustrates that the average household size in Alix has increased from 2.1 in 2016 to 2.3 in 2021. This figure corresponds the growth rate of children (0-14 age group) from 16% in 2016 to 20% in 2021. In contrast, the number of people aged 15-64 has decreased from 67% to 59%.

Table 2) Community Profile 2026 – 2021

	Age Structure (%)			Household Size						
	0-14	14-65	65+	1 person	2 persons	3 persons	4 persons	5 or more	Average	
2016	16	67	17	2	125	130	30	40	15	2.1
2021	20	59	20	1	110	140	35	35	20	2.3

Correspondingly, as Figure 3 below shows that between 2016 and 2021 there has been a 3% growth in the number of people aged 64 and above. This figure, which represents the baby boom generation suggests that permanent residents of Alix are getting aged in place. It may also suggest that more senior groups have chosen Alix as a suitable place to live.

Therefore, it might be said that the number of empty-nest households, couples whose children have left home, is increasing. This possibility is supported by the fact that although the number of children has increased, the number of households containing a couple with children has increased.

Age group trends may impact the demand for educational, social, medical and recreational facilities and services.

Updated based on
Census 2021

Figure 3) Age group percentages 2016-2021



Development Trends

An Outline Plan was prepared in 2008 for 19 hectares of land on the northwest side of Alix Lake south of 49th Ave. The proposal calls for 125 detached units on low density (R1) lots and 85 units on slightly narrower R1A lots. The planned density is approximately 11.13 dwelling units per hectare (du/ha). This is slightly higher than the density of the existing housing stock, which was estimated in the Alix Master Plan at 8.9 du/ha. Approximately 2.19 hectares of the new development will consist of open space and a storm water management facility. Using Alix's current average of 2.46 persons per dwelling, the result could be an additional 516 people. The subdivision can be accessed via either 54 St or 49 Ave.

Development Trends

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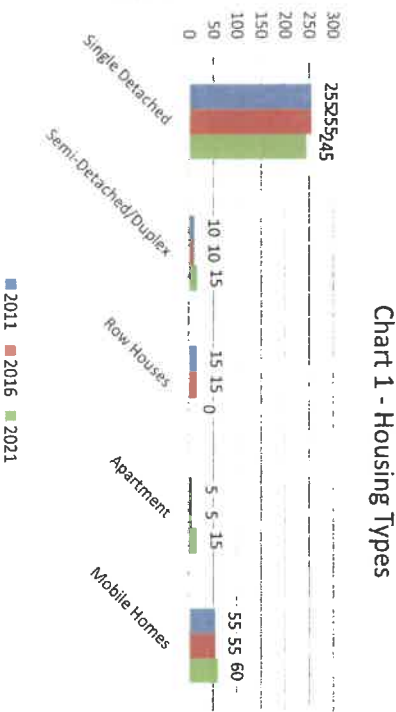
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Housing Development Trends

Chart 1 below illustrates various housing development in Alix between 2011 and 2021. Out of 335 dwelling units in total, there are 245 Single Detached, 15 Duplex, 15 Multi-unit and 60 Mobile Homes. According to this data the most popular form of housing in Alix is the Single Detached dwelling at 73% (245 units) in 2021. The second common housing type is Mobile Home which has increased from 55 in 2011 to 60 or 18% of total homes in 2021.

Comparing data shows that during the past decade there hasn't been a significant change in the number of housing development in Alix.

Added updated housing development trends



<p>3.0 Vision Statement</p> <p>Vision</p> <p>Identifying a collective vision is an important component of community planning. Alix has defined a community vision based on its heritage, environment, and its aspirations for future generations. The proper stewardship of community assets, while managing the pressures of growth, is a balancing act that will require foresight, long-range planning, and a great amount of community involvement. Periodically Alix will need to review its vision to ensure it continues to focus in the right direction.</p> <ul style="list-style-type: none"> • “The Village of Alix is a diverse community with a friendly, family-oriented, small-town atmosphere committed to preserving and enhancing its historic and environmental character, the quality of its neighbourhoods, the diversity of employment opportunities, and a diversity of arts, cultural, and recreational pursuits. <p>The Village of Alix promotes public participation in civic, social, and cultural endeavors by reaching out to its residents and businesses involving them in important decisions and working cooperatively to determine the best overall course of action. Through support of its residents and businesses the Village in return benefits from the community’s service, leadership and generosity.”</p> <p>Guiding Principles</p> <p>Developing a set of principles that support the community vision is another important part of the framework of the Alix Municipal Development Plan. Inevitably, Alix will have to make decisions on community issues that are either not addressed in the Municipal Development Plan or that are inconsistent with the specific recommendations found in the plan. In such cases, the guiding principles can be a valuable reference in determining if a specific proposal is consistent with the direction stated in the Municipal Development Plan. The guiding principles are as follows:</p> <ol style="list-style-type: none"> 1. Preserving the small-town atmosphere should be a priority for the Village: Control and manage future growth in a fashion that complements and preserves the local small-town character. 2. Public involvement is key to a successful future: Involvement of individual citizens, businesses, and organizations in both private and public endeavors will strengthen the community and foster a stronger sense of community ownership. 	<p>3.0 Vision Statement</p> <p>Vision</p> <p>Identifying a collective vision is an important component of community planning. Alix has defined a community vision based on its heritage, environment, and its aspirations for future generations. The proper stewardship of community assets, while managing the pressures of growth, is a balancing act that will require foresight, long-range planning, and a great amount of community involvement. Periodically Alix will need to review its vision to ensure it continues to focus in the right direction. Alix’s vision statement reads as follows:</p> <ul style="list-style-type: none"> • “The Village of Alix is a diverse community with a friendly, family-oriented, small-town atmosphere committed to preserving and enhancing its historic and environmental character, the quality of its neighbourhoods, the diversity of employment opportunities, and a diversity of arts, cultural, and recreational pursuits. <p>The Village of Alix promotes public participation in civic, social, and cultural endeavors by reaching out to its residents and businesses involving them in important decisions and working cooperatively to determine the best overall course of action. Through support of its residents and businesses the Village in return benefits from the community’s service, leadership and generosity.”</p> <p>Guiding Principles</p> <p>Developing a set of principles that support the community vision is another important part of the framework of the Alix Municipal Development Plan. Inevitably, Alix will have to make decisions on community issues that are either not addressed in the Municipal Development Plan or that are inconsistent with the specific recommendations found in the plan. In such cases, the guiding principles can be a valuable reference in determining if a specific proposal is consistent with the direction stated in the Municipal Development Plan. The guiding principles are as follows:</p> <ol style="list-style-type: none"> 1. Preserving the small-town atmosphere should be a priority for the Village: Control and manage future growth in a fashion that complements and preserves the local small-town character. 2. Public involvement is key to a successful future: Involvement of individual citizens, businesses, and organizations in both private and public endeavors will strengthen the community and foster a stronger sense of community ownership.
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<p>3. DOWNTOWN ALIX SHOULD BE THE CENTRE AND FOCUS OF SOCIAL, COMMERCIAL, AND COMMUNITY LIFE: The downtown should maintain a balance of goods and services, residences, and activities that attract people to the area. It should remain a daytime and evening destination for commerce, entertainment, social interaction and government.</p> <p>4. ALIX SHALL ACTIVELY PARTICIPATE IN REGIONAL INITIATIVES: The Village will work together with surrounding jurisdictions to further shared local and regional interests while maintaining the autonomy to advance local interests on behalf of its residents.</p> <p>5. HISTORIC PRESERVATION IS VITALLY IMPORTANT TO PRESERVING THE CHARACTER OF THE COMMUNITY: The Village is committed to protect its historic resources as a means of fostering community pride and encouraging the preservation of its local assets.</p> <p>6. FOSTERING AN ATTRACTIVE BUSINESS ENVIRONMENT COMPATIBLE WITH THE COMMUNITY'S CHARACTER IS IMPERATIVE FOR THE VILLAGE'S LONG-TERM SUCCESS: An environment that attracts and retains commercial and industrial investment opportunities that are compatible with the community is vital to the Village's future prosperity and quality of life.</p> <p>7. PUBLICLY ACCESSIBLE NATURAL AREAS ARE AN ESSENTIAL PART OF A GREAT COMMUNITY: Open space and environmentally sensitive areas should be integrated with new development and in re-development areas to preserve natural systems, wildlife habitats, and allow the Village to capitalize on its natural assets.</p> <p>8. THE VILLAGE SHOULD CONTINUE TO EMPHASIZE ALIX LAKE AS AN IMPORTANT ELEMENT OF THE COMMUNITY'S ENVIRONMENT: Alix Lake is the most significant physical and visual element of the Village. Alix should emphasize the lake's importance as a unifying element of the community, as well as its role as a gathering area. Lands adjacent to the lake should accommodate public access and viewing areas.</p> <p>9. ALIX SHOULD BE PROACTIVE IN PLANNING FOR ITS FUTURE: Alix will be a better place if change is managed and well planned. The community should shape its future rather than simply letting it happen.</p>	<p>3. DOWNTOWN ALIX SHOULD BE THE CENTRE AND FOCUS OF SOCIAL, COMMERCIAL, AND COMMUNITY LIFE: The downtown should maintain a balance of goods and services, residences, and activities that attract people to the area. It should remain a daytime and evening destination for commerce, entertainment, social interaction and government.</p> <p>4. ALIX SHALL ACTIVELY PARTICIPATE IN REGIONAL INITIATIVES: The Village will work together with surrounding jurisdictions to further shared local and regional interests while maintaining the autonomy to advance local interests on behalf of its residents.</p> <p>5. HISTORIC PRESERVATION IS VITALLY IMPORTANT TO PRESERVING THE CHARACTER OF THE COMMUNITY: The Village is committed to protect its historic resources as a means of fostering community pride and encouraging the preservation of its local assets.</p> <p>6. FOSTERING AN ATTRACTIVE BUSINESS ENVIRONMENT COMPATIBLE WITH THE COMMUNITY'S CHARACTER IS IMPERATIVE FOR THE VILLAGE'S LONG-TERM SUCCESS: An environment that attracts and retains commercial and industrial investment opportunities that are compatible with the community is vital to the Village's future prosperity and quality of life.</p> <p>7. PUBLICLY ACCESSIBLE NATURAL AREAS ARE AN ESSENTIAL PART OF A GREAT COMMUNITY: Open space and environmentally sensitive areas should be integrated with new development and in re-development areas to preserve natural systems, wildlife habitats, and allow the Village to capitalize on its natural assets.</p> <p>8. THE VILLAGE SHOULD CONTINUE TO EMPHASIZE ALIX LAKE AS AN IMPORTANT ELEMENT OF THE COMMUNITY'S ENVIRONMENT: Alix Lake is the most significant physical and visual element of the Village. Alix should emphasize the lake's importance as a unifying element of the community, as well as its role as a gathering area. Lands adjacent to the lake should accommodate public access and viewing areas.</p> <p>9. ALIX SHOULD BE PROACTIVE IN PLANNING FOR ITS FUTURE: Alix will be a better place if change is managed and well planned. The community should shape its future rather than simply letting it happen.</p>	
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	<p>10. Alix should maintain a strong public infrastructure: Alix's streets, utilities, parks, and public buildings are essential core components of the community. These public investments enhance the community's image, reduce long-term costs, and make Alix a more desirable place to live and work.</p> <p>11. Alix should maintain a housing supply that offers a full range of choices: Alix should offer affordable housing choices that serve a broad range of incomes, lifestyles, and age groups while maintaining the small-town character. The community's housing stock should allow people to remain life-long Alix residents by providing opportunities to move into alternative forms of housing as their needs change over time.</p> <p>12. Alix should provide indoor and outdoor recreational opportunities to meet community needs: Alix should strive to maintain a balanced system of neighbourhood and community parks and open space areas that are interconnected by a local trail system.</p> <p>13. Alix should strive to maintain and enhance the provision of protective services for all residents: The Village will continue to build cooperative relationships with all service providers and agencies to ensure that all existing and future residents are provided an adequate level of service.</p>
<p>10. Alix should maintain a strong public infrastructure: Alix's streets, utilities, parks, and public buildings are essential core components of the community. These public investments enhance the community's image, reduce long-term costs, and make Alix a more desirable place to live and work.</p> <p>11. Alix should maintain a housing supply that offers a full range of choices: Alix should offer affordable housing choices that serve a broad range of incomes, lifestyles, and age groups while maintaining the small-town character. The community's housing stock should allow people to remain life-long Alix residents by providing opportunities to move into alternative forms of housing as their needs change over time.</p> <p>12. Alix should provide indoor and outdoor recreational opportunities to meet community needs: Alix should strive to maintain a balanced system of neighbourhood and community parks and open space areas that are interconnected by a local trail system.</p> <p>13. Alix should strive to maintain and enhance the provision of protective services for all residents: The Village will continue to build cooperative relationships with all service providers and agencies to ensure that all existing and future residents are provided an adequate level of service.</p>	

<p>4.0 Growth Management and Urban Form</p> <p>Goal Develop a managed and environmentally sound growth strategy that makes the most efficient use of public services and infrastructure while preserving the character of the Village.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Manage growth within the Village's fiscal capabilities. b) Encourage orderly, economical, and contiguous development that is capable of utilizing existing or planned infrastructure capacity. c) Ensure an adequate supply of land and infrastructure capacities are available to accommodate future growth. d) Work with Lacombe County to identify and protect mutually agreeable growth areas. <p>Policies</p> <p>4.1 The Village shall evaluate projects with respect to magnitude, scale, and diversity of land uses so that no one project or combination of projects overtakes the character of the existing community.</p> <p>4.2 The Village shall endeavour to annex lands within the identified Long-Term Growth Area as illustrated in Appendix A: Future Development Concept map in a timely fashion as necessitated by the Village's growth rates.</p>	<p>4.0 Growth Management and Urban Form</p> <p>Growth management is the process of accommodating changes and growth in the community, while directing the location and pattern of development. It seeks to ensure that the quality of life in Alix is maintained as the size of the community increases. Growth management is also a tool to ensure that development contributes to, and works towards, making the community's future vision as a sustainable community a reality. A lack of coordinated growth management can lead to land use conflicts and inefficient servicing patterns. This, in turn, can affect the ability of the Village to provide municipal services in a more efficient manner and achieve the optimal use of limited funds for capital improvements and upgrades.</p> <p>Goal Develop a managed and environmentally sound growth strategy that makes the most efficient use of public services and infrastructure while preserving the character of the Village.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Manage growth within the Village's fiscal capabilities. b) Encourage orderly, economical, and contiguous development that is capable of utilizing existing or planned infrastructure capacity. c) Ensure an adequate supply of land and infrastructure capacities are available to accommodate future growth. d) Work with Lacombe County to identify and protect mutually agreeable growth areas. <p>Policies</p> <p>4.1 Community Character: The Village shall evaluate projects with respect to magnitude, scale, and diversity of land uses so that no one project or combination of projects overtakes the character of the existing community.</p> <p>4.2 Annexations: The Village shall endeavour to annex lands within the identified Long-Term Growth Area as illustrated in Appendix A: Future Land Use Concept map in a timely fashion as necessitated by the Village's growth rates.</p>	<p>Split Urban Form into its own section.</p> <p>This is an appropriate goal of the IDP. Policies may be added to reinforce this, but it should not be a goal of the MDP.</p>
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<p>4.3 Until such time as a joint Intermunicipal Development Plan with Lacombe County has been adopted the Village shall consult with Lacombe County on proposed rural subdivisions and development applications within the Long-Term Growth Area to allow for appropriate rural development opportunities that do not impede the Village's logical expansion.</p> <p>4.4 The Village shall work with Lacombe County to prepare and maintain an Intermunicipal Development Plan that identifies and protects the Village's long-term growth area.</p> <p>4.5 The Village shall emphasize the efficient utilization of existing and planned utility and transportation infrastructure capacity in determining appropriate short-term growth directions.</p> <p>4.6 The Village shall encourage new development to locate contiguous to the existing developed area.</p> <p>4.7 The Village shall generally support development opportunities where infill or redevelopment of existing serviced land is proposed.</p> <p>4.8 The Village shall ensure an orderly progression of development to minimize land use conflicts and protect existing agricultural operations and land until such time as it is required for urban development.</p>	<p>4.3 Adequate Supply of Land: The Village shall ensure that an adequate supply of commercial, industrial and residential lands are available through annexation, designation in the Municipal Development Plan, Land Use Bylaw, and more detailed area-specific plans.</p> <p>4.3 Until such time as a joint Intermunicipal Development Plan with Lacombe County has been adopted the Village shall consult with Lacombe County on proposed rural subdivisions and development applications within the Long-Term Growth Area to allow for appropriate rural development opportunities that do not impede the Village's logical expansion.</p> <p>4.4 Intermunicipal Development Plan: The Village shall work with Lacombe County to have an up-to-date Intermunicipal Development Plan that identifies and protects the Village's long-term growth area as identified in the Future Land Use Concept Map while respecting the County's land use planning aspirations.</p> <p>4.4 Efficient Utilizations of Infrastructure: The Village shall emphasize the efficient utilization of existing and planned utility and transportation infrastructure capacity in determining appropriate short-term growth directions.</p> <p>4.5 Contiguous Growth: The Village shall encourage new development to locate contiguous to the existing developed area and take advantage of proximity to existing infrastructure. This aim for contiguous development may not always be possible where extension of services is not feasible.</p> <p>4.6 Encouraging Infill Development: The Village shall generally support development opportunities where infill or redevelopment of existing serviced land is proposed.</p> <p>4.7 Progression of Development: The Village shall ensure an orderly progression of development to minimize land use conflicts and protect existing agricultural operations and land until such time as it is required for urban development.</p>	<p>Wording added to make the policy more universal and moved from Economic Development Section. Aids in achieving objective c).</p> <p>IDP is an MGA requirement now and in place.</p> <p>Similar policy exists in Intermunicipal Planning and Regional Cooperation Section.</p> <p>Clarification and provides discretion for those unable to be contiguous.</p>
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<p>4.9 The costs associated with servicing newly developed areas shall be allocated to the Developer in accordance with policies approved by Council.</p> <p>4.10 The Village shall consult with the Alberta Energy and Resources Conservation Board regarding the potential for new development in the vicinity of existing Oil and Gas facilities and shall refer to the Board, applications for subdivision and development of land, in accordance with the Subdivision and Development Regulations as approved under the Municipal Government Act.</p>	<p>4.8 Allocation of Costs of Development: The costs associated with servicing newly developed areas shall be allocated to the Developer in accordance with policies approved by Council.</p> <p>4.9 Existing Gas Facilities: The Village shall consult with the Alberta Energy Regulator (AER) regarding the potential for new development in the vicinity of existing Oil and Gas facilities and shall refer to AER, applications for subdivision and development of land, in accordance with the Subdivision and Development Regulations as approved under the Municipal Government Act.</p>	<p>Similar policy exists in Utilities Section but is more appropriately placed in Growth Management.</p> <p>Changed wording to match the name change.</p>
<p>4.11 The Village shall encourage new Oil and Gas facilities and pipelines to be located beyond the identified long-term growth area. Where it is not possible to avoid these areas, the Village shall encourage the use of alignments and locations that are conducive to future urban development.</p>	<p>4.10 Location of New Oil and Gas Facilities: The Village shall encourage new Oil and Gas facilities and pipelines to be located beyond the identified long-term growth area. Where it is not possible to avoid these areas, the Village shall encourage the use of alignments and locations that are conducive to future urban development.</p>	
<p>4.12 Subdivision and development of land adjacent to the railway tracks shall be undertaken in a manner that mitigates the impact of rail operations on adjacent uses. The Village may require a noise study or other type of study (e.g. visual impact study, vibration study) that may, in the opinion of the Approving Authority, be considered necessary to properly evaluate subdivision and development proposals along the railway tracks.</p>	<p>4.11 Development Adjacent to Railways: Subdivision and development of land adjacent to the railway tracks shall be undertaken in a manner that mitigates the impact of rail operations on adjacent uses. The Village may require a noise study or other type of study (e.g. visual impact study, vibration study) that may, in the opinion of the Approving Authority, be considered necessary to properly evaluate subdivision and development proposals along the railway tracks.</p>	
<p>4.13 Subdivision and development of lands adjacent the wastewater treatment facility shall only be permitted in accordance with the Subdivision and Development Regulations.</p>	<p>4.12 Setback from Wastewater Treatment: Subdivision and development of lands within 300 metres of wastewater treatment facilities as identified in the Significant Features Map shall only be permitted in accordance with the Subdivision and Development Regulations. The Village may request a waiver of this setback from Alberta Environment and Parks.</p>	<p>Wording slightly changed to include for multiple wastewater treatment facilities and includes not only adjacent lands but any subdivision and development within 300 m.</p>

New Urban Form Section split from Growth Management.

5.0 Urban Form

Urban form refers to the physical layout and design of Alix's urban environment. Urban design deals with the visual quality of the built environment. High quality urban design can enhance the distinctiveness of parts of the community and promote social objectives such as creating a strong sense of place and belonging and interaction amongst community members. It creates character and interest through such elements as the design of public parks, attractive streetscapes, and the contribution of individual buildings towards creating attractive outdoor spaces. Urban design can also influence the safety of the urban environment through the establishment of highly visible and lively spaces.

Goal

To create an attractive, safe, and functional physical environment where residents and visitors experience a strong sense of place and community pride.

Objectives

- a) Promote high quality architecture and design in commercial, industrial, institutional and residential development
- b) Support and encourage innovative neighbourhood and building designs.
- c) Ensure public spaces are designed with community safety as a priority.
- d) Encourage environmentally friendly building practices and the incorporation of existing natural features into urban designs.

Policies

5.1 Promoting a Compact Urban Design: The Village shall promote a compact and efficient urban form by facilitating designed mixed-use areas, infill development, higher density housing and local community facilities.

5.2 Urban Design that Encourages Pedestrian Accessibility: The Village shall promote urban design that encourages pedestrian accessibility by providing the following:

Relates to guiding principles encourages a mix of housing supply and efficient utilization of infrastructure.

Relates to guiding principles: providing recreational opportunities and access to natural areas

	<ul style="list-style-type: none"> • functional and attractive pedestrian linkages between adjacent neighbourhoods and to existing and proposed trails; • pedestrian facilities designed for universal accessibility; and • clearly marked pedestrian crossings. <p>5.3 Crime Prevention Through Environmental Design: The Village shall encourage the use of Crime Prevention Through Environmental Design (CPTED) in new developments to avoid the creation of areas hidden from view and isolated spaces, as well as provide clear sightlines, sufficient lighting and promote natural surveillance throughout the Village.</p> <p>5.4 Green Buildings: The Village shall encourage developers and builders to follow the voluntary LEEDTM green building rating system administered by the Canadian Green Building Council or follow sustainable building practices compatible with LEEDTM standards. Sustainable building practices include:</p> <ol style="list-style-type: none"> a) Manage storm water through on site collection; b) Installing water saving plumbing fixtures; c) Using water efficient landscaping; d) Increasing energy performance through reduction in demand, harvesting site energy and efficient building design; e) Reducing waste by extending the life of existing buildings and using local and recycled building materials; and f) Improving indoor environmental quality through efficient heating and ventilation. <p>5.5 Attractive Development Along Highways: The Village shall require a high quality of architectural appearance and visually attractive development along all major travel corridors into and through the Village. Where necessary, specific requirements shall be added to the Land Use Bylaw. The Village may work with Lacombe County to achieve a similar level of architecture and visually attractive development along highways leading to the Village..</p>	<p>Relates to Guiding Principles and Goal: creating a safe community and reduces reliance on protective services.</p> <p>Moved from Environmental Management Section</p> <p>Removed g)</p> <p>Relates to Guiding Principles: Fostering an attractive business environment.</p>
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<p>5.0 Environmental Management</p> <p>Goal Become a responsible steward of the Village's natural resources through the creation and maintenance of attractive, clean, and ecologically responsible natural and built environments.</p> <p>Objectives</p> <ol style="list-style-type: none"> Protect and enhance the quality of the natural environment. Review the impacts of development on natural areas, considering land use compatibility, buffering, linkages, recreational uses, etc. Recognize the value and contribution that natural areas and functions make towards the quality of life in an urban setting. Conserve and incorporate environmentally significant features into the open space, utility, and transportation systems. <p>Policies</p> <p>5.1 As part of the subdivision and development process the Village shall require, wherever possible, that natural areas be integrated into the design of new developments.</p> <p>5.2 The Village may require an Environmental Impact Assessment (EIA) for any proposed development that would adversely impact a natural environmental feature deemed significant by Council. An EIA must include, but is not limited too:</p>	<p>6.0 Environmental Management</p> <p>Environmental management and the development of Alix as an environmentally sustainable and responsible community is a priority. Preservation of significant natural features is an important contributor to the high quality of life enjoyed by residents. Integrating these features into the open space system helps create an attractive and desirable community. It reinforces the interrelationships and linkages between the community and their surroundings. Environmental management also entails consideration of how development can impact environmental systems. Efficient use of land, reduction of air pollution, protecting water quality, management and enhancement of open space natural features and efficient use of resources are important elements in Alix's efforts to be environmentally sustainable.</p> <p>Goal Become a responsible steward of the Village's natural resources through the creation and maintenance of attractive, clean, and ecologically responsible natural and built environments.</p> <p>Objectives</p> <ol style="list-style-type: none"> Protect and enhance the quality of the natural environment. Review and minimize the impacts of development on natural areas, considering land use compatibility, buffering, linkages, recreational uses, etc. Recognize the value and contribution that natural areas and functions make towards the quality of life in an urban setting. Conserve and incorporate environmentally significant features into the open space, utility, and transportation systems. <p>Policies</p> <p>6.1 Natural Area Integration: As part of the subdivision and development process the Village shall require, wherever possible, that natural areas be integrated into the design of new developments.</p> <p>6.2 Requirements of Environmental Impact Assessment: The Village may require an Environmental Impact Assessment (EIA) for any proposed development that would adversely impact a natural environmental feature deemed significant by Council. An EIA must include, but is not limited to:</p>
	<p>Added additional wording to create a sense of action rather than simply reviewing.</p>

<p>a) A description of the proposed development, including its purpose, alternatives, and staging requirements;</p> <p>b) A description of the biophysical environment that would be affected;</p> <p>c) A prediction of the effects (both positive and negative) that the proposed undertaking may have on the biophysical environment;</p> <p>d) An indication of the limitation of the study, criteria used in predicting effects, and interests consulted;</p> <p>e) Recommended measures to mitigate any negative effects identified; and</p> <p>f) Presentation of the results in a framework that can assist decision-makers in determining the final course of action.</p>	<p>a) A description of the proposed development, including its purpose, alternatives, and staging requirements;</p> <p>b) A description of the biophysical environment that would be affected;</p> <p>c) A prediction of the effects (both positive and negative) that the proposed undertaking may have on the biophysical environment;</p> <p>d) An indication of the limitation of the study, criteria used in predicting effects, and interests consulted;</p> <p>e) Recommended measures to mitigate any negative effects identified; and</p> <p>f) Presentation of the results in a framework that can assist decision-makers in determining the final course of action.</p>	
<p>5.3 As part of the subdivision and development process the Village shall encourage the use of xeriscape concepts (drought resistant, low water requirements) into landscape programs.</p>	<p>6.3 Xeriscape Requirements: As part of the subdivision and development process the Village shall encourage the use of xeriscape concepts (drought resistant, low water requirements) into landscape programs.</p>	
<p>5.4 As part of the subdivision and development process the Village may require a geotechnical report and supporting engineering plans, prepared by a qualified engineer and to the Village's satisfaction, outlining the development capability of lands within or adjacent to natural environmental features.</p>	<p>6.4 Engineering Requirements: As part of the subdivision and development process the Village may require a geotechnical report and supporting engineering plans, prepared by a qualified engineer and to the Village's satisfaction, outlining the development capability of lands within or adjacent to natural environmental features.</p>	
<p>5.5 Through the subdivision process, the Town shall require that lands considered unsuitable for development are dedicated as environmental reserve in accordance with the provisions of the Municipal Government Act.</p>	<p>6.5 Environmental Reserve Dedication of Lands Unsuitable for Development: Through the subdivision process, the Village shall require that lands considered unsuitable for development (e.g. due to steep slopes or being subject to flooding or consisting of a natural drainage course) are dedicated as environmental reserve in accordance with the provisions of the Municipal Government Act.</p>	<p>Small correction and addition of examples for clarity.</p>
<p>5.6 When lands adjacent to water bodies or water courses are subdivided, a strip of land shall be dedicated as environmental reserve to provide a buffer and provide public access. The width of the required dedication shall be established by the Approving Authority.</p>	<p>6.6 Environmental Reserve Dedication of Lands Adjacent Water Bodies and Water Courses: When lands adjacent to water bodies or water courses are subdivided, a strip of land shall be dedicated as environmental reserve to provide a buffer and provide public access. The width of the required dedication shall be established by the Approving Authority. The minimum width of the strip of land to be required shall be 6m.</p>	<p>Added wording for a minimum width of 6 metres to match the requirements of the MGA.</p>
	<p>6.7 Environmental Reserve Easements: Despite Policy 6.5 and Policy 6.6, the Village may use an environmental reserve easement in place of the dedication of an environmental reserve parcel where public access to the</p>	<p>Allows for the land to be protected while the land remains with the landowner but excludes the area around Alix Lake.</p>

<p>5.7 Lands dedicated as environmental reserve shall remain in their natural state and/or be used as part of the public trail system where necessary to ensure a continuous, integrated trail system.</p> <p>5.8 The Village shall incorporate existing natural features as part of the overall infrastructure systems. This may include using existing wetlands as storm water management facilities wherever possible and planting shrubs and trees to improve air quality along major roads and within industrial areas.</p> <p>5.9 The Village shall encourage developers and builders to follow the voluntary LEEDTM green building rating system administered by the Canadian Green Building Council or follow sustainable building practices compatible with LEEDTM standards. Sustainable building practices include:</p> <ul style="list-style-type: none"> a) Minimizing storm water volumes through the installation of roof top gardens or on-site cisterns; 	<p>lands in questions is not desirable. This shall not apply to the required environmental reserve around Alix Lake.</p> <p>6.8 Use of Environmental Reserve: Lands dedicated as environmental reserve shall remain in their natural state and/or be used as part of the public trail system where necessary to ensure a continuous, integrated trail system.</p> <p>6.9 Crown Ownership of Wetlands: Where the Crown (Province) claims ownership of a wetland classified as permanent or semi-permanent under the Alberta Wetland Policy, the wetland shall be treated as a water body and environmental reserve dedication shall be provided in accordance with Policy 6.6 and Policy 6.7.</p> <p>6.10 Environmental Reserve – Wetland Value A: The Village shall require all wetlands that are given a wetland value of A under the Alberta Wetland Policy to be dedicated as environmental reserve at the time of subdivision.</p> <p>6.11 Environmental Reserve – Wetland Value B: The Village shall require all wetlands that are given a wetland value of B under the Alberta Wetland Policy to be dedicated as environmental reserve at the time of subdivision. The boundaries of a wetland with a wetland value of B may be modified to accommodate logical roadway, utility alignment and lot patterns.</p> <p>6.12 Environmental Reserve – Wetland Value C and D: The Village shall not seek dedication as environmental reserve or preservation of wetlands that are given a wetland value of C or D under the Alberta Wetland Policy.</p> <p>6.13 Green Infrastructure: The Village shall incorporate existing natural features as part of the overall infrastructure systems. This may include using existing wetlands as storm water management facilities wherever possible and planting shrubs and trees to improve air quality along major roads and within industrial areas.</p> <p>6.14 Green Buildings: The Village shall encourage developers and builders to follow the voluntary LEEDTM green building rating system administered by the Canadian Green Building Council or follow sustainable building practices compatible with LEEDTM standards. Sustainable building practices include:</p> <ul style="list-style-type: none"> a) Minimizing storm water volumes through the installation of roof top gardens or on-site cisterns;
<p>Policies added to direct environmental reserve around wetlands.</p>	<p>Moved to Urban Design section.</p>

<p>b) Installing water saving plumbing fixtures;</p> <p>c) Using water efficient landscaping;</p> <p>d) Increasing energy performance through reduction in demand, harvesting site energy and efficient building design;</p> <p>e) Reducing waste by extending the life of existing buildings and using local and recycled building materials;</p> <p>f) Improving indoor environmental quality through efficient heating and ventilation; and</p> <p>g) Reducing light pollution and energy costs by installing outdoor lights that are designed to minimize escape of light to the sky or beyond the site.</p>	<p>b) Installing water saving plumbing fixtures;</p> <p>c) Using water efficient landscaping;</p> <p>d) Increasing energy performance through reduction in demand, harvesting site energy and efficient building design;</p> <p>e) Reducing waste by extending the life of existing buildings and using local and recycled building materials;</p> <p>f) Improving indoor environmental quality through efficient heating and ventilation; and</p> <p>g) Reducing light pollution and energy costs by installing outdoor lights that are designed to minimize escape of light to the sky or beyond the site.</p>	
<p>5.10 The Village shall encourage new development to incorporate existing trees and vegetation into their design and to recognize the importance of street trees.</p>	<p>6.14 Green Streets: The Village shall encourage new development to incorporate existing trees and vegetation into their design and to recognize the importance of street trees.</p>	
<p>5.11 As part of the subdivision and development process the Village shall require, through the Area Structure Plan or Outline Plan process, the location of all environmentally sensitive areas be identified, including but not limited to:</p> <p>a) Lands that are susceptible to erosion, subsidence or slumping;</p> <p>b) Areas prone to flooding;</p> <p>c) Watercourses including ponds, lakes, rivers, streams, and natural drainage courses;</p> <p>d) Significant geological features, grasslands, bluffs or areas of excessive slope (>25%); and</p> <p>e) Wildlife, aquatic, and riparian habitat or habitat known to be occupied by rare or endangered species.</p>	<p>6.15 Area Structure Plan Environmental Identification: As part of the subdivision and development process the Village shall require, through the Area Structure Plan or Outline Plan process, the location of all environmentally sensitive areas be identified, including but not limited to:</p> <p>a) Lands that are susceptible to erosion, subsidence or slumping;</p> <p>b) Areas prone to flooding;</p> <p>c) Watercourses including ponds, lakes, rivers, streams, and natural drainage courses;</p> <p>d) Significant geological features, grasslands, bluffs or areas of excessive slope (>25%); and</p> <p>e) Wildlife, aquatic, and riparian habitat or habitat known to be occupied by rare or endangered species.</p>	<p>Relates to Guiding Principal: to emphasize Alix Lake and make natural areas publicly accessible. This also provides another tool for the Village if required. Description of how conservation reserves are the purchase of land will be included in the Glossary.</p>
	<p>6.16 Conservation Tools: in addition to environmental reserve dedication and possible conservation reserve designation, the Village shall investigate the possible use of such tools as land purchases, land swaps, tax incentives, leasing and conservation agreements or easements and other similar mechanisms as a means of conserving natural features both within and in the areas surrounding Alix.</p>	<p>Relates to Guiding Principal: to emphasize Alix Lake and make natural areas publicly accessible. Providing more tools and direction for the Village to protect environmental features.</p>

Relates to Guiding Principal: to be proactive in planning for the future.

6.17 Timing of Conservation Planning and Efforts: Village shall recognize that planning and efforts to conserve natural features in and around Alix must be initiated well in advance of urban expansion or development of the surrounding lands. This will require conversation well before lands are annexed or planned in detail for urban expansion or non-agricultural use.

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<p>6.0 Heritage Preservation</p> <p>Goal Encourage the preservation of historically significant sites and buildings as an expression of community identity and pride.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Preserve the Village's heritage resources including buildings of historic and architectural significance and any known archaeological sites. b) Recognize the importance of the Village's heritage in creating a unique sense of place and fostering community identity. c) Ensure compatible development and adaptive reuse of heritage properties and that development adjacent heritage property is compatible with the historic character of the area. 	<p>7.0 Heritage Preservation</p> <p>Heritage preservation helps provide links between present day life and past events in the creation and evolution of a community. Retaining physical evidence of Alix's past is part of instilling a sense of community and belonging. This includes historic buildings reflecting past practices in architecture and craftsmanship, and landscape features that have cultural significance. Heritage preservation is also about respecting the past and the efforts of earlier generations in making Alix the beautiful and attractive community it is today.</p> <p>Goal Encourage the preservation of historically significant sites and buildings as an expression of community identity and pride.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Preserve the Village's heritage resources including buildings of historic and architectural significance and any known archaeological sites. b) Recognize the importance of the Village's heritage in creating a unique sense of place and fostering community identity. c) Ensure compatible development and adaptive reuse of heritage properties and that development adjacent heritage property is compatible with the historic character of the area. 	
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<p>Policies</p> <p>6.1 The Village should encourage the preservation and restoration of heritage properties in a manner that maintains the historical and architectural integrity of the property.</p> <p>6.2 The Village should ensure that development on sites adjacent to heritage properties is carried out in a manner that is compatible in terms of height, mass, setbacks, and overall architectural treatment.</p> <p>6.3 The Village shall, wherever possible, encourage the preservation and restoration of heritage properties in their original location. Where this is not possible the Village shall encourage the relocation and restoration in an appropriate alternative site.</p> <p>6.4 The Village shall promote awareness about the importance and value to the community of heritage preservation and shall also promote heritage preservation awareness programs such as historic walking tours.</p>	<p>Policies</p> <p>7.1 Preservation and Restoration: The Village should encourage the preservation and restoration of heritage properties in a manner that maintains the historical and architectural integrity of the property.</p> <p>7.2 Compatible Development: The Village should ensure that development on sites adjacent to heritage properties is carried out in a manner that is compatible in terms of height, mass, setbacks, and overall architectural treatment.</p> <p>7.3 Heritage Preservation: The Village shall, wherever possible, encourage the preservation and restoration of heritage properties in their original location. Where this is not possible the Village shall encourage the relocation and restoration in an appropriate alternative site.</p> <p>7.4 Community Awareness: The Village shall promote awareness about the importance and value to the community of heritage preservation and shall also promote heritage preservation awareness programs such as historic walking tours.</p> <p>7.5 Partnerships for Heritage Preservation: The Village shall cooperate with other orders of government, private agencies and individuals in the preservation of historic sites.</p>	<p>Relates to Guiding Principles: Historic preservation and preserving the character of the community.</p>
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<p>7.0 Residential Development</p> <p>Goal Encourage the development of well-planned, attractive neighbourhoods that facilitate a balanced range of housing opportunities supporting the needs and preferences of all household types and income levels while preserving the small-town character of the community.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Promote the establishment of neighbourhoods that are designed based on the principles of social, environmental and economic sustainability. b) Facilitate the development of compatible infill housing in established neighbourhoods, subject to infrastructure capacity. c) Ensure a broad range and choice of housing types and locations is available capable of meeting the needs of residents of various age groups, family types, lifestyles, and income levels. d) Encourage innovation, flexibility, and quality in the provision of housing. e) Encourage suitable housing opportunities and convenient community services for residents having special housing requirements. <p>Policies</p>	<p>8.0 Residential Development</p> <p>To ensure residential development in Alix meets the needs of its citizens, it is important to promote a variety of housing options, ensure an adequate supply of land for development, and create complete neighbourhoods.</p> <p>Variety of housing options can include single detached dwellings, semi-detached dwellings, multi-family units, and special housing. Affordable housing should also be included in residential developments. Having a variety of housing options will attract and cater to citizens with different ages, desires, incomes, and lifestyles.</p> <p>Goal Encourage the development of well-planned, attractive neighbourhoods that facilitate a balanced range of housing opportunities supporting the needs and preferences of all household types and income levels while preserving the small-town character of the community.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Promote the establishment of neighbourhoods that are designed based on the principles of social, environmental and economic sustainability. b) Facilitate the development of compatible infill housing in established neighbourhoods, subject to infrastructure capacity. c) Ensure a broad range and choice of housing types and locations is available capable of meeting the needs of residents of various age groups, family types, lifestyles, and income levels. d) Encourage innovation, flexibility, and quality in the provision of housing. e) Encourage suitable housing opportunities and convenient community services for residents having special housing requirements. <p>Policies</p> <p>8.1 Location of Future Residential: The Village shall direct future residential development to the areas conceptually shown for residential uses on the Future Land Use Concept Map.</p>	<p>This policy was added to direct readers to the maps if they are looking for where future residential development is to be directed.</p>
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<p>7.1 Proposals for new development may be required to prepare an Area Structure Plan or Outline Plan as determined by Council.</p> <p>7.2 When considering proposals for new residential development the Village shall consider the following criteria:</p> <ul style="list-style-type: none"> a) Accessibility to adequate transportation routes; b) Accessibility to parks, recreation, and open space; c) Accessibility to community services; d) Sufficiently removed from incompatible land uses to ensure the health and safety of the residents; e) Capable of being serviced with municipal utilities; f) Sufficiently preserved special site features, such as mature tree vegetation, topography, view sheds, etc.; g) Sufficiently provided for safe, convenient, and separated pedestrian and vehicular routes; and h) Sufficiently provided opportunities for interaction with natural surroundings including the provision of trail linkages. <p>7.3 The Village shall endeavour to achieve an optimal residential density of 12.50 dwelling units per gross developable hectare as a means to preserve the small-town character. Higher densities may be encouraged where there is sufficient capacity in the municipal utility infrastructure.</p> <p>7.4 The Village shall require a mix of housing types and forms in all residential neighbourhoods to avoid excessive concentration of any single type of housing. The actual mix shall be determined through the process to prepare an Area Structure Plan.</p> <p>7.5 The Village shall encourage innovative housing types and forms including dwelling units in combination with compatible non-residential uses, live-work</p>	<p>8.1 Area Structure Plan Required: In order to consider a Land Use Bylaw redesignation, subdivision or development application, or to generally provide directions for land use change in an area, the Village may require the preparation of an area structure plan or amendments to existing plans to provide the details of intended land uses, provision of utility services, roads and open space pertaining to the subject lands and, where necessary, surrounding lands.</p> <p>8.2 Residential Development Criteria: When considering proposals for new residential development the Village shall consider the following criteria:</p> <ul style="list-style-type: none"> a) Accessibility to adequate transportation routes; b) Accessibility to parks, recreation, and open space; c) Accessibility to community services; d) Sufficiently removed from incompatible land uses to ensure the health and safety of the residents; e) Capable of being serviced with municipal utilities; f) Sufficiently preserved special site features, such as mature tree vegetation, topography, view sheds, etc.; g) Sufficiently provided for safe, convenient, and separated pedestrian and vehicular routes; and h) Sufficiently provided opportunities for interaction with natural surroundings including the provision of trail linkages. <p>8.3 Residential Density: The Village shall endeavour to achieve an optimal residential density of 12.50 dwelling units per gross developable hectare as a means to preserve the small-town character. Higher densities may be encouraged where there is sufficient capacity in the municipal utility infrastructure.</p> <p>8.4 Housing Types: The Village shall require a mix of housing types and forms in all residential neighbourhoods to avoid excessive concentration of any single type of housing. The actual mix shall may be determined through the process of preparing an Area Structure Plan.</p> <p>8.5 Encouraging Variety in Housing: The Village shall encourage innovative housing types and forms including dwelling units in combination</p>	<p>Expanded to include redesignation and subdivision. Moved to Implementation Section.</p> <p>Previous wording may be interpreted in a manner that an ASP is required for all residential areas. Changed wording to reflect goal for mix housing throughout the community but allowing flexibility within neighbourhoods.</p>
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<p>units and secondary suites in appropriate location as determined by Council.</p>	<p>with compatible non-residential uses, live-work units and secondary suites in appropriate location as determined by Council.</p>	
<p>7.6 The Village may consider the development of higher density residential uses (4 or more units) in accordance with the following guidelines: a) The development is adjacent to or in close proximity to collector and/or arterial roads; b) The development is located in proximity to natural amenities, parks and recreation areas, shopping, and community facilities; c) The proposed development provides sufficient amenity space to meet the needs of its residents; d) The use is located at the periphery of low density residential neighbourhoods; e) The use is compatible with surrounding land uses; f) If located in an existing neighbourhood, the site is suitable for the proposed form of infill development; g) The development is in a location where all necessary services and amenities can readily be provided.</p>	<p>8.6 High Residential Density: The Village may consider the development of higher density residential uses (4 or more units) in accordance with the following guidelines: a) The development is adjacent to or in close proximity to collector and/or arterial roads; b) The development is located in proximity to natural amenities, parks and recreation areas, shopping, and community facilities; c) The proposed development provides sufficient amenity space to meet the needs of its residents; d) The use is located at the periphery of low density residential neighbourhoods; e) The use is compatible with surrounding land uses; f) If located in an existing neighbourhood, the site is suitable for the proposed form of infill development; g) The development is in a location where all necessary services and amenities can readily be provided.</p>	
<p>7.7 The Village shall encourage the provision of affordable and special needs housing in the community. Specifically: a) The Village shall encourage the Government of Alberta and the Government of Canada to fulfill their mandates with respect to the provision of affordable housing; b) For this purpose, affordable housing shall be defined as appropriately designed dwelling units that are accessible to households below the Village's defined median income according to Stats Canada.</p>	<p>8.7 Affordable and Special Needs Housing: The Village shall encourage the provision of affordable and special needs housing in the community. Specifically: a) The Village shall encourage the Government of Alberta and the Government of Canada to fulfill their mandates with respect to the provision of affordable housing; b) The Village should consider partnering with private, public and non-profit organizations in the creation of affordable and special needs housing.</p>	<p>Definition moved to glossary a. Added wording to expand upon the idea of a) beyond just the Government of Alberta and Canada.</p>
<p>7.8 The design of new neighbourhoods shall be encouraged to include compatible non-residential uses, such as local commercial services and public uses that serve the needs of area residents, to help create neighbourhood identity and bring basic services closer to residents.</p>	<p>8.8 Inclusion of Non-residential Land Uses: The design of new neighbourhoods shall be encouraged to include compatible non-residential uses, such as local commercial services and public uses that serve the needs of area residents, to help create neighbourhood identity and bring basic services closer to residents. 8.9 Secondary Suites: The Village shall continue development of secondary suites in low density residential areas to broaden the range of available affordable housing options.</p>	<p>Relates to Guiding Principles: Increases density, provides a range of housing types and allows efficient utilization of existing infrastructure.</p>

	<p>8.10 Design and Architecture of Residential Structures: The Village shall encourage high quality design and architectural appearance for all new and renovated residential structures. This may be put into effect through criteria and guidelines established in the Village's Land Use Bylaw, area structure plans or area redevelopment plans.</p> <p>8.11 Infill and Intensification in Older Neighbourhoods: Residential and mixed-use infill projects that make a positive contribution to the image, overall architectural appeal, and quality of older neighbourhoods shall be encouraged where there is adequate capacity in the major municipal infrastructure to accommodate the impacts of the project. The following criteria should be considered:</p> <ul style="list-style-type: none"> • Alignment with existing neighbouring properties buildings in relation to front and side parcel boundaries; • Rational increases in building mass with landscaping and architectural treatment used to achieve transition between larger and smaller buildings; • Preservation of existing mature vegetation to the greatest extent possible; and • Positive contribution to the streetscape in terms of building appearance, landscaping and parking areas. <p>8.12 Residential Buffers: Residential areas shall be adequately buffered from highways, industrial areas, and commercial areas.</p>	<p>Relates to Guiding Principles: to maintain a housing supply that offers a full range of choices</p> <p>Helps to improve quality of neighbourhoods as listed in the vision statement and relates to objective b).</p> <p>This policy was added to specifically protect residential areas to be developed in close proximity of non-residential land uses.</p>
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<p>8.0 Economic Development</p> <p>Goal Encourage a strong, diversified, and self-sustaining economy focusing on the retention and expansion of existing businesses, creating a wide range of employment opportunities, enhancing local ownership opportunities, and expanding and balancing the local tax base.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Achieve a healthier residential to non-residential tax assessment ratio in order to reduce the residential tax burden. b) Support businesses creating local, well-paying jobs. c) Avoid or minimize potential land use conflicts between residential and non-residential (specifically commercial and industrial) development. d) Maintain an adequate supply of commercial and industrial lands. e) Promote and enhance the Village's assets to increase the attractiveness of Alix as a tourism destination. <p>Policies</p> <p>8.1 The Village shall strongly support and encourage employment generating development, particularly that which will not negatively impact the environment.</p> <p>8.2 The Village shall be an active partner in promoting regional economic development initiatives in Central Alberta and particularly in Lacombe County.</p>	<p>9.0 Economic Development</p> <p>In order to make Alix more economically sustainable, and an attractive place to reside, it is important to attract and retain business investment, create employment opportunities and expand the local tax base. Economic development entails attracting new businesses seeking to enter the regional and provincial market, as well as providing an environment where existing businesses can thrive and expand. Creating an attractive community with high quality amenities and services is a vital component in attracting and keeping the skilled labour force that local businesses require for success.</p> <p>Goal Encourage a strong, diversified, and self-sustaining economy focusing on the retention and expansion of existing businesses, creating a wide range of employment opportunities, enhancing local ownership opportunities, and expanding and balancing the local tax base.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Maintain a healthy balance of residential to non-residential tax assessment ratio in order to reduce the residential tax burden. b) Support businesses creating local, well-paying jobs. c) Avoid or minimize potential land use conflicts between residential and non-residential (specifically commercial and industrial) development. d) Maintain an adequate supply of commercial and industrial lands. e) Promote and enhance the Village's assets to increase the attractiveness of Alix as a tourism destination. <p>Policies</p> <p>9.1 Employment Generation: The Village shall strongly support and encourage employment generating development, particularly that which will not negatively impact the environment.</p> <p>9.2 Regional Cooperation in Promoting Economic Development: The Village shall be an active partner in promoting regional economic development initiatives in Central Alberta and particularly in Lacombe County.</p>	<p>Changed wording to reflect maintain a healthy balance now that it has been achieved.</p>
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<p>8.3 The Village shall ensure that an adequate supply of commercial and industrial lands is available through annexation, designation in the Municipal Development Plan, Land Use Bylaw, and more detailed area-specific plans.</p> <p>8.4 The Village should pursue opportunities to diversify the local and regional economic base by promoting and attracting value-added industries.</p> <p>8.5 The Village shall encourage the recruitment, retention, and expansion of businesses that provide local jobs to Village residents and/or provide needed local services.</p> <p>8.6 The Village shall continue to promote Alix as a tourist destination through promotions and the development and enhancement of tourism attractions and services.</p>	<p>9.3 Adequate Supply of Land: The Village shall ensure that an adequate supply of commercial, industrial and residential lands is available through annexation, designation in the Municipal Development Plan, Land Use Bylaw, and more detailed area-specific plans.</p> <p>9.4 Economic Diversity: The Village should pursue opportunities to diversify the local and regional economic base by promoting and attracting value-added industries.</p> <p>9.5 Attracting and Maintaining Local Jobs: The Village shall encourage the recruitment, retention, and expansion of businesses that provide local jobs to Village residents and/or provide needed local services.</p> <p>9.6 Tourism Development: The Village shall continue to promote Alix as a tourist destination through promotions and the development and enhancement of tourism attractions and services.</p> <p>9.7 Community Character/Quality of Life: While a broad range of economic activity should be accommodated, activities which in the opinion of the Village would detract from the community's character, quality of life for residents, or unduly impact the environment of the Village's infrastructure may not be permitted.</p> <p>9.8 Ratio of Residential to Non-residential Assessment: The Village shall strive to maintain a 70:30 ratio of residential to non-residential assessment by encouraging appropriate economic development.</p>	<p>Wording added to make the policy more universal</p> <p>Relates to Guiding Principles: helps maintain the small town feel and allows for minimizing land use conflict.</p> <p>Relates to Guiding Principles: aids in maintaining a strong public infrastructure and promotes development that may aid in employment generation. This policy is a target and not a requirement of the Village.</p>
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<p>9.0 Commercial Development</p> <p>Goal Provide convenient and available retail, service, and office opportunities to residents of the Alix market area.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Promote commercial development that generates opportunities for local employment. b) Improve the quality and aesthetics of development along major transportation corridors. c) Identify locations and policies for long-term commercial development. <p>Policies</p> <p>9.1 Commercial development shall be located in areas designated as such on the Future Development Concept map in Appendix A.</p> <p>9.2 Commercial uses within the designated commercial areas should meet the following criteria:</p> <ul style="list-style-type: none"> a) Accessible to adequate transportation routes; b) Capable of being serviced with municipal utilities; c) Capable of being sufficiently buffered from adjacent non-compatible land uses; d) Accessible to community services, recreation, and open space areas; and e) Sufficiently addresses special site features, such as but not limited to mature vegetation, topography, and view sheds. 	<p>10.0 Commercial Development</p> <p>Commercial development is a vital component of a community growth and development. It provides local and regional goods and services, acts as employment areas, and contributes to the health and vitality of the local economy. Concepts for commercial development evolve and there are a variety of forms that may occur. Local convenience stores, smaller commercial centres and office space are more common in Alix among the types of commercial development possible.</p> <p>Goal Provide convenient and available retail, service, and office opportunities to residents of the Alix market area.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Promote commercial development that generates opportunities for local employment. b) Improve the quality and aesthetics of development along major transportation corridors. c) Identify locations and policies for long-term commercial development. <p>Policies</p> <p>10.1 Location of Future Commercial: The Village shall direct future commercial development to the areas conceptually shown for commercial uses on the Future Land Use Concept Map.</p> <p>10.2 Commercial Development Requirements: Commercial uses within the designated commercial areas should meet the following criteria:</p> <ul style="list-style-type: none"> a) Accessible to adequate transportation routes; b) Capable of being serviced with municipal utilities; c) Capable of being sufficiently buffered from adjacent non-compatible land uses; d) Accessible to community services, recreation, and open space areas; and e) Sufficiently addresses special site features, such as but not limited to mature vegetation, topography, and view sheds. 	<p>Wording changed to match similar policies in other sections.</p>
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<p>9.3 The Village shall encourage commercial development in planned clusters along arterial transportation corridors to help mitigate the adverse impacts of strip development specifically limiting access points along arterial roads, promoting shared parking, providing adequate screening, signage, and landscaping.</p> <p>9.4 The Village may support the establishment of neighbourhood commercial centres that serve the local neighbourhood needs including, but not limited to personal services, convenience/food outlets, and small-scale offices, provided the proposed development will not detract from Downtown businesses.</p>	<p>10.3 Commercial Cluster: The Village shall encourage commercial development in planned clusters along arterial transportation corridors to help mitigate the adverse impacts of strip development specifically limiting access points along arterial roads, promoting shared parking, providing adequate screening, signage, and landscaping.</p> <p>10.4 Location of Local Commercial Sites: The Village may support the establishment of neighbourhood commercial centres that serve the local neighbourhood needs including, but not limited to personal services, convenience/food outlets, and small-scale offices, provided the proposed development will not detract from Downtown businesses.</p> <p>10.5 Mixed Use Area: The Village shall encourage the mixed use development in the designated commercial areas that includes complementary land uses such as, community, cultural, recreational, entertainment, public uses and residential uses where appropriate.</p> <p>10.6 Pedestrian Oriented Design Standards: New development and major redevelopment shall encourage pedestrian oriented building and site design (building entrance close to or directly accessible to the public sidewalk) rather than vehicle-oriented designs (parking lot separating building from public sidewalk) wherever possible.</p>	<p>Relates to Guiding Principles: aids in attracting travelers to commercial areas, while also providing additional housing options and recreational opportunities.</p> <p>This policy was added to promote walkability in a manner that specifically targets commercial areas.</p>
<p>10.0 Industrial Development</p>	<p>1.0 Industrial Development</p> <p>Land for industrial development opportunities, in locations that meet the needs of a broad range of industrial activities, is a vital part of overall community planning. Industrial uses and locations serve as major employment areas, contribute to the standard of living enjoyed by residents and supplement the residential tax base to fund services provided to residents. Successful industrial areas rely on ready access to regional and provincial transportation infrastructure, support services, and skilled labour. Locations for a range of industrial activities should be free of potential constraints so as to not hinder future industrial expansion. The ability to expand Alix's industrial land base is key to the community's long-term economic success and sustainability.</p>	<p>Goal Retain, attract, and recruit industries that use high-quality environmental</p>
<p>10.0 Industrial Development</p>	<p>Goal Retain, attract, and recruit industries that use high-quality environmental</p>	<p>Goal Retain, attract, and recruit industries that use high-quality environmental</p>

<p>practices, bring new capital into the local economy, and provide competitive-wage employment opportunities.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Maintain an adequate inventory of industrial sites of varying lot sizes to meet the needs of industry. b) Encourage existing industries to maintain and expand their operations. c) Avoid conflict between industrial and other land uses. d) Encourage a high standard of development to enhance and protect the urban and natural environments. <p>Policies</p> <p>10.1 Industrial development shall be located in areas designated as such on the Future Development Concept map in Appendix A.</p>	<p>practices, bring new capital into the local economy, and provide competitive-wage employment opportunities.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Maintain an adequate inventory of industrial sites of varying lot sizes to meet the needs of industry. b) Encourage existing industries to maintain and expand their operations. c) Avoid conflict between industrial and other land uses. d) Encourage a high standard of development to enhance and protect the urban and natural environments. <p>Policies</p> <p>11.1 Location of Future Industrial: The Village shall direct future industrial development to the areas conceptually shown for industrial uses on the Future Land Use Concept Map.</p>	
<p>10.2 Industrial uses within the designated industrial areas should meet the following criteria:</p> <ul style="list-style-type: none"> a) Accessible to major transportation routes; b) Capable of being serviced with municipal utilities; c) Capable of being sufficiently buffered from adjacent non-compatible land uses to ensure the health and safety of adjacent occupiers; and d) Accessible to community and protective services. <p>10.3 Industrial developments shall be appropriately landscaped and screened from residential uses, public uses, and public thoroughfares.</p>	<p>11.2 Industrial Development Requirements: Industrial uses within the designated industrial areas should meet the following criteria:</p> <ul style="list-style-type: none"> a) Accessible to major transportation routes; b) Capable of being serviced with municipal utilities; c) Capable of being sufficiently buffered from adjacent non-compatible land uses to ensure the health and safety of adjacent occupiers; and d) Accessible to community and protective services. <p>11.3 Screening and Buffering: Where industrial development occurs or exists adjacent to non-industrial land uses, the Village shall require the provision of sufficient screening and/or buffering to minimize potential impacts on the non-industrial areas. This may include the provision of landscaping, fences, and/or berms.</p>	<p>Worded changed to match similar policies in other sections.</p>
	<p>11.4 Land Use Compatibility with Industrial Development: The Village, through provisions in detailed plans and the Land Use Bylaw, shall ensure that adequate separation distances and transition between industrial and non-industrial uses are maintained in locating any industry that may create land use conflicts with regard to noise, dust, vibration, smoke, and odour or pose safety and risk management issues.</p>	<p>Added wording to expand upon adjacent uses where buffering may be required.</p> <p>Expands upon the policy above in separating uses and being proactive in planning matters.</p>

<p>10.4 When evaluating a proposal for a heavy industrial development the following site-specific criteria shall be applied:</p> <ul style="list-style-type: none"> a) Minimize the impact of industrial development on adjacent land uses through the use of buffers, screening, site design, and arrangement of buildings, and site circulation; b) Provide a large site area to accommodate future land use needs while providing spatial separation from neighbouring uses and enhancing and protecting the natural and urban environments; c) Activities should be non-polluting; d) Accessible to municipal water system; e) Meets all environmental management standards of the relevant provincial and federal agencies; f) Accessible to the major components of the Village's road network so that traffic is not directed through urban residential areas; and g) Should not involve special waste storage, processing, or handling facilities. 	<p>11.5 Heavy Industrial Requirements: When evaluating a proposal for a heavy industrial development the following site-specific criteria shall be applied:</p> <ul style="list-style-type: none"> a) Minimize the impact of industrial development on adjacent land uses through the use of buffers, screening, site design, and arrangement of buildings, parking, and site circulation; b) Provide a large site area to accommodate future land use needs while providing spatial separation from neighbouring uses and enhancing and protecting the natural and urban environments; c) Activities should be non-polluting; d) Accessible to municipal water system; e) Meets all environmental management standards of the relevant provincial and federal agencies; f) Accessible to the major components of the Village's road network so that traffic is not directed through urban residential areas; and g) Should not involve special waste storage, processing, or handling facilities. <p>11.6 Promoting Environmentally Friendly and Innovative Industrial Uses: The Village shall encourage the development of more innovative and environmentally friendly industrial employment centre concepts such as business park, high tech campuses, research parks and eco-industrial parks.</p>	<p>Can help attract new business and encourages sustainable and environmentally friendly practice.</p>
<p>11.0 Downtown Development</p> <p>Goal Encourage the continued growth and intensification of downtown Alix as a focal point of the community and a vibrant mixed-use centre.</p> <p>Objectives a) Reinforce the downtown as a business, administrative, and cultural centre.</p>	<p>12.0 Downtown Development Downtown Alix functions as the business, administrative and cultural centre of the community. It is a mixed-use area that includes commercial and residential uses. It is an important element of Alix's image in the eyes of residents, investors, and visitors. Its vitality and health are a reflection on the community as a whole. Diversity, intense development, and linkages to other parts of the community are key elements in revitalizing and maintaining a strong and vibrant Village core.</p> <p>Goal Encourage the continued growth and intensification of downtown Alix as a focal point of the community and a vibrant mixed-use centre.</p> <p>Objectives a) Reinforce the downtown as a business, administrative, and cultural centre.</p>	

<p>b) Ensure the downtown is an attractive, functional, and accessible place.</p> <p>c) Encourage housing in and near the downtown.</p> <p>Policies</p> <p>11.1 Downtown development shall be located in areas designated as such on the Future Development Concept map in Appendix A.</p> <p>11.2 The Village shall encourage the redevelopment and expansion of Downtown Alix with the intent of enhancing the area as a mixed-use, pedestrian-friendly centre for services, commerce, and entertainment facilities.</p> <p>11.3 The Village shall promote opportunities for infill and intensification within the downtown area in order to facilitate a mixed-use and compact urban form that efficiently utilizes available infrastructure and increases the range of services and amenities available to residents and visitors.</p> <p>11.4 The Village shall support innovative residential development proposals, where practical, within the downtown area incorporating live-work units, second-floor residential and other uses that may be appropriate.</p> <p>11.5 New development and major redevelopments in the downtown area shall be encouraged to use pedestrian oriented building and site design (building entrance close to or directly accessible to the public sidewalk) rather than vehicle oriented designs (parking lot separating building from public sidewalk) wherever possible.</p> <p>11.6 The Village shall ensure through the Land Use Bylaw that provision is made for sufficient on-street and off-street parking in the downtown area.</p>	<p>b) Ensure the downtown is an attractive, functional, and accessible place.</p> <p>c) Encourage housing in and near the downtown.</p> <p>Policies</p> <p>12.1 Location of Future Downtown: The Village shall direct future downtown development to the areas conceptually shown for downtown uses on the Future Land Use Concept Map.</p> <p>12.2 Promoting Downtown Attraction and Redevelopment: The Village shall encourage the redevelopment and expansion of Downtown Alix with the intent of enhancing the area as a mixed-use, pedestrian-friendly centre for services, commerce, and entertainment facilities.</p> <p>12.3 Promoting Downtown Infill and Intensification: The Village shall promote opportunities for infill and intensification within the downtown area in order to facilitate a mixed-use and compact urban form that efficiently utilizes available infrastructure and increases the range of services and amenities available to residents and visitors.</p> <p>12.4 Downtown Mix Use Development: The Village shall support innovative residential development proposals, where practical, within the downtown area incorporating live-work units, second-floor residential and other uses that may be appropriate.</p> <p>12.5 Pedestrian Oriented Design Standards: New development and major redevelopments in the downtown area shall be encouraged to use pedestrian oriented building and site design (building entrance close to or directly accessible to the public sidewalk) rather than vehicle-oriented designs (parking lot separating building from public sidewalk) wherever possible.</p> <p>12.6 Downtown Parking: The Village shall ensure through the Land Use Bylaw that provision is made for sufficient on-street and off-street parking in the downtown area.</p>	<p>Wording changed to match similar policies in other sections.</p>
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<p>12.0 Parks, Recreation, and Culture</p> <p>Goal Create an integrated, accessible, and well-planned parks and open space system that supports a broad range of recreational and cultural opportunities, enhances the quality of life of all residents, and preserves the natural environment.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Provide and support the provision of a range of recreation and cultural facilities that reflects the variety of recreational and cultural pursuits and interests of the Village residents and visitors. b) Distribute public park space equitably throughout the community to meet the entire community's needs. c) Provide residents with safe, accessible, and convenient pedestrian access to parks and open spaces. d) Monitor the provision of parks, open space, and recreation facilities to ensure they are responsive to demographic and leisure trends. e) Maintain and develop parks and open spaces in an environmentally sensitive and sustainable manner. f) Integrate passive recreational uses into locally significant natural areas as a form of conservation. 	<p>13.0 Parks, Recreation, and Culture</p> <p>The parks and open space system is a highly valued aspect of the community. The recreational and cultural opportunities provided contribute greatly to the satisfaction of residents. Individuals and groups are able to pursue a wide range of activities based on their differing interests and abilities. Major open space, recreation and cultural facilities foster and encourage interaction among community members, as well as providing venues for individual development. Health and wellness in a village setting can be significantly influenced through the provision of easily accessible recreation and cultural experiences in both indoor and outdoor settings. Planning for, and expanding, these necessities and amenities is part of ensuring that Alix remains a community offering a high quality of life.</p> <p>Goal Create an integrated, accessible, and well-planned parks and open space system that supports a broad range of recreational and cultural opportunities, enhances the quality of life of all residents, and preserves the natural environment.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) Provide and support the provision of a range of recreation and cultural facilities that reflects the variety of recreational and cultural pursuits and interests of the Village residents and visitors. b) Distribute public park space equitably throughout the community to meet the entire community's needs. c) Provide residents with safe, accessible, and convenient pedestrian access to parks and open spaces. d) Monitor the provision of parks, open space, and recreation facilities to ensure they are responsive to demographic and leisure trends. e) Maintain and develop parks and open spaces in an environmentally sensitive and sustainable manner. f) Integrate passive recreational uses into locally significant natural areas as a form of conservation.
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<p>g) Develop and maintain an aesthetically appealing environment that enhances the community's image.</p> <p>h) Explore inter-municipal options and public/private partnerships for the delivery of recreational services and for the development of recreational facilities.</p> <p>Policies</p> <p>12.1 Parks and trails shall be designed and constructed concurrently with new development.</p> <p>12.2 Three categories of parks, recreation and open spaces shall be recognized in this plan and utilized for all future development proposals and redevelopment opportunities:</p> <p>a) Neighbourhood Parks; b) Community Parks; and c) Linear Parks.</p> <p>12.3 Neighbourhood parks should include open space developed to serve the recreational needs of neighbourhoods. Neighbourhood parks should be developed under the following criteria:</p> <p>a) Located within walking and/or cycling distance (up to 500-metres) of neighbourhood residents; b) Under most conditions neighbourhood parks should be between 0.2 ha (0.5 ac) and 0.8 ha (2 ac) in size; c) At least 50% of the site should be flat and usable, and provide space for both active and passive uses; d) Where possible, streets should about the park on at least one side; e) The site should be reasonably central to the neighbourhood it is intended to serve; f) Wherever possible the park should have direct access to a sidewalk or trail. Access routes should minimize physical barriers, and crossing of major roadways; g) The site should be clearly visible from adjoining streets; h) Access to the site should be via a local residential street. If located on a busy street the park design should incorporate buffers and/or barriers necessary to reduce the potential hazards from passing vehicles; and i) Appropriate facilities include, but are not limited to:</p>	<p>g) Develop and maintain an aesthetically appealing environment that enhances the community's image.</p> <p>h) Explore inter-municipal options and public/private partnerships for the delivery of recreational services and for the development of recreational facilities.</p> <p>Policies</p> <p>13.1 Parks and Trails: Parks and trails shall be designed and constructed concurrently with new development.</p> <p>13.2 Types of Parks: Three categories of parks, recreation and open spaces shall be recognized in this plan and utilized for all future development proposals and redevelopment opportunities:</p> <p>a) Neighbourhood Parks; b) Community Parks; and c) Open space.</p> <p>13.3 Neighbourhood Park Requirements: Neighbourhood parks should include open space developed to serve the recreational needs of neighbourhoods. Neighbourhood parks should be developed under the following criteria:</p> <p>a) Located within walking and/or cycling distance (up to 500-metres) of neighbourhood residents; b) Under most conditions neighbourhood parks should be between 0.2 ha (0.5 ac) and 0.8 ha (2 ac) in size; c) At least 50% of the site should be flat and usable, and provide space for both active and passive uses; d) Where possible, streets should about the park on at least one side; e) The site should be reasonably central to the neighbourhood it is intended to serve; f) Wherever possible the park should have direct access to a sidewalk or trail. Access routes should minimize physical barriers, and crossing of major roadways; g) The site should be clearly visible from adjoining streets; h) Access to the site should be via a local residential street. If located on a busy street the park design should incorporate buffers and/or barriers necessary to reduce the potential hazards from passing vehicles; and i) Appropriate facilities include, but are not limited to:</p>	<p>Linear parks are not referred to in appropriate policies changed to open space.</p>
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<ul style="list-style-type: none"> i. Children's playground; ii. Unstructured open play areas; iii. Active recreation areas limited to outdoor basketball courts; iv. Picnic areas; v. Small shelter building; vi. Natural open space; vii. Internal trails; and viii. Site amenities (public art, picnic tables, benches, trash receptacles, etc.). 	<ul style="list-style-type: none"> i. Children's playground; ii. Unstructured open play areas; iii. Active recreation areas limited to outdoor recreation or sports courts; iv. Picnic areas; v. Small shelter building; vi. Natural open space; vii. Internal trails; and viii. Site amenities (public art, picnic tables, benches, trash receptacles, etc.). 	<p>Wording changed to allow the option for multiple types of courts.</p>
<p>12.4 Community parks are intended to serve community-wide needs for informal, passive, and active recreational use. Community parks may also include unique environmental areas that are attractive to the entire community and may draw visitors from outside the community. Community parks should be developed under the following criteria:</p> <ul style="list-style-type: none"> a) Located within walking and/or cycling distance (up to 1,000-metres) of neighbourhood residents; b) Under most conditions neighbourhood parks should be between 2.0 ha (5 ac) and 8.0 ha (20 ac) in size; c) At least 50% of the site should be available for active recreation use. Adequate buffers should separate active use areas from adjacent residential areas; d) Access to the site should be via a collector or arterial street; e) To separate adjacent homes from the park public streets or trails should border the park property; f) The site should be clearly visible from adjoining streets; g) Appropriate facilities include, but are not limited too: <ul style="list-style-type: none"> i. Designated sports fields – softball, baseball, soccer, football, etc. ii. Tennis courts; iii. Outdoor basketball courts iv. Sand or grass volleyball courts; v. Open multi-use grassed area; vi. Restrooms; vii. Children's playground (both for tots and youth); viii. Picnic areas; ix. Picnic shelters (buildings of varying sizes; x. Natural open space xi. Internal trails; and 	<p>13.4 Community Park Requirements: Community parks are intended to serve community-wide needs for informal, passive, and active recreational use. Community parks may also include unique environmental areas that are attractive to the entire community and may draw visitors from outside the community. Community parks should be developed under the following criteria:</p> <ul style="list-style-type: none"> a) Located within walking and/or cycling distance (up to 1,000-metres) of neighbourhood residents; b) Under most conditions neighbourhood parks should be between 2.0 ha (5 ac) and 8.0 ha (20 ac) in size; c) At least 50% of the site should be available for active recreation use. Adequate buffers should separate active use areas from adjacent residential areas; d) Access to the site should be via a collector or arterial street; e) To separate adjacent homes from the park public streets or trails should border the park property; f) The site should be clearly visible from adjoining streets; g) Appropriate facilities include, but are not limited to: <ul style="list-style-type: none"> i. Designated sports fields – softball, baseball, soccer, football, etc. ii. Tennis courts; iii. Outdoor basketball courts iv. Sand or grass volleyball courts; v. Open multi-use grassed area; vi. Restrooms; vii. Children's playground (both for tots and youth); viii. Picnic areas; ix. Picnic shelters (buildings of varying sizes; x. Natural open space xi. Internal trails; and 	<p>Community parks are intended to serve community-wide needs for informal, passive, and active recreational use. Community parks may also include unique environmental areas that are attractive to the entire community and may draw visitors from outside the community. Community parks should be developed under the following criteria:</p> <ul style="list-style-type: none"> a) Located within walking and/or cycling distance (up to 1,000-metres) of neighbourhood residents; b) Under most conditions neighbourhood parks should be between 2.0 ha (5 ac) and 8.0 ha (20 ac) in size; c) At least 50% of the site should be available for active recreation use. Adequate buffers should separate active use areas from adjacent residential areas; d) Access to the site should be via a collector or arterial street; e) To separate adjacent homes from the park public streets or trails should border the park property; f) The site should be clearly visible from adjoining streets; g) Appropriate facilities include, but are not limited too: <ul style="list-style-type: none"> i. Designated sports fields – softball, baseball, soccer, football, etc. ii. Tennis courts; iii. Outdoor basketball courts iv. Sand or grass volleyball courts; v. Open multi-use grassed area; vi. Restrooms; vii. Children's playground (both for tots and youth); viii. Picnic areas; ix. Picnic shelters (buildings of varying sizes; x. Natural open space xi. Internal trails; and

<p>xii. Site amenities (public art, picnic tables, benches, trash receptacles, etc.).</p> <p>12.5 Typically open spaces are relatively large in size and independent of each other. Open space varies considerably in terms of character, terrain, vegetative cover, and other features. The following criteria should be considered when identifying open spaces:</p> <ol style="list-style-type: none"> Open space should be managed to protect and preserve environmentally sensitive lands; Open space areas should be primarily used for passive and trail related activities. Maintenance levels should reflect the character of the open space; Passive recreation uses should be encouraged that are compatible with the character of the area. Where feasible, public access and use of open space areas should be permitted, but sensitive areas should be protected from degradation; Improvements should be kept to a minimum, with the natural environment emphasized. Improvements may include: <ol style="list-style-type: none"> Pathways; Seating; Informational/directional signs; Viewing areas. The location and construction of trails and other features should avoid stream banks, significant plant populations, and other sensitive features. Erosion control should be a priority in the design of facilities in open space areas. <p>12.6 The Village shall ensure that all art, cultural, athletic, and other recreation opportunities are designed to be multi-purpose, safe, and accessible to residents of all ages, abilities, and interests.</p> <p>12.7 Conceptual development plans for future parks should be prepared in conjunction with local residents, potential user groups, local naturalists, and local government staff and officials to ensure the diverse needs of the community are met.</p> <p>12.8 As new areas are planned and developed the Village shall ensure the design of the parks and open spaces provide linkages between major open spaces, and connection between neighbourhoods through the use of linear corridors.</p>	<p>xii. Site amenities (public art, picnic tables, benches, trash receptacles, etc.).</p> <p>14.5 Open Space Requirements: Typically open spaces are relatively large in size and independent of each other. Open space varies considerably in terms of character, terrain, vegetative cover, and other features. The following criteria should be considered when identifying open spaces:</p> <ol style="list-style-type: none"> Open space should be managed to protect and preserve environmentally sensitive lands; Open space areas should be primarily used for passive and trail related activities. Maintenance levels should reflect the character of the open space; Passive recreation uses should be encouraged that are compatible with the character of the area. Where feasible, public access and use of open space areas should be permitted, but sensitive areas should be protected from degradation; Improvements should be kept to a minimum, with the natural environment emphasized. Improvements may include: <ol style="list-style-type: none"> Pathways; Seating; Informational/directional signs; Viewing areas. The location and construction of trails and other features should avoid stream banks, significant plant populations, and other sensitive features. Erosion control should be a priority in the design of facilities in open space areas. <p>14.6 Recreational Gathering Spaces: The Village shall ensure that all art, cultural, athletic, and other recreation opportunities are designed to be multi-purpose, safe, and accessible to residents of all ages, abilities, and interests.</p> <p>14.7 Park Plans: Conceptual development plans for future parks should be prepared in conjunction with local residents, potential user groups, local naturalists, and local government staff and officials to ensure the diverse needs of the community are met.</p> <p>14.8 Open Space Connections: As new areas are planned and developed the Village shall ensure the design of the parks and open spaces provide linkages between major open spaces, and connection between neighbourhoods through the use of linear corridors.</p>	
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<p>12.9 The Village shall require that at a minimum 10 percent of the gross developable land being subdivided be dedicated as reserve lands in accordance with the provision of the Municipal Government Act.</p> <p>12.10 In residential areas the Village shall generally seek reserve dedication in the form of land. In non-residential areas reserve dedication may be provided in the form of land, cash-in-lieu, or a combination of land and cash as determined by the Approving Authority.</p> <p>12.11 The Village shall not accept land dedicated as Municipal Reserve for proposed pedestrian or bicycle trail networks.</p> <p>12.12 The Village shall explore opportunities in consultation with Alberta Transportation to provide safe access across Highway 12 linking the north and south sides of the community.</p> <p>12.13 The Village shall promote the continuation and expansion of local events to improve citizen involvement in the community.</p>	<p>14.9 Amount of Reserve Dedication: The Village shall require that at least 10 percent of the gross developable land being subdivided be dedicated as Reserve (municipal reserve, school reserve and/or municipal and school reserve) in accordance with the provisions of the Municipal Government Act. Gross developable land excludes all lands that have been or will be dedicated as environmental reserve.</p> <p>14.10 Form of Reserve Dedication: In residential areas the Village shall generally seek reserve dedication in the form of land. In non-residential areas reserve dedication may be provided in the form of land, cash-in-lieu, or a combination of land and cash as determined by the Approving Authority.</p> <p>14.11 Use of Reserve: Reserve lands, or cash-in-lieu, may be used for school sites, parks or recreational facilities.</p> <p>12.11 The Village shall not accept land dedicated as Municipal Reserve for proposed pedestrian or bicycle trail networks.</p> <p>12.12 Highway Crossing: The Village shall explore opportunities in consultation with Alberta Transportation to provide safe access across Highway 12 linking the north and south sides of the community.</p> <p>14.12 Events and Community: The Village shall promote the continuation and expansion of local events to improve citizen involvement in the community.</p>	<p>Wording changed to provide examples and to exempt environmental reserve.</p> <p>Provides direction and examples of what reserve lands might be used for.</p> <p>Removed to allow use of municipal reserve.</p> <p>Similar policy exists in Transportation Section</p>
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<p>13.0 Community and Protective Services</p> <p>Goal Cooperate with service providers and adjacent municipalities to ensure that residents are well-served by accessible and affordable community and protective services.</p> <p>Objectives a) Facilitate the planning and delivery of social programs that support and enhance individuals, families, neighbourhoods, and the community. b) Provide residents with a safe living environment through the effective provision of protective and emergency services.</p> <p>Policies 13.1 The Village shall continue to provide protective and emergency services either directly or in cooperation with service providers. 13.2 The Village shall continue to work cooperatively with the Wolf Creek School Division in monitoring local demographics and planning for future school sites as needed. 13.3 The need for community and institutional facilities shall be addressed through the Area Structure Plan or Outline Plan process and should be located, wherever possible, on corner sites along collector or arterial roads.</p>	<p>15.0 Community and Protective Services</p> <p>Community services encompass a broad range of services provided to the whole community, neighbourhoods and individuals. These services help make Alix a safe community in which to live and work and create an environment where all residents have the opportunity to enjoy a high quality of life. A key focus is to ensure that individuals, families and communities in need are able to access a range of support services and that all community members are able to participate in and feel part of the larger community. Related to this is the physical environment's ability to encourage interaction through formal and informal contact with neighbours and with other community members.</p> <p>Goal Cooperate with service providers and adjacent municipalities to ensure that residents are well-served by accessible and affordable community and protective services.</p> <p>Objectives a) Facilitate the planning and delivery of social programs that support and enhance individuals, families, neighbourhoods, and the community. b) Provide residents with a safe living environment through the effective provision of protective and emergency services.</p> <p>Policies 15.1 Protective and Emergency Services: The Village shall continue to provide protective and emergency services either directly or in cooperation with service providers. 15.2 School Facilities: The Village shall continue to work cooperatively with school authorities in monitoring local demographics and planning for future school sites as needed. 15.3 Location of Future Facilities: The need for community and institutional facilities shall be addressed through the Area Structure Plan or Outline Plan process and should be located, wherever possible, on corner sites along collector or arterial roads.</p>	
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	<p>15.4 Location of Social Services Facilities: The Village shall ensure that its land use plans accommodate the development of facilities that house social services and programs within the community in locations that are compatible with existing and future surrounding land uses. Facilities accommodating social services should be:</p> <ul style="list-style-type: none"> • Located in areas convenient for users to access using major roads and the pedestrian system • Able to accommodate multiple uses and physically accessible to seniors and persons with disabilities. <p>15.5 Inclusive Community: The Village shall continue to work with community agencies in the provision of social and support services to Alix residents. This includes coordinating and facilitating the provision of preventative social services to meet the community's needs with specific consideration given to youth, the elderly, persons with disabilities, immigrants and single parent families.</p> <p>15.6 Promoting Volunteerism: The Village shall promote volunteerism as one means of addressing community needs and shall encourage business and industry to participate in partnerships to help provide services and facilities to assist in meeting community needs.</p>	<p>Relates to Guiding Principles: to be proactive in planning for the future.</p> <p>Relates to the objectives above: promotes the delivery of social programs and support.</p> <p>Relates to the objectives above: helps provide services and support while also providing a sense of community.</p>
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<p>14.0 Transportation</p> <p>Goal Provide and maintain a transportation system that supports the safe, orderly, and efficient movement of persons and goods and considers the needs of all users and modes of transportation.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) To develop and maintain a suitable transportation network that reflects the various functions of the transportation network, ensuring the provision of a variety of transportation options while maintaining sufficient flexibility to respond to changing needs. b) Coordinate the planning and construction of transportation facilities within the Village with the Provincial and County authorities responsible for connecting routes outside of and through the Village. c) Encourage reduced reliance on the private automobile through development of a compact community with complete neighbourhoods providing local services. <p>Policies</p> <p>14.1 The Village shall coordinate transportation and land use plans with the objective of reducing the demand for travel particularly by private automobile.</p>	<p>16.0 Transportation</p> <p>Facilities related to travel within, and through, Alix occupy a considerable amount of land and represent a significant investment of public resources. Ensuring the efficient movement of people and goods to and between various parts of the community is a key planning consideration. It is important to recognize and seek balance between the implications that land use patterns have on transportation needs and vice versa. Equally important is the fact that personal mobility takes many forms, and a diverse range of transportation modes needs to be considered. This includes use of Private Vehicles, Active Transportation (cycling, walking trails) and possibly Public Transit. In planning for growth and change in Alix for the long term, appropriate attention must be paid to the provision of facilities for all these modes of transportation.</p> <p>Goal Provide and maintain a transportation system that supports the safe, orderly, and efficient movement of persons and goods and considers the needs of all users and modes of transportation.</p> <p>Objectives</p> <ul style="list-style-type: none"> a) To develop and maintain a suitable transportation network that reflects the various functions of the transportation network, ensuring the provision of a variety of transportation options while maintaining sufficient flexibility to respond to changing needs. b) Coordinate the planning and construction of transportation facilities within the Village with the Provincial and County authorities responsible for connecting routes outside of and through the Village. c) Encourage reduced reliance on the private automobile through development of a compact community with complete neighbourhoods providing local services. <p>Policies</p> <p>16.1 Transportation and Land Use Plans: The Village shall coordinate transportation and land use plans with the objective of reducing the demand for travel particularly by private automobile.</p>	
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<p>14.2 The Village shall coordinate the planning and construction of transportation infrastructure and development, so as to maximize the utilization of available and planned transportation capacity.</p>	<p>16.2 Transportation Infrastructure Construction: The Village shall coordinate the planning and construction of transportation infrastructure and development, so as to maximize the utilization of available and planned transportation capacity.</p>	
<p>14.3 The Village shall coordinate the provision of road, sidewalk, and pathway connections between and through communities in the local area planning process.</p>	<p>16.3 Coordination of Connections: The Village shall coordinate the provision of road, sidewalk, and pathway connections between and through communities in the local area planning process. This includes such items as:</p> <ul style="list-style-type: none"> • Collector road connections and patterns that facilitate movement within neighbourhoods without reliance on the arterial road system (e.g. school drop offs) • Trails and paths that link to facilities within and beyond the community. 	<p>Expanded to provided examples for readers.</p>
<p>14.4 Linear trail corridors linking neighbourhoods, parks, or preserving or protecting important natural features in the Village shall be encouraged as part of all new development. Three major categories of linear trail corridors are as follows:</p> <ol style="list-style-type: none"> a) Greenways, which include multi-use linear corridors and trails; b) Bikeways, which typically follow existing road and public right-of-ways; and c) Multi-Use Paths, which are intended to accommodate multiple users and are typically constructed adjacent road right-of-ways. 	<p>16.4 Linear Trail Corridors: Linear trail corridors linking neighbourhoods, parks, or preserving or protecting important natural features in the Village shall be encouraged as part of all new development. Three major categories of linear trail corridors are as follows:</p> <ol style="list-style-type: none"> a) Greenways, which include multi-use linear corridors and trails; b) Bikeways, which typically follow existing road and public right-of-ways; and c) Multi-Use Paths, which are intended to accommodate multiple users and are typically constructed adjacent road right-of-way. 	
<p>14.5 The Village shall endeavour to mitigate undesirable community, social, environmental and noise impacts in the planning, construction and operation of transportation facilities.</p>	<p>16.5 Mitigation of Undesirable Impacts: The Village shall endeavour to mitigate undesirable community, social, environmental and noise impacts in the planning, construction and operation of transportation facilities.</p>	
<p>14.6 The Village shall endeavour to provide bicycle and pedestrian facilities throughout the town through the joint efforts of the municipality and private developers. The Village shall view bicycle and pedestrian facilities as integral parts of the transportation system serving both recreation and transportation needs.</p>	<p>16.6 Encouraging Bicycle and Pedestrian Facilities: The Village shall endeavour to provide bicycle and pedestrian facilities throughout the Village through the joint efforts of the municipality and private developers. The Village shall view bicycle and pedestrian facilities as integral parts of the transportation system serving both recreation and transportation needs.</p>	
<p>14.7 The Village shall protect the appropriate rights-of-way to allow for the implementation of proposals contained in the Village of Alix Growth and Infrastructure Master Plan as amended from time to time.</p>	<p>16.7 Infrastructure Master Plan Coordination: The Village shall protect the appropriate rights-of-way to allow for the implementation of proposals contained in the Village of Alix Growth and Infrastructure Master Plan as amended from time to time.</p>	

<p>14.8 The Village shall require a Transportation Impact Assessment (TIA) to be prepared in conjunction with the Area Structure Plan or Outline Plan process for applications of significant development that shall address, at a minimum, the following issues:</p> <ul style="list-style-type: none"> a) A multi-modal approach to the provision of transportation infrastructure to achieve a reasonable balance between motorized and non-motorized modes of travel; b) The impacts of development traffic on the capacity of adjacent, and nearby transportation corridors; c) Identification of the need for modifications to the transportation infrastructure to support and/or accommodate new development; d) Consideration of the potential for Travel Demand Management in new developments; and e) Account for both the influence of anticipated future development in the surrounding area, as well as any planned infrastructure modifications. <p>14.9 The Village shall work cooperatively with Alberta Transportation to establish, maintain, and enhance cross-town connections traversing Highway 12.</p>	<p>16.8 Traffic Impact Assessment Requirements: The Village shall require a Transportation Impact Assessment (TIA) to be prepared in conjunction with the Area Structure Plan or Outline Plan process for applications of significant development that shall address, at a minimum, the following issues:</p> <ul style="list-style-type: none"> a) A multi-modal approach to the provision of transportation infrastructure to achieve a reasonable balance between motorized and non-motorized modes of travel; b) The impacts of development traffic on the capacity of adjacent, and nearby transportation corridors; c) Identification of the need for modifications to the transportation infrastructure to support and/or accommodate new development; d) Consideration of the potential for Travel Demand Management measures in new developments; and e) Account for both the influence of anticipated future development in the surrounding area, as well as any planned infrastructure modifications. <p>16.9 Highway 12 Connections and Crossing: The Village shall work cooperatively with Alberta Transportation to establish, maintain, and enhance cross-town connections traversing Highway 12.</p>	<p>16.10 Transportation Needs in Industrial and Commercial Areas: The Village shall ensure the provision of appropriate transportation facilities in commercial and industrial areas to accommodate both the movement of truck traffic and the travel needs of employees and customers.</p> <p>16.11 Coordination with Provincial and County Transportation Facilities: The Village shall work with the Province of Alberta and Lacombe County to ensure coordination in the planning and construction of connections with the Provincial and County road and trail system.</p> <p>16.12 Highway 12 and Highway 601: The Village shall work with Alberta Transportation to protect Highway 12 and Highway 601 from land uses and development that may be detrimental to the flow and safety of highway traffic. This includes efforts to reduce the number of existing accesses/driveways onto the highways to improve traffic safety.</p>	<p>Relates to Guiding Principles: to maintain a strong public infrastructure and fostering an attractive business environment.</p> <p>The IDP defers land use and approvals to the MDP this will aid in coordinating the transportation network within the Village area.</p> <p>Relates to Guiding Principles: to maintain a strong public infrastructure.</p>
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<p>15.0 Utilities</p> <p>Goal Plan and develop municipal infrastructure in an economical, effective, and efficient manner that meets the present and future growth needs.</p> <p>Objectives</p> <p>a) Ensure that municipal utilities and services are provided in an efficient, economic, coordinated, and timely manner.</p> <p>b) Ensure that utility infrastructure and capacity is available when required to accommodate growth in the Village.</p> <p>Policies</p> <p>15.1 The Village shall ensure that new development is consistent with the efficient, economic, and coordinated provision of municipal infrastructure.</p> <p>15.2 The Village shall endeavour to expand the municipal infrastructure system in accordance with the Village of Alix Growth and Infrastructure Master Plan as amended from time to time.</p> <p>15.3 The Village shall manage municipal utilities in a manner that emphasizes energy conservation, environmental sustainability, and fiscal responsibility.</p>	<p>17.0 Utilities</p> <p>The utility systems that support the community's day-to-day activities include the municipal water system, wastewater system, storm water management system, solid waste management system, and franchise utilities (electricity, gas, cable, and telecommunications). These services are essential for the day-to-day health, safety and convenience of Alix residents. Environmental protection, health, safety and convenience are all safeguarded through asset management and maintenance of these systems.</p> <p>Goal Plan and develop municipal infrastructure in an economical, effective, and efficient manner that meets the present and future growth needs.</p> <p>Objectives</p> <p>a) Ensure that municipal utilities and services are provided in an efficient, economic, coordinated, and timely manner.</p> <p>b) Ensure that utility infrastructure and capacity is available when required to accommodate growth in the Village.</p> <p>c) To proactively plan for the maintenance, replacement and upgrading of water, sanitary sewer and storm water systems.</p> <p>d) To promote the use of conservation practices to reduce utility consumption, demands on utility systems and impacts on the environment.</p> <p>Policies</p> <p>17.1 Municipal Infrastructure for New Developments: The Village shall ensure that new development is consistent with the efficient, economic, and coordinated provision of municipal infrastructure.</p> <p>17.2 Conformity to Master Plan: The Village shall endeavour to expand the municipal infrastructure system in accordance with the Village of Alix Growth and Infrastructure Master Plan as amended from time to time.</p> <p>17.3 Conservation and Sustainability: The Village shall manage municipal utilities in a manner that emphasizes energy conservation, environmental sustainability, and fiscal responsibility.</p>	
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<p>15.4 The Village shall investigate opportunities and technologies that provide cost effective improvements in the efficiency and/or environmental impacts of the provision of utility services.</p> <p>15.5 The Village shall encourage water conservation efforts in all new development and redevelopment proposals and promote conservation to all residents.</p> <p>15.6 The Village shall continue to pursue innovative ways of treating and disposing of effluent including, but not limited to biological nutrient removal, spray irrigation, rapid infiltration, and wetlands development.</p> <p>15.7 The Village shall continue to use the existing natural drainage pattern as the primary storm drainage system. Natural watercourses shall be protected from encroaching development and enhanced as necessary.</p> <p>15.8 The cost of expanding municipal infrastructure shall be financed to the greatest level possible through senior levels of government funding, and developer obligations under development agreements.</p> <p>15.9 The Village shall maintain, fund and implement a comprehensive long-term plan for utility infrastructure and establish budget priorities based on the premise that investment in infrastructure maintenance is a necessary annual investment.</p> <p>15.10 The Village shall promote the principles of reducing, reusing and recycling materials and efficient use of energy by Village departments, businesses and residents.</p> <p>15.11 The Village shall require the installation of infrastructure and facilities related to broadband telecommunication services in all new developing areas and major redevelopment areas.</p>	<p>17.4 Utility Improvements: The Village shall investigate opportunities and technologies that provide cost effective improvements in the efficiency and/or environmental impacts of the provision of utility services.</p> <p>17.5 Water Conservation: The Village shall encourage water conservation efforts in all new development and redevelopment proposals and promote conservation to all residents.</p> <p>17.6 Disposal Management: The Village shall continue to pursue innovative ways of treating and disposing of effluent including, but not limited to biological nutrient removal; spray irrigation, rapid infiltration, and wetlands development.</p> <p>17.7 Natural Water Courses and Drainage: The Village shall continue to use the existing natural drainage pattern as the primary storm drainage system. Natural watercourses shall be protected from encroaching development and enhanced as necessary.</p> <p>15.8 Allocation of Costs of Development: The cost of expanding municipal infrastructure shall be financed to the greatest level possible through senior levels of government funding, and developer obligations under development agreements.</p> <p>17.8 Municipal Investment in Infrastructure and Services: The Village shall maintain, fund, and implement a comprehensive long-term plan for utility infrastructure and establish budget priorities based on the premise that investment in infrastructure maintenance is a necessary annual investment.</p> <p>17.9 Solid Waste Reduction, Recycling and Energy Efficiency: The Village shall promote the principles of reducing, reusing and recycling materials and efficient use of energy by Village departments, businesses and residents.</p> <p>17.10 Broadband Network: The Village shall require the installation of infrastructure and facilities related to broadband telecommunication services in all new developing areas and major redevelopment areas.</p> <p>17.11 Quality of Utility Services: The Village shall provide high quality utility services to residents and businesses in Alix. To this end, the Village shall establish and maintain standards and specifications for the construction of</p>	<p>Similar policy exists in Growth Management Section.</p> <p>Relates to Guiding Principles: to maintain a strong public infrastructure.</p>
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Current Municipal Development Plan:	Proposed Municipal Development Plan:	Notes:
	<p>infrastructure based on:</p> <ul style="list-style-type: none"> • Accepted engineering practice and local experience • Compliance with relevant Federal and Provincial requirements • Compatibility with current industry materials and constructions methods • Adaptability to future upgrades and maintenance requirements. <p>17.13 Timing of Utility Provision: The Village shall provide or facilitate the provision of utility services as development of growth areas occurs and in advance of anticipated development and population increases.</p>	<p>Provides direction for when utilities will be required.</p>

<p>16.0 Intermunicipal Planning and Cooperation</p>	<p>18.0 Intermunicipal Planning and Regional Cooperation</p> <p>It is important to recognize that several external issues and factors can impact the community. These issues that occur beyond the Village boundaries may influence Alix's economic vibrancy and the quality of life of its citizens. For this reason, the Province encourages and expects cooperation between municipalities, provincial departments and other agencies to address common planning and development issues.</p> <p>Decisions made by the Village and surrounding communities affect and influence one another. Some of the prominent planning issues include potential conflicts between urban and rural land uses in proximity to one another and coordinating transportation, infrastructure, and provision of services. Positive relations, achieved through communication and consultation, between neighbouring communities can provide many opportunities to share resources, achieve economic development goals and reduce the costs of providing services.</p>	
<p>16.0 Intermunicipal Planning and Cooperation</p>	<p>Goal Enhance cooperative relationships with adjacent municipalities and other government agencies as a means to recognize both the short-term and long-term</p>	<p>Goal Enhance cooperative relationships with adjacent municipalities and other government agencies as a means to recognize both the short-term and long-term</p>

<p>needs of the Village and to achieve mutual objectives benefiting both the Village and County.</p>	<p>term needs of the Village and to achieve mutual objectives benefiting both the Village and County.</p>	
<p>Objectives a) Work cooperatively with Lacombe County to ensure orderly development practices, issue resolution, and appropriate management and control of future growth areas through the joint adoption of a mutually negotiated Intermunicipal Development Plan.</p>	<p>Objectives a) Work cooperatively with Lacombe County to ensure orderly development practices, issue resolution, and appropriate management and control of future growth areas through the regular review of the Intermunicipal Development Plan.</p>	<p>Slight wording change.</p>
<p>b) Seek cooperative relationships with neighbouring municipal authorities, provincial authorities, public and private interests in providing services to local ratepayers in the most cost-effective and efficient manner possible.</p>	<p>b) Seek cooperative relationships with neighbouring municipal authorities, provincial authorities, public and private interests in providing services to local ratepayers in the most cost-effective and efficient manner possible.</p>	
<p>Policies 16.1 The Village shall refer to Lacombe County for comment, prior to a decision, all proposed statutory plans and plan amendments, outline plans and amendments, Land Use Bylaw amendments, subdivision applications and major development permit applications involving lands located adjacent the Village boundary.</p>	<p>Policies 16.1 The Village shall refer to Lacombe County for comment, prior to a decision, all proposed statutory plans and plan amendments, outline plans and amendments, Land Use Bylaw amendments, subdivision applications and major development permit applications involving lands located adjacent the Village boundary.</p>	<p>This policy is covered by the IDP and is not required in the MDP.</p>
<p>16.2 The Village shall encourage Lacombe County to consult with the Village prior to a decision in regard to proposed statutory plans and amendments, outline plans and amendments, Land Use Bylaw amendments, subdivision applications, and major development permit applications involving lands located within 1.6 kilometres (1 mile) of the Village boundary. The Village may agree to a different referral area in one or more directions with the County through mutual agreement or an adopted Intermunicipal Development Plan.</p>	<p>16.2 The Village shall encourage Lacombe County to consult with the Village prior to a decision in regard to proposed statutory plans and amendments, outline plans and amendments, Land Use Bylaw amendments, subdivision applications, and major development permit applications involving lands located within 1.6 kilometres (1 mile) of the Village boundary. The Village may agree to a different referral area in one or more directions with the County through mutual agreement or an adopted Intermunicipal Development Plan.</p>	<p>This policy is covered by the IDP and is not required in the MDP.</p>
<p>16.3 The Village shall work with Lacombe County to prepare an Intermunicipal Development Plan addressing the following: a) Policies that guide land use and economic development to the benefit of the Village and County; b) Direction for the coordination of roads and utilities; c) Process to accommodate timely and strategic annexations to facilitate Village growth; and d) Process for ongoing consultation and discussion of planning issues and issues of mutual concern.</p>	<p>18.1 Intermunicipal Development Plan: The Village shall maintain an Intermunicipal Development Plan with Lacombe County and the Plan shall address: a) Future land use within the area that the Plan covers b) The manner in which proposals for future development in the area will be addressed including the process to refer planning matters, plans and applications between the two municipalities c) Co-ordination of transportation systems and municipal utilities and proposals for the financing and programming of intermunicipal</p>	<p>Changed to maintain as the IDP exists and provides some context on matters of the IDP. This policy also addresses the co-ordination of Intermunicipal Collaboration Framework and the protection of the Long Term Growth Area.</p>

<p>16.4 Until such time as an Intermunicipal Development Plan has been prepared and in those instances where, notwithstanding good efforts on both sides to the contrary, disputes on specific issues arise, the Village shall endeavour to resolve such disputes firstly through further dialogue and secondly through a meeting between the parties. Failing that, the Village shall seek to resolve the issue through mediation or other alternative dispute resolution measures. As a last resort, the Village shall seek resolution through proceedings before the Municipal Government Board or the Courts as circumstances may dictate.</p> <p>16.5 The Village shall promote the annexation of lands from Lacombe County in a manner that:</p> <ul style="list-style-type: none"> a) Supports the fiscal, environmental and social sustainability of both municipalities; and b) Provides the Village with at least a 20-year supply of land for residential, industrial and commercial uses within the Village boundaries at all times. <p>16.6 The Village shall work at an elected official and administrative level with surrounding municipalities, communities and agencies to ensure the coordinated delivery of protective and emergency services and awareness and cooperation in the delivery of social programs.</p>	<p>infrastructure</p> <ul style="list-style-type: none"> d) Co-ordination of intermunicipal programs relating to the physical, social and economic development of the area and provision of intermunicipal services and facilities consistent with the agreed upon intermunicipal collaboration framework e) Co-ordination of environmental matters within the area f) Process to consider annexation proposals needed to facilitate Village growth g) Identification of the Long-Term Growth Area h) Processes for ongoing consultation and discussion of planning issues and issues of mutual concern, including a process to resolve points of interpretation and disagreement i) Processes relating to the administration of the Plan including the process to consider amendments or repeal. <p>16.4 Until such time as an Intermunicipal Development Plan has been prepared and in those instances where, notwithstanding good efforts on both sides to the contrary, disputes on specific issues arise, the Village shall endeavour to resolve such disputes firstly through further dialogue and secondly through a meeting between the parties. Failing that, the Village shall seek to resolve the issue through mediation or other alternative dispute resolution measures. As a last resort, the Village shall seek resolution through proceedings before the Municipal Government Board or the Courts as circumstances may dictate.</p> <p>16.5 The Village shall promote the annexation of lands from Lacombe County in a manner that:</p> <ul style="list-style-type: none"> a) Supports the fiscal, environmental and social sustainability of both municipalities; and b) Provides the Village with at least a 20-year supply of land for residential, industrial and commercial uses within the Village boundaries at all times. <p>18.2 Regional Emergency Service Provision: The Village shall work at an elected official and administrative level with surrounding municipalities, communities, and agencies to ensure the coordinated delivery of protective and emergency services and awareness and cooperation in the</p>	<p>The matter of disputes within the IDP area is covered by the IDP.</p> <p>This matter is more appropriately covered in the IDP. Part b) of this policy was combined with the Annexation policy in a previous section.</p>
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<p>17.0 Implementation</p> <p>Goal Implement the goals, objectives, and policies as stated in the Municipal Development Plan as a means to effectively achieve the long-term vision as described by the residents of Alix.</p> <p>Objectives a) Implement the Municipal Development Plan through other statutory and non-statutory plans and ensure consistency between these plans and the Municipal Development Plan. b) Foster awareness of land use planning policies and participation in planning processes by stakeholders and the general public. c) Monitor and update the Municipal Development Plan as an effective management tool through an orderly amendment procedure.</p> <p>Policies 17.1 The MDP contains “shall”, “should” and “may” policies which are interpreted as follows: a) Shall policies must be complied with; b) Should policies mean compliance in principle but subject to the discretion of the applicable authority on a case by case basis; and c) May policies indicate that the applicable authority determines the level of compliance that is required.</p> <p>17.2 The Village shall amend the existing Land Use Bylaw to ensure consistency between the Municipal Development Plan and the Land Use Bylaw in accordance with the requirements of the Municipal Government Act.</p>	<p>delivery of social programs.</p> <p>19.0 Implementation</p> <p>The Municipal Development Plan provides the means whereby Council, Village staff and members of the community can evaluate situations or proposals in the context of a long-range plan for Alix. The success of this plan depends on the degree to which efforts are made to implement effectively and integrate the plan’s directions into decision making.</p> <p>Goal Implement the goals, objectives, and policies as stated in the Municipal Development Plan as a means to effectively achieve the long-term vision as described by the residents of Alix.</p> <p>Objectives a) Implement the Municipal Development Plan through other statutory and non-statutory plans and ensure consistency between these plans and the Municipal Development Plan. b) Foster awareness of land use planning policies and participation in planning processes by stakeholders and the general public. c) Monitor and update the Municipal Development Plan as an effective management tool through an orderly amendment procedure.</p> <p>Policies: 19.1 Interpretation of Key Words: The MDP contains “shall”, “should” and “may” policies which are interpreted as follows: a) Shall policies must be complied with; b) Should policies mean compliance in principle but subject to the discretion of the applicable authority on a case by case basis; and c) May policies indicate that the applicable authority determines the level of compliance that is required.</p> <p>19.2 Relation to Other Statutory Plans: All statutory plans adopted by the Village shall be consistent with one another. The Municipal Development Plan shall be consistent with the direction of the Intermunicipal Development Plan. All area structure plans, area redevelopment plans and the Land Use Bylaw shall be consistent with the Municipal Development Plan.</p>	<p>Wording changed to keep the MDP consistent with the IDP as well.</p>
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<p>17.3 All proposed amendments to a municipal statutory plan and new statutory plans, subdivision applications, amendments to the Land Use Bylaw, and development permit applications shall include a statement addressing compliance with the Municipal Development Plan.</p> <p>17.4 Area Structure Plans and Outline Plans or amendments which propose to significantly change the extent or nature of areas shall be prepared addressing, at minimum, the following items where applicable:</p> <ul style="list-style-type: none"> a) Site conditions and topography; b) Neighbourhood population; c) Lot sizes and the anticipated housing types and density; d) Market evaluation for the demand for various housing types; e) Parks and open space; f) School sites; g) Linear parks and pedestrian walkway systems; h) Identification and protection of locally significant natural areas; i) Archaeologically or historically sensitive areas; j) Community facilities; k) Transportation; l) Servicing and infrastructure networks; m) Impact on existing transportation and infrastructure capacities; n) Evaluation of the need for noise attenuation along major transportation and railway corridors; o) Fiscal impact review; p) A detailed statement addressing the plan's compliance with the Municipal Development Plan; q) Any other topic deemed appropriate by the Approving Authority. 	<p>19.3 Municipal Development Plan Compliance: All Village's municipal statutory and non-statutory plans and Land Use Bylaw, and any future amendments to these documents, shall be consistent and in compliance with the Municipal Development Plan.</p> <p>19.4 Area Structure Plan: In order to consider a Land Use Bylaw redesignation, subdivision or development application, or to generally provide directions for land use change in an area, the Village may require the preparation of an area structure plan, or an outline plan or amendments to existing plans to provide the details of intended land uses, provision of utility services, roads and open space pertaining to the subject lands and, where necessary, surrounding lands.</p> <p>19.5 Area Structure Plan Requirements: Area Structure Plans and Outline Plans or amendments which propose to significantly change the extent or nature of areas shall be prepared addressing, at minimum, the following items where applicable:</p> <ul style="list-style-type: none"> a) Site conditions and topography; b) Neighbourhood population; c) Lot sizes and the anticipated housing types and density; d) Market evaluation for the demand for various housing types; e) Parks and open space; f) School sites; g) Open space and pedestrian walkway systems; h) Identification and protection of locally significant natural areas; i) Archaeologically or historically sensitive areas; j) Community facilities; k) Transportation; l) Servicing and infrastructure networks; m) Impact on existing transportation and infrastructure capacities; n) Evaluation of the need for noise attenuation along major transportation and railway corridors; o) Fiscal impact review; p) A detailed statement addressing the plan's compliance with the Municipal Development Plan; q) Any other topic deemed appropriate by the Approving Authority. 	<p>Moved from Residential Development Section. Changed wording slightly to exclude outline plans as with Alberta Transportation may only require an Area Structure Plan and not Outline Plans.</p> <p>Renamed to reflect removal of linear parks.</p>
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<p>17.5 The Village or a landowner may initiate an amendment to this Plan. The Village shall require the submission of such background information as is considered necessary to support the amendment prior to the start of the bylaw amendment process. Amendment of the Municipal Development Plan shall follow the appropriate procedures as outlined in the Municipal Government Act.</p> <p>17.6 The Village shall conduct a formal review of this Plan within five years of its adoption to ensure the validity and effectiveness of the vision, goals, objectives, and policies.</p>	<p>19.6 Plan Amendments: The Village or a landowner may initiate an amendment to this Plan. The Village shall require the submission of such background information as is considered necessary to support the amendment prior to the start of the bylaw amendment process. Amendment of the Municipal Development Plan shall follow the appropriate procedures as outlined in the Municipal Government Act.</p> <p>19.7 Plan Review: The Village shall conduct a formal review of this Plan every five to ten years to ensure the validity and effectiveness of the vision, goals, objectives and policies.</p> <p>19.8 Plan Monitoring: To allow tracking of the impact and effectiveness of the Municipal Development Plan policies an annual report should be prepared and submitted to Village Council.</p>	<p>Changed to reflect a continual need to review and update.</p> <p>Policy added to help track and adjust policies to better achieve their desired outcome. It ensures effectiveness of policies.</p>
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Glossary of Terms

The definitions provided below are for use in understanding the concepts and ideas discussed in the context of the Municipal Development Plan. Where a definition listed below is different than the one provided in the Land Use Bylaw, the Land Use Bylaw definition shall be used in processing a development or subdivision application.

Adaptive Reuse is a process whereby buildings are adapted for new uses, while retaining their original architectural features.

Affordable Housing refers to appropriately designed dwelling units that are accessible to households below the Village's defined median income according to Stats Canada

Area Redevelopment Plan (ARP) is a plan adopted as an area redevelopment plan pursuant to the Municipal Government Act, which provides a framework for future development in an already developed area.

Area Structure Plan (ASP) is a plan adopted as an area structure plan pursuant to the Municipal Government Act, which provides a framework for future subdivision and development in an area.

Biophysical Environment is a notion which includes living things (bio), such as plants and animals, and non-living things (physical), such as rocks, soils, and water. The biophysical environment is made up of four parts: the atmosphere, hydrosphere, lithosphere and biosphere.

Brownfield Site is a site that is the result of industrial activities such as railroads, gas stations, oil refineries, truck terminals, wood treatment facilities, dry cleaners, liquid/chemical storage facilities, steel and heavy manufacturing plants, etc. Often these sites are contaminated and require remediation before redevelopment can occur.

Conservation Agreement or Easement is an agreement registered against title whereby a landowner grants to another person or organization rights related to the protection, conservation and enhancement of the environment, including the protection, conservation and enhancement of biological diversity and items of natural scenic or aesthetic value. A conservation agreement may provide for recreational use, open space use,

environmental education use, and research and scientific studies of natural ecosystems.

Conservation Reserve is land designated to protect and conserve

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environmentally significant features that could not be required to be provided as environmental reserve during the subdivision process and is purchased at market value by the municipality in accordance with Section 664.2 of the Municipal Government Act.

Eco-industrial Park refers to a type of industrial park in which businesses cooperate with one another and the local community in an attempt to reduce waste, efficiently share resources (such as information, materials, water, energy, infrastructure and natural resources), and produce sustainable development, with the intention of increasing economic gains and improving environmental quality.

Economic Development refers to creating a positive environment from which local businesses can succeed and grow and attracting new enterprises to the community.

Environmental Reserve is land that is dedicated (given) to a municipality, during the subdivision process, because it is considered undevelopable for environmental reasons in accordance with Section 664 of the Municipal Government Act. This may include areas such as wetlands, ravines, drainage courses, steep slopes, etc.

Environmental Reserve Easement is a legal agreement registered with Land Titles in favour of the municipality for lands that would be normally taken as environmental reserve in accordance with Section 664 of the Municipal Government Act. It requires the land to remain in its natural state but continues to be owned by a private landowner.

Environmentally Sensitive Area means an undisturbed or relatively undisturbed site, which because of its natural features, has value to society and ecosystems worth preserving.

Goal refers to an idealized end towards which planned action is directed and which provides an indication of what is to be achieved.

Grey field Sites are older, economically obsolete commercial areas, often characterized by a large expanse dedicated to surface parking.

Heritage Preservation refers to actions or processes that are aimed at safeguarding the character-defining elements of a cultural resource so as to

	<p>retain its heritage value and extend its physical life. This may involve conservation, rehabilitation, restoration or a combination of these actions or processes.</p> <p>Infill refers to development that occurs in mature or built-up areas on vacant or underutilized lands, behind or between existing development, and which is comparable with the characteristics of surrounding development.</p> <p>Infrastructure refers to systems and facilities (e.g. roads, sanitary sewers, water treatment and distribution networks, power lines, and telephone and cable TV systems) that service urban development.</p> <p>Intermunicipal Collaboration Framework (ICF) is a document describing how two or more municipalities work together to provide desired services to residents, ratepayer, and properties.</p> <p>Intermunicipal Development Plan (IDP) is a plan adopted by two or more councils, pursuant to the Municipal Government Act, which is an overall policy guide for the coordination of land use planning matters between the municipalities.</p>	
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CAPITAL PROJECTS

GRANT FUNDING

- ◇ Municipal Sustainability Initiative grant program ends in 2023. Alix has allocated all MSI Capital funds - there will be no remaining carry forward to 2024.
- ◇ Canada Community Building Fund grant has been spent up to and including 2023. An additional \$50,000 will be allocated for eligible village projects in 2024.
- ◇ Additional Alberta Municipal Water Wastewater Partnership funding has been applied for to cover costs of lining Lagoon cells 1-4, plus extra funds needed to complete the cell 5 lining.
- ◇ The Local Government Fiscal Framework (LGFF) capital grant starts in 2024. We do not know how much Alix will be eligible for under this new grant, and grant guidelines have not been released.

In the Multi Year Capital Budget presented for Council's review, you may note minimal capital projects proposed for 2024 other than the Lagoon. 2025 has a few smaller projects, with the majority of funding coming from non-grant sources.

Because of the scope of the Lagoon project, I'm recommending a couple of years with lower capital targets. This will allow the Village to restore municipal reserves and build up sufficient grant dollars for the larger projects on the horizon.

Many of the projects shown for 2024 - 2029 have been discussed by Council in prior years, at Strategic Planning or through an RFD at a regular meeting. Items are then reviewed by Public Works and the CAO to be prioritized according to need and availability of funding.



Submitted by: Taylor Nowosad

Aside from major Wastewater projects, Alix has many areas where paving is needed. If these projects are left too long, roads will deteriorate to the point where base material is compromised and the cost of repairs will increase significantly. Also, upgrades are needed at 3 playgrounds. Even if these upgrades are grant funded, there will likely be a need for some level of municipal contribution for each location.

MULTI YEAR CAPITAL PLAN

	<u>Project Name</u>	<u>Estimated Cost</u>	<u>Funding Source</u>	<u>Actual</u>	<u>Variance</u>
2023	Lagoon Cell #6 rebuild	\$4,200,000.00	ICIP/AMWWP/MSI		
	New truck (project abandoned)	\$0.00	Municipal Reserve	\$0	\$0
	New Photocopier	\$18,000.00	Municipal taxes	\$8,195	\$9,805
	Lagoon Fencing	\$18,000.00	Municipal taxes	\$17,200	\$800
	Truck Route Overlay	\$328,000.00	MSI	\$275,989	\$52,011
	54th St. Lift Station re-build	\$885,000.00	MSI/Reserves		\$885,000
	Fire Department	\$5,000.00	Reserves		\$5,000
	Pubic Works Debenture Principal 2-3	\$43,935.44	Municipal taxes		\$43,935
	Water Debenture Principal 2-41-832	\$33,501.84	Municipal taxes		\$33,502
	Sewer Debenture Principal 2-42-832	\$42,448.61	Municipal taxes		\$42,449
	Railway House Debenture Principal 2	\$28,844.32	Municipal taxes		\$28,844
	2023 Total	\$5,602,730.21			
2024	Lagoon Cell 5 rebuild	\$1,186,306.35	Municipal/AMWWP		
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	2024 Total	\$3,939,874.55			
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2025	Paving Railway Boulevard	\$62,000.00	CCBF		
	47A Close sewer line	\$100,000.00	LGFF		
	Cemetery Ribbons	\$14,000.00	Municipal taxes		
	Fire Department (AFRRCS)	\$22,352.00	Reserves		
	Public Works Debenture Principal 2-	\$47,891.29	Municipal taxes		
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	Sewer Debenture Principal 2-42-832	\$45,640.54	Municipal taxes		
	Railway House Debenture Principal 2	\$30,850.26	Municipal taxes		
	2025 Total	\$358,100.44			

MULTI YEAR CAPITAL PLAN

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	Paving 47th Street	\$320,000.00	LGFF		
	Playground re-build	\$30,000.00	Reserves		
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	2026 Total	\$563,572.77			
2027	Lagoon fencing	\$15,000.00	Reserves		
	Pave Railway w of Main	\$140,000.00	CCBF/Reserves		
	Digital Sign replacement	\$22,000.00	Municipal taxes		
	Phone System Upgrade	\$10,000.00	Municipal taxes		
	Public Works Debenture Principal 2-	\$52,204.44	Municipal taxes		
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	2029 Total	\$725,408.37			
		<u>MSI-CAP & BM</u>	<u>CCBF</u>	<u>ICIP</u>	
	Carry forward from previous year	\$799,961.00	\$48,240		
	2023 grant amount	\$112,563.00	\$50,000	\$453,913	
	2023 spent/allocated	<u>\$912,524.00</u>	<u>\$98,240</u>	<u>\$453,913</u>	
	Total	\$0.00	\$0.00	\$0.00	

2024 Capital Budget Breakdown

Project	Cost estimate	Funding source	Funding from each source
Lagoon Cell 5 re-build	\$1,186,306.35	ICIP (Fed portion)	\$170,943.50
		ICIP (Prov portion)	\$142,938.92
		AMWWP (Prov \$)	\$591,593.06
		Municipal Portion	\$280,830.87
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2022 Total	\$3,939,874.55		\$3,939,874.55

Total municipal portion of funding needed for remaining lagoon work is \$923,213.68

ADMINISTRATION REPORT



Date: November 15, 2023 RFD 23-57
Memo To: Village Council
From: Michelle White
Subject: Lagoon Funding

- PURPOSE** – To determine how the remainder of the Lagoon Project will be funded.
- BACKGROUND** – The municipal lagoon has needed major work since 2017. Since learning of this, Council and administration have been trying non-stop to source grant funds that would allow the project to proceed. Council has also been allocating major amounts of funding to Sewer Reserves during that timeframe. We received approval for the final grant needed in spring of 2023 and the project was started.

While preparing the base of cell 6 for the synthetic liner, work crews encountered significant problems with the base material. We have invited MPE Engineering to this meeting to inform Council of the nature and degree of the problems encountered. Essentially, the entire project contingency has been used to prepare and line cell 6. These same difficulties are expected for cell 5 work next year.

During the course of the 2023 work, it has been identified that cells 1 through 4 also need to be rehabilitated. This would need to be done to ensure the new liners in cells 5 & 6 aren't compromised.

- OPTIONS** –
 - To re-allocate reserve funds from other departments over to sewer reserves
 - To use all allocated grant funds available in 2024 for this project (amount unknown, but approximately \$170,000)
 - To borrow the necessary funds to complete this project
 - Increase taxes
- DISCUSSION** – Under the MSI Capital grant, communities could 'borrow' future year funding for a current year project. 2023 is the last year for the MSI grant. In 2024, the Local Government fiscal Framework (LGFF) grant takes its place. Municipal Affairs will not know if borrowing future year funding will be an option under this grant until the new guidelines come out (late December to January).
- FINANCIAL IMPLICATIONS** – Attached is a project cost breakdown from MPE. Current project (cells 5 & 6) funding breakdown is as follows:

	Capital Budget	MPE Spreadsheet	Difference
Fed contribution	\$ 247,000	\$ 247,000	0
Prov contribution	\$2,517,676	\$2,517,676	0
Village contribution	\$ 705,630	\$1,348,445	\$642,815
Totals	\$3,470,306	\$4,113,121	\$642,815 over budget

Dollar amounts for these projects shown in the 2024 Capital Budget reflect values in the Alberta Municipal Water/Wastewater Partnership grant applications submitted on the November 30th deadline.

Option #1 Using all available reserves leaves us vulnerable to emergencies and pushes all other capital projects farther down the road. The attached sheet shows current year reserves. If this option is chosen, it would be highly recommended that amounts 'borrowed' from other departments is returned through the budget process as funds are available over the next 5 to 7 years. This option can be done by resolution of Council. Staff have been making every effort to keep expenses low (below budget where possible) in anticipation of extra costs for this project. There is likely to be a significant surplus at year end due to this, but exact amounts are not yet known. Any 2023 surplus could be allocated to sewer reserves by Council.

Option #2 Council has already approved \$380,795 tax dollars from the 2024 budget for sewer capital expenses. There is not enough information known at this time to determine if 2024 grant funds would be significantly high enough to fund the necessary remaining portion of this project. It is possible that the 2024 budgeted amount plus 2024 grant allocations, plus allocation of any 2023 operating budget surplus may fund the Village portion of completing cell 5 construction. It would not be enough to cover costs for cells 1-4 rehabilitation as well. This option can be done by resolution of Council.

Option #3 Interest rates are at an all time high. As of November 1, 2023 rates were 5.58% for a 10 year repayment and 5.85% for a 20 year repayment. This would mean for a 10 year debenture on \$644,487 the Village would be paying \$192,540 in interest.

For a 10 year debenture on \$1,209,784 (total Village portion of both 2024 projects on attached sheet) interest would be \$361,422 based on November 1st rates. According to our Financial Statement Debt Limit calculations, we have enough room left in our Debt Service Limit available to support the annual payments of \$157,121 for this borrowing.

If this option is chosen, another RFD would be brought to Council to determine borrowing amount and how long we would take to repay (3 – 30 years). This option requires a borrowing bylaw. The bylaw must be advertised to the public after first reading. This option would need to be planned significantly in advance due to the need to follow Alberta Treasury and MGA legislated timelines and steps.

Option #4 Increasing tax rates to fund (or help fund) a single capital project is an option, but not recommended. The amount of increase per parcel would need to be significant in order to fund amounts this high.

However, increasing taxes to help recover reserves used for the project or to cover the cost of the additional debenture payments is an option. Council will be implementing a \$400 per parcel minimum tax levy in 2024. This is projected to raise less than \$10,000 in additional tax revenue. A mill rate increase would also be required if this option is chosen. The Village has been consistently increasing reserve contributions over the last 4-5 years (2018: \$115,266 increased to over \$500,000 in 2022) in preparation for this and other projects. It is reasonable to conclude that decent reserve contributions could continue in the future, but there is still the short term to consider where all funds will remain low (1-3 years). The ability to set aside reserve funds would be impacted if Option #3 is chosen due to the extra annual debt repayments.

This option would need to be implemented in spring of 2024. Our current Interim Operating Budget would remain in place until we receive the necessary provincial requisitions to prepare for tax billing. At that time, the operating budget would be finalized with a new tax mill rate in

place. The additional funds generated by the tax increase would be allocated by Council during the process of finalizing the 2024 Operating Budget in line with our usual cycle.

6. **LEGAL** – MGA s. 245 “Each council must adopt a capital budget for each calendar year by January 1 of that calendar Year.”

MGA s. 246 “A capital budget must include the estimated amount for the following: (a) the amount needed to acquire, construct, remove or improve capital property; (b) the anticipated sources and amounts of money to pay the costs referred to in clause (a); (c) the amount to be transferred from the operating budget.”

7. **POLITICAL/PUBLIC IMPLICATIONS** – All options will impact the public. If we use available internal resources, other capital projects can’t get done such as paving. If we borrow, tax revenue will be needed to pay down the principal and interest on the debenture. This will likely mean a tax increase would be needed in the near future.

8. **OTHER COMMENTS** – MPE Engineering has advised that under the current lagoon standards, anaerobic cells 1 – 4 could be reduced to only 2 cells. This would reduce costs of the final phase of the lagoon re-build. The savings would not be ½ of the project value, but there would be a significant reduction. It should also be noted that by reducing from 4 anaerobic cells to 2, sludge will build up much more rapidly in the remaining cells. This would mean more frequent de-sludging would be necessary which would increase the regular maintenance and operating costs of the lagoon.

NOTE: Additional grant funding for this portion of the re-build has not been secured at this time. The Village portion of \$565,296.88 to re-build cells 1 – 4 will not be needed until a grant to cover a portion of the project has been approved. Council will want to budget for it in case external funding is approved, however, you would not want to borrow those funds until we are sure they are needed / ready to be used.

9. **RECOMMENDATIONS** – That one of the options above, or a combination of the options is chosen at the December 6th meeting. This will allow us to finalize the Multi Year Capital Budget within the legislated timeline.



Author

Remaining Costs Not Including Contingency and Engineering

09-Nov-23

	2023 (total as of Oct 31, 2023)	2023 (projected Remaining)	2024	2024*
Cells 1-4**	\$ -	\$ -	\$ -	\$ 1,787,500.00
Cell 5	\$ 48,068.61	\$ -	\$ 1,121,747.50	\$ -
Cell 6	\$ 2,014,522.39	\$ 549,697.50	\$ -	\$ -
Monitoring Wells	\$ -	\$ -	\$ 80,000.00	\$ -
Sub Total	\$ 2,062,591.00	\$ 549,697.50	\$ 1,201,747.50	\$ 1,787,500.00
Contingency				\$ 268,125.00
Engineering	\$ 183,545.36	\$ 20,000.00	\$ 96,139.80	\$ 205,562.50
Total	\$ 2,246,136.36	\$ 569,697.50	\$ 1,297,887.30	\$ 2,261,187.50
Grant AMWWP	\$ 1,684,602.27	\$ 427,273.13	\$ 199,487.36	
Grant ICIP			\$ 453,913.00	
Total Cost to Village after Grants***	\$ 561,534.09	\$ 142,424.38	\$ 644,486.95	\$ 565,296.88

* Acquire funding.

** Just 2 Cells reduces costs to (including Eng. and cont.)

\$ 1,444,313.75

Assume AMWWP grant

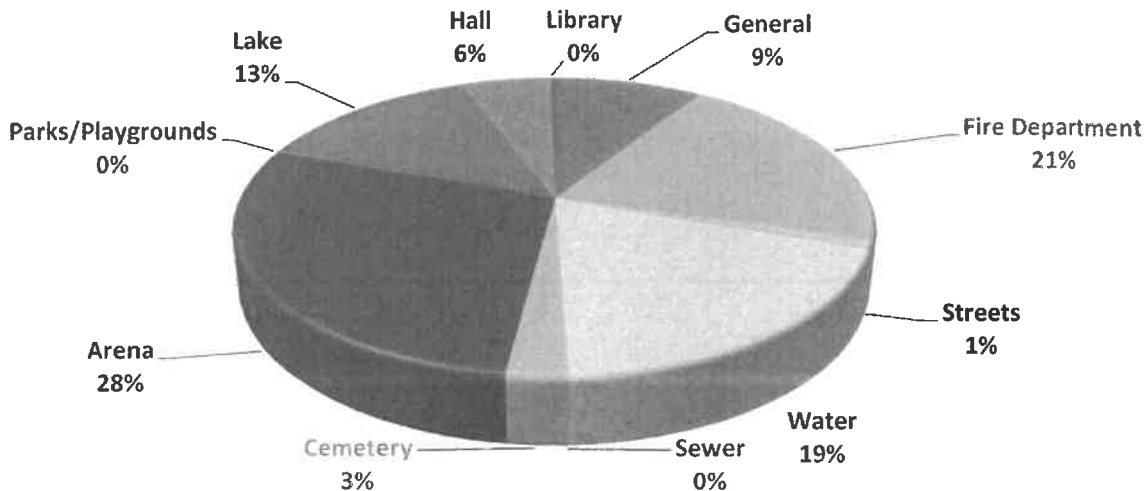
RESERVES (2023)

Department	Opening Balance	Expenses	Allocated	Additions	Year End Balance	2024 Budgeted transfers
General	\$42,000	\$2,000		\$28,000	\$68,000	
Fire Department	\$138,390		\$5,000	\$15,000	\$153,390	\$15,000
Streets	\$184,818	\$177,749			\$7,069	
Water	\$92,186			\$50,000	\$142,186	
Sewer	\$533,036	\$622,582		\$89,546	\$0	
Cemetery	\$20,000				\$20,000	
Arena	\$213,034				\$213,034	
Parks/Playgrounds	\$3,000				\$3,000	
Lake	\$0			\$99,585	\$99,585	
Hall	\$41,529				\$41,529	
Library	\$2,250				\$2,250	
TOTAL	\$1,270,242	\$802,331	\$5,000	\$282,131	\$750,042	\$15,000

NOTE: Fire Dept is scheduled for a new truck in 2031 that the Village will need to partly fund. Three playgrounds are in need of upgrades. There is usually a requirement for matching funds

Proposed additions:

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>
Fire	\$15,000	\$15,000	\$15,000	\$15,000
Water				
Sewer		\$183,158	\$271,158	\$293,858
Streets			\$40,000	
Lake				
Parks		\$15,000	\$15,000	
Cemetery		\$15,000		
Hall				



CEMETERY EXPANSION

Full burial plots are low, as the cemetery only has 9 remaining plots open for sale. Expansion of the cemetery is necessary, as there are very little full plots available. There are two sections that need to be surveyed for this project and for future use. The area that we would be expanding would be in Phase III, adding 4 more rows (41 plots) to complete the plots around the cremation circle.

Expansion Quotes

The quote to get four rows of cement ribbons poured and set for 41 plots is \$8200 + gst.

The quote to have these areas surveyed is \$5515 + gst.

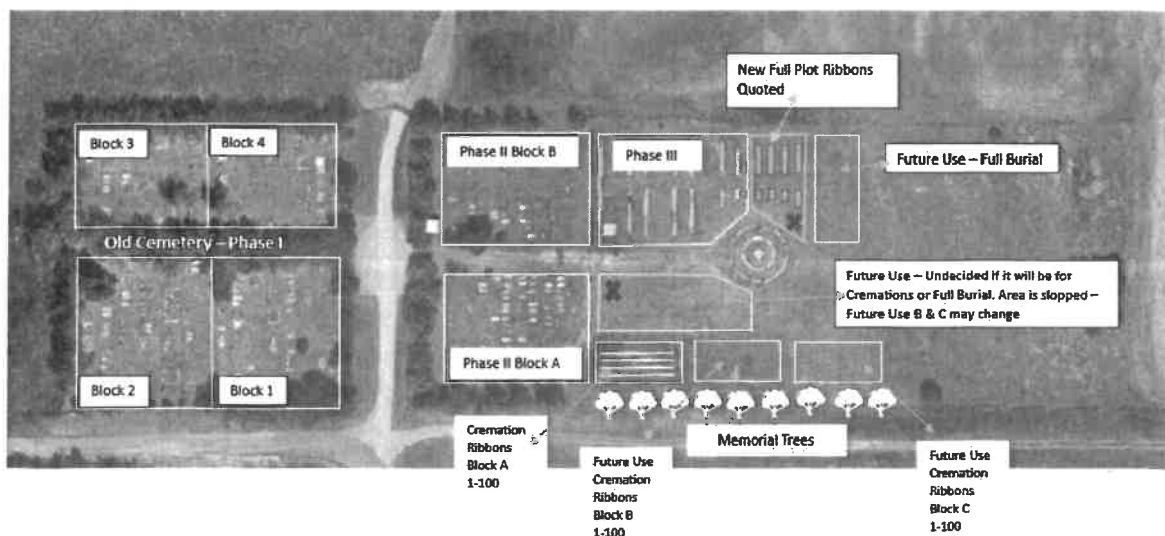
Mapping

The areas being surveyed are marked with a red X on the map.

The Cemetery map attached is to show where the focus is for the additional 41 plots and future use areas.

Additional

In 2021 the cremation section was expanded, and 100 additional cremation plots were placed.



CAPITAL PROJECTS

GRANT FUNDING

- ◇ Municipal Sustainability Initiative grant program ends in 2023. Alix has allocated all MSI Capital funds - there will be no remaining carry forward to 2024.
- ◇ Canada Community Building Fund grant has been spent up to and including 2023. An additional \$50,000 will be allocated for eligible village projects in 2024.
- ◇ Additional Alberta Municipal Water Wastewater Partnership funding has been applied for to cover costs of lining Lagoon cells 1-4, plus extra funds needed to complete the cell 5 lining.
- ◇ The Local Government Fiscal Framework (LGFF) capital grant starts in 2024. We do not know how much Alix will be eligible for under this new grant, and grant guidelines have not been released.

In the Multi Year Capital Budget presented for Council's review, you may note minimal capital projects proposed for 2024 other than the Lagoon. 2025 has a few smaller projects, with the majority of funding coming from non-grant sources.

Because of the scope of the Lagoon project, I'm recommending a couple of years with lower capital targets. This will allow the Village to restore municipal reserves and build up sufficient grant dollars for the larger projects on the horizon.

Many of the projects shown for 2024 - 2029 have been discussed by Council in prior years, at Strategic Planning or through an RFD at a regular meeting. Items are then reviewed by Public Works and the CAO to be prioritized according to need and availability of funding.



Aside from major Wastewater projects, Alix has many areas where paving is needed. If these projects are left too long, roads will deteriorate to the point where base material is compromised and the cost of repairs will increase significantly. Also, upgrades are needed at 3 playgrounds. Even if these upgrades are grant funded, there will likely be a need for some level of municipal contribution for each location.

MULTI YEAR CAPITAL PLAN

	Project Name	Estimated Cost	Funding Source	Actual	Variance
2023	Lagoon Cell #6 rebuild	\$4,200,000.00	ICIP/AMWWP/MSI		
	New truck (project abandoned)	\$0.00	Municipal Reserve	\$0	\$0
	New Photocopier	\$18,000.00	Municipal taxes	\$8,195	\$9,805
	Lagoon Fencing	\$18,000.00	Municipal taxes	\$17,200	\$800
	Truck Route Overlay	\$328,000.00	MSI	\$275,989	\$52,011
	54th St. Lift Station re-build	\$885,000.00	MSI/Reserves		\$885,000
	Fire Department	\$5,000.00	Reserves		\$5,000
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3. **OPTIONS** –
 1. To re-allocate reserve funds from other departments over to sewer reserves
 2. To use all allocated grant funds available in 2024 for this project (amount unknown, but approximately \$170,000)
 3. To borrow the necessary funds to complete this project
 4. Increase taxes
4. **DISCUSSION** – Under the MSI Capital grant, communities could 'borrow' future year funding for a current year project. 2023 is the last year for the MSI grant. In 2024, the Local Government fiscal Framework (LGFF) grant takes its place. Municipal Affairs will not know if borrowing future year funding will be an option under this grant until the new guidelines come out (late December to January).
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	Capital Budget	MPE Spreadsheet	Difference
Fed contribution	\$ 247,000	\$ 247,000	0
Prov contribution	\$2,517,676	\$2,517,676	0
Village contribution	\$ 705,630	\$1,348,445	\$642,815
Totals	\$3,470,306	\$4,113,121	\$642,815 over budget

Dollar amounts for these projects shown in the 2024 Capital Budget reflect values in the Alberta Municipal Water/Wastewater Partnership grant applications submitted on the November 30th deadline.

Option #1 Using all available reserves leaves us vulnerable to emergencies and pushes all other capital projects farther down the road. The attached sheet shows current year reserves. If this option is chosen, it would be highly recommended that amounts 'borrowed' from other departments is returned through the budget process as funds are available over the next 5 to 7 years. This option can be done by resolution of Council. Staff have been making every effort to keep expenses low (below budget where possible) in anticipation of extra costs for this project. There is likely to be a significant surplus at year end due to this, but exact amounts are not yet known. Any 2023 surplus could be allocated to sewer reserves by Council.

Option #2 Council has already approved \$380,795 tax dollars from the 2024 budget for sewer capital expenses. There is not enough information known at this time to determine if 2024 grant funds would be significantly high enough to fund the necessary remaining portion of this project. It is possible that the 2024 budgeted amount plus 2024 grant allocations, plus allocation of any 2023 operating budget surplus may fund the Village portion of completing cell 5 construction. It would not be enough to cover costs for cells 1-4 rehabilitation as well. This option can be done by resolution of Council.

Option #3 Interest rates are at an all time high. As of November 1, 2023 rates were 5.58% for a 10 year repayment and 5.85% for a 20 year repayment. This would mean for a 10 year debenture on \$644,487 the Village would be paying \$192,540 in interest.

For a 10 year debenture on \$1,209,784 (total Village portion of both 2024 projects on attached sheet) interest would be \$361,422 based on November 1st rates. According to our Financial Statement Debt Limit calculations, we have enough room left in our Debt Service Limit available to support the annual payments of \$157,121 for this borrowing.

If this option is chosen, another RFD would be brought to Council to determine borrowing amount and how long we would take to repay (3 – 30 years). This option requires a borrowing bylaw. The bylaw must be advertised to the public after first reading. This option would need to be planned significantly in advance due to the need to follow Alberta Treasury and MGA legislated timelines and steps.

Option #4 Increasing tax rates to fund (or help fund) a single capital project is an option, but not recommended. The amount of increase per parcel would need to be significant in order to fund amounts this high.

However, increasing taxes to help recover reserves used for the project or to cover the cost of the additional debenture payments is an option. Council will be implementing a \$400 per parcel minimum tax levy in 2024. This is projected to raise less than \$10,000 in additional tax revenue. A mill rate increase would also be required if this option is chosen. The Village has been consistently increasing reserve contributions over the last 4-5 years (2018: \$115,266 increased to over \$500,000 in 2022) in preparation for this and other projects. It is reasonable to conclude that decent reserve contributions could continue in the future, but there is still the short term to consider where all funds will remain low (1-3 years). The ability to set aside reserve funds would be impacted if Option #3 is chosen due to the extra annual debt repayments.

This option would need to be implemented in spring of 2024. Our current Interim Operating Budget would remain in place until we receive the necessary provincial requisitions to prepare for tax billing. At that time, the operating budget would be finalized with a new tax mill rate in

place. The additional funds generated by the tax increase would be allocated by Council during the process of finalizing the 2024 Operating Budget in line with our usual cycle.

6. **LEGAL** – MGA s. 245 “Each council must adopt a capital budget for each calendar year by January 1 of that calendar Year.”
MGA s. 246 “A capital budget must include the estimated amount for the following: (a) the amount needed to acquire, construct, remove or improve capital property; (b) the anticipated sources and amounts of money to pay the costs referred to in clause (a); (c) the amount to be transferred from the operating budget.”
7. **POLITICAL/PUBLIC IMPLICATIONS** – All options will impact the public. If we use available internal resources, other capital projects can’t get done such as paving. If we borrow, tax revenue will be needed to pay down the principal and interest on the debenture. This will likely mean a tax increase would be needed in the near future.
8. **OTHER COMMENTS** – MPE Engineering has advised that under the current lagoon standards, anaerobic cells 1 – 4 could be reduced to only 2 cells. This would reduce costs of the final phase of the lagoon re-build. The savings would not be ½ of the project value, but there would be a significant reduction. It should also be noted that by reducing from 4 anaerobic cells to 2, sludge will build up much more rapidly in the remaining cells. This would mean more frequent de-sludging would be necessary which would increase the regular maintenance and operating costs of the lagoon.

NOTE: Additional grant funding for this portion of the re-build has not been secured at this time. The Village portion of \$565,296.88 to re-build cells 1 – 4 will not be needed until a grant to cover a portion of the project has been approved. Council will want to budget for it in case external funding is approved, however, you would not want to borrow those funds until we are sure they are needed / ready to be used.

9. **RECOMMENDATIONS** – That one of the options above, or a combination of the options is chosen at the December 6th meeting. This will allow us to finalize the Multi Year Capital Budget within the legislated timeline.



Author

Remaining Costs Not Including Contingency and Engineering

09-Nov-23

	2023 (total as of Oct 31, 2023)	2023 (projected Remaining)	2024	2024*
Cells 1-4**	\$ -	\$ -	\$ -	\$ 1,787,500.00
Cell 5	\$ 48,068.61	\$ -	\$ 1,121,747.50	\$ -
Cell 6	\$ 2,014,522.39	\$ 549,697.50	\$ -	\$ -
Monitoring Wells	\$ -	\$ -	\$ 80,000.00	\$ -
Sub Total	\$ 2,062,591.00	\$ 549,697.50	\$ 1,201,747.50	\$ 1,787,500.00
Contingency				\$ 268,125.00
Engineering	\$ 183,545.36	\$ 20,000.00	\$ 96,139.80	\$ 205,562.50
Total	\$ 2,246,136.36	\$ 569,697.50	\$ 1,297,887.30	\$ 2,261,187.50
Grant AMWWP	\$ 1,684,602.27	\$ 427,273.13	\$ 199,487.36	
Grant ICIP			\$ 453,913.00	
Total Cost to Village after Grants***	\$ 561,534.09	\$ 142,424.38	\$ 644,486.95	\$ 565,296.88

* Acquire funding.

** Just 2 Cells reduces costs to (including Eng. and cont.)

\$ 1,444,313.75

Assume AMWWP grant

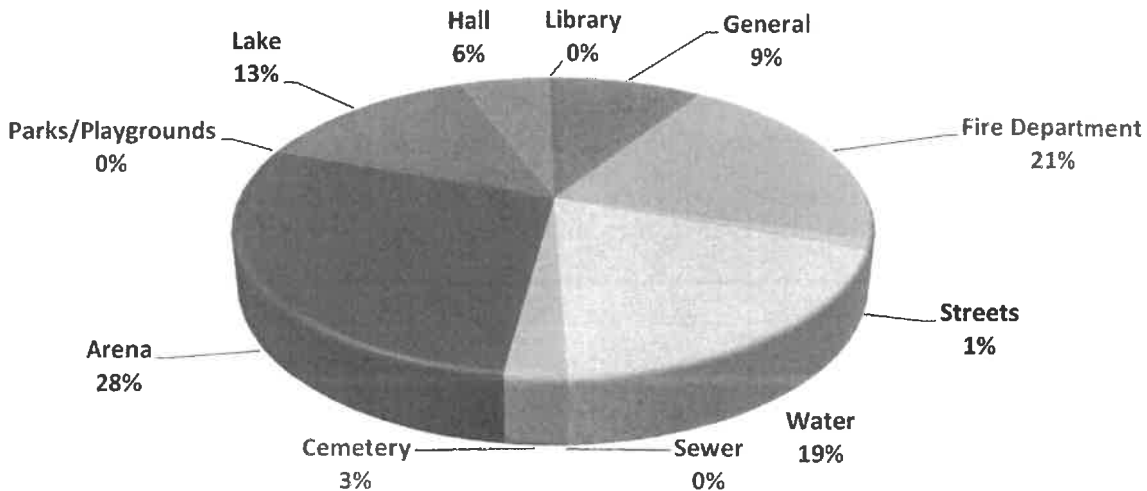
RESERVES (2023)

Department	Opening Balance	Expenses	Allocated	Additions	Year End Balance	2024 Budgeted transfers
General	\$42,000	\$2,000		\$28,000	\$68,000	
Fire Department	\$138,390		\$5,000	\$15,000	\$153,390	\$15,000
Streets	\$184,818	\$177,749			\$7,069	
Water	\$92,186			\$50,000	\$142,186	
Sewer	\$533,036	\$622,582		\$89,546	\$0	
Cemetery	\$20,000				\$20,000	
Arena	\$213,034				\$213,034	
Parks/Playgrounds	\$3,000				\$3,000	
Lake	\$0			\$99,585	\$99,585	
Hall	\$41,529				\$41,529	
Library	\$2,250				\$2,250	
TOTAL	\$1,270,242	\$802,331	\$5,000	\$282,131	\$750,042	\$15,000

NOTE: Fire Dept is scheduled for a new truck in 2031 that the Village will need to partly fund. Three playgrounds are in need of upgrades. There is usually a requirement for matching funds

Proposed additions:

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>
Fire	\$15,000	\$15,000	\$15,000	\$15,000
Water				
Sewer		\$183,158	\$271,158	\$293,858
Streets			\$40,000	
Lake				
Parks		\$15,000	\$15,000	
Cemetery		\$15,000		
Hall				



CEMETERY EXPANSION

Full burial plots are low, as the cemetery only has 9 remaining plots open for sale. Expansion of the cemetery is necessary, as there are very little full plots available. There are two sections that need to be surveyed for this project and for future use. The area that we would be expanding would be in Phase III, adding 4 more rows (41 plots) to complete the plots around the cremation circle.

Expansion Quotes

The quote to get four rows of cement ribbons poured and set for 41 plots is \$8200 + gst.

The quote to have these areas surveyed is \$5515 + gst.

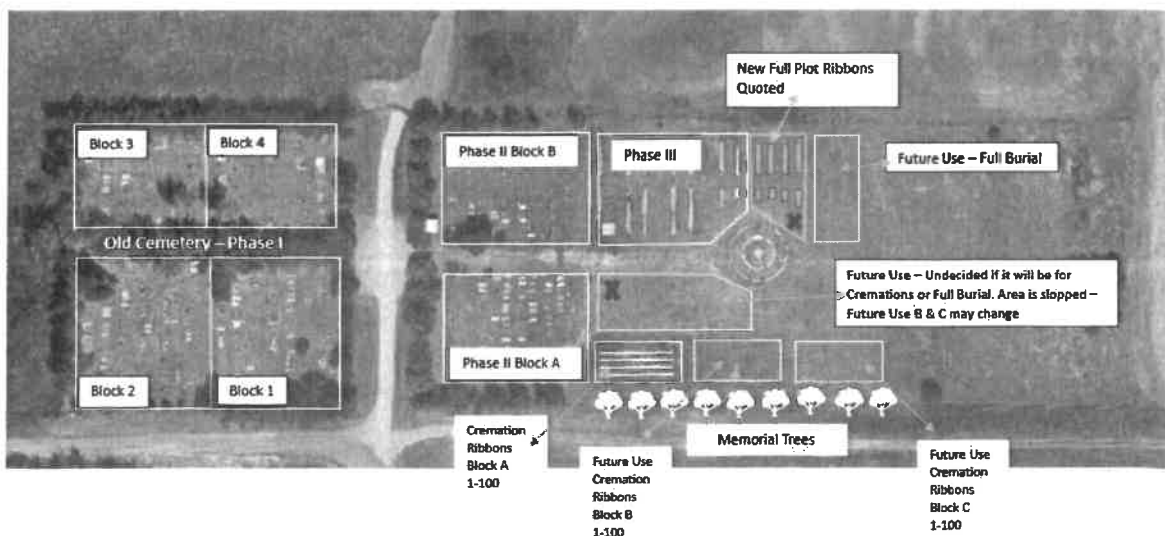
Mapping

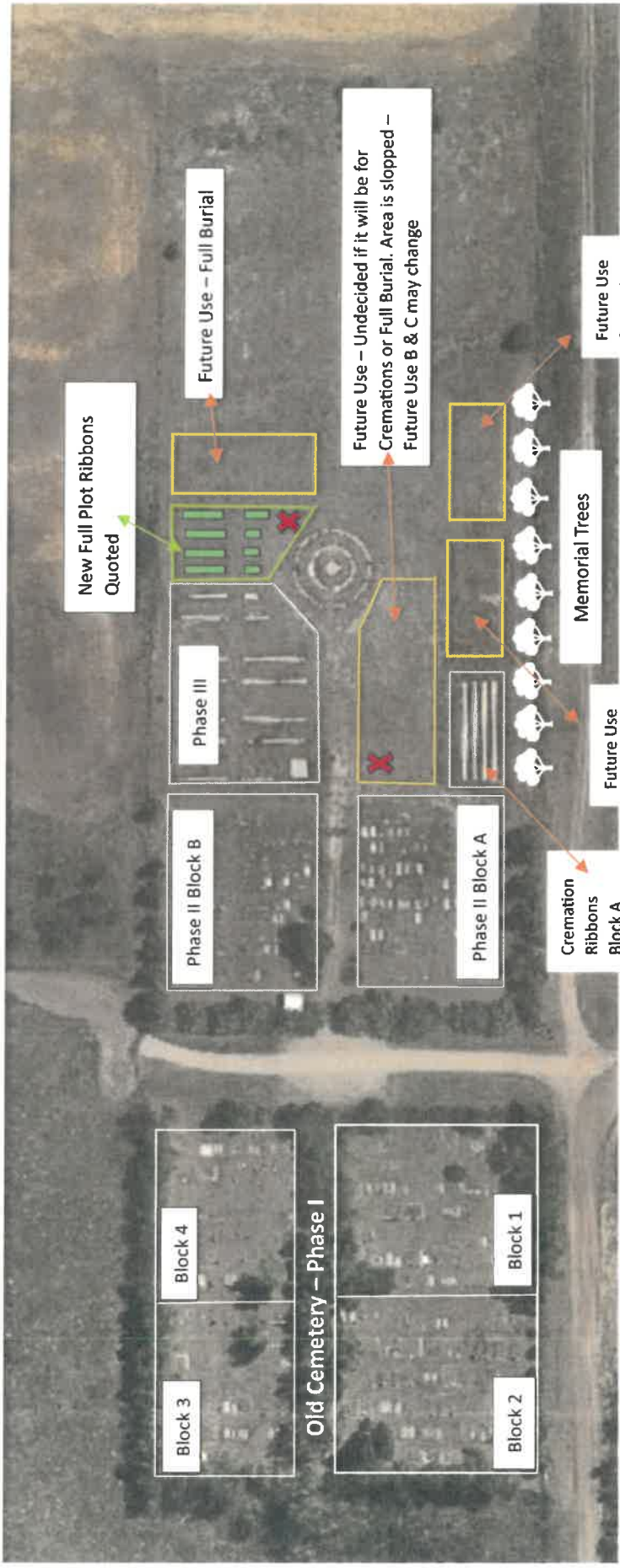
The areas being surveyed are marked with a red X on the map.

The Cemetery map attached is to show where the focus is for the additional 41 plots and future use areas.

Additional

In 2021 the cremation section was expanded, and 100 additional cremation plots were placed.





Block 3

Block 4

Old Cemetery - Phase I

Block 1

Block 2

Phase II Block B

Phase III

Phase II Block A

New Full Plot Ribbons Quoted

Future Use - Full Burial

Future Use - Undecided if it will be for Cremations or Full Burial. Area is stopped - Future Use B & C may change

Cremation Ribbons Block A 1-100

Future Use Cremation Ribbons Block B 1-100

Memorial Trees

Future Use Cremation Ribbons Block C 1-100

ADMINISTRATION REPORT

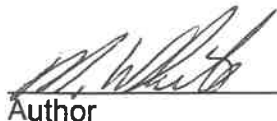


Date: November 28, 2023 RFD 23-59
Memo To: Village Council
From: Michelle White
Subject: Railway House taxes

1. **PURPOSE** – To update Council on leased bays of Railway House.
2. **BACKGROUND** – When Wild Rose Assessments completed our property assessment review, it was noted that 1 of the bays has a commercial business in it. The assessor is required to code commercial businesses as taxable and our system then processes those tax charges.
3. **OPTIONS** – 1. To make a resolution to cancel taxes on Railway House
4. **DISCUSSION** – The lease for bay 3 does not include property taxes as part of the monthly rent or annual expenses. This item could be revisited when lease is up for renewal.
5. **FINANCIAL IMPLICATIONS** – The total outstanding current taxes on 5008 50th Ave is \$3,210.74. Taxes have not been charged on this property since acquired by the municipality in 2018.
6. **LEGAL** – MGA s. 347(1) “If a council considers it equitable to do so, it may, generally or with respect to a particular taxable property or business or a class of taxable property or business, do one or more of the following, with or without conditions:
 - (a) cancel or reduce tax arrears;
 - (b) cancel or refund all or part of a tax;
 - (c) defer the collection of a tax.”
7. **POLITICAL/PUBLIC IMPLICATIONS** – The original purpose of the extra bays in this building was for use as a business incubator. This would give new businesses the opportunity to get started and determine if they were going to expand into another space. Business incubators are typically low cost to allow new start-ups a better chance of success.

A balance is needed between affordability and fairness toward other community businesses that are faced with higher overhead costs.
8. **OTHER COMMENTS** – Bay 3 lease is up for renewal in 2024. I will bring the bay 4 lease to Council to discuss options re: lease amount and what expenses should be included.
9. **RECOMMENDATIONS** – I recommend the following resolution:

“that the Village of Alix Council hereby cancels outstanding taxes on tax roll 72800 in the amount of \$3,210.74.”



Author

ADMINISTRATION REPORT



Date: November 28, 2023 RFD 23-60
Memo To: Village Council
From: Michelle White
Subject: Fire Dispatch Services Agreement

1. **PURPOSE** – To determine if Council will enter into an agreement with the City of Red Deer to continue Fire Dispatch Services.
2. **BACKGROUND** – the Village of Alix has used City of Red Deer dispatch services since at least 2013.
3. **OPTIONS** –
 1. To renew the agreement with the City of Red Deer
 2. To look for a different service provider
4. **DISCUSSION** – The City of Red Deer has consistently provided high quality service under the terms of this contract.
5. **FINANCIAL IMPLICATIONS** – The 2023 per capita fee of \$2.84 will remain the same for the next 5 years according to section 9 of the attached agreement.

There could be an additional cost of up to \$1,000 due to the upcoming change to the Fire Department's radios (changing to AFRRCS system in 2024)

6. **LEGAL** – MGA s. 3 “The purposes of a municipality are
 - (a) to provide good government
 - (b) to provide services, facilities or tother things that, in the opinion of council, are necessary or desirable for all or a part of the municipality,
 - (c) to develop and maintain safe and viable communities”
7. **POLITICAL/PUBLIC IMPLICATIONS** – Remaining with the same service provider will ensure continuity of service for those who call 911 in our area.
8. **OTHER COMMENTS** – The City of Red Deer is making all necessary changes to be ready for the transition to NG-911 at no cost to the communities they serve.
9. **RECOMMENDATIONS** – Option #1 – I recommend the following resolution:

“that the Village of Alix Council hereby agrees to enter into a Fire Dispatch Services Agreement with the City of Red Deer effective from January 1, 2024 to December 31, 2028.”

Author

FIRE DISPATCH SERVICES AGREEMENT

THIS AGREEMENT made this _____ day of _____, 2023.

BETWEEN:

The City of Red Deer
("Red Deer")

- and -

The Village of Alix
("Alix")

BACKGROUND

- A. Section 54 of the *Municipal Government Act*, R.S.A. 2000, c. M-26, allows a municipality to provide a service in another municipality with the agreement of the other municipality; and
- B. The parties wish to enter into an agreement by which Red Deer will provide Fire Department Dispatch Services (the "Dispatch Services") to Alix, as more particularly described below;

NOW THEREFORE, in consideration of the promises, mutual terms, covenants and conditions herein, the parties hereto agree as follows:

SERVICES

- 1. Red Deer agrees to provide Dispatch Services to Alix for the geographic area within the municipal boundaries of the Village of Alix, (the "Service Area"), in the manner more particularly set out in Section 3, and in accordance with Red Deer's standard operating procedures, as may be amended by Red Deer from time to time (the "Standard Operating Procedures").
- 2. Red Deer will supply Alix with current copies of all applicable Standard Operating Procedures and any future amendments made thereto within a commercially reasonable period of time after such amendment is made.
- 3. Red Deer agrees to provide Dispatch Services for calls originating within the Service Area, including receiving emergency 9-1-1 calls (a "Call", or collectively, the "Calls") and Red Deer agrees to take the following action upon receipt of a call:
 - (a) dispatch fire apparatus to respond to the Call;
 - (b) dispatch additional units to the Call when requested;
 - (c) contact other agencies to provide assistance as required, such as power and gas companies, STARS, RCMP etc. and/or;
 - (d) contact other emergency service agencies available under mutual aid agreements in effect (as Red Deer is advised by Alix in accordance with Section 7(d));

all as determined in Red Deer's discretion.

-
4. Subject to Section 16, the Dispatch Services will be provided twenty-four (24) hours per day, seven (7) days per week during the Term (as defined in Section 8) and shall be performed in accordance with the Standard Operating Procedures of Red Deer in effect from time to time.
 5. Red Deer shall keep records with respect to the provision of the Dispatch Services, including the following specific information, when available, and any other information, which the parties may jointly decide is required:
 - (a) total Calls received;
 - (b) the manner in which received Calls have been dealt with;
 - (c) the time each Call is received;
 - (d) the time each unit is dispatched;
 - (e) the time the units leave the hall;
 - (f) the time the units arrive on the scene;
 - (g) the time the units leave the scene; and
 - (h) the time units return to service.
 6. Red Deer shall:
 - (a) pay all costs incurred by it for the modification of its "Call Answer" system (ie: the equipment/technology/tools) required to provide the Dispatch Services hereunder;
 - (b) select and train all required City personnel to perform the Dispatch Services; and
 - (c) make commercially reasonable efforts to maintain adequate staff to ensure prompt delivery of Dispatch Services at all times.

COVENANTS OF ALIX

7. Alix shall:
 - (a) be responsible for the supply, installation and maintenance of hardware at Alix locations necessary to receive radio transmissions and to install the necessary compatible radio equipment in Red Deer's 9-1-1 emergency communications centre;
 - (b) be financially responsible for the supply, installation, interfacing, licensing, and maintenance, of hardware and/or software to receive computer aided dispatch (CAD) data;
 - (c) ensure that its emergency services department(s) will conduct their radio communications in accordance with Red Deer's Standard Operating Procedures as amended from time to time;
 - (d) provide Red Deer with a dated copy of maps, electronic and hardcopy, indicating the service areas for the agencies being dispatched, and any updates to such maps as soon as reasonably practicable. These maps must be specific to the individual services being dispatched; and
 - (e) manage its mutual aid agreements with all third parties. When requesting the 9-1-1 Communications Centre to contact mutual aid support, Alix will include the name of the agency they are requesting and the type of resources they require. For clarity, Red Deer relies on Alix to provide any contact information for agencies they have mutual aid agreements with, and to update that information as

required from time to time. Red Deer is not responsible to independently verify the status of such mutual aid agreements.

TERM, RENEWAL AND TERMINATION

8. (a) This term of this Agreement shall be from January 1, 2024 until December 31, 2028 (the "Term").
- (b) Provided Alix is not in default under this Agreement, the parties may renew this Agreement for a further term of five (5) years. If Alix wishes to renew this Agreement, it shall deliver to Red Deer written notice of intention to renew no less than three months prior to the expiry of the Term. Red Deer, in its sole discretion, shall determine if this Agreement will be renewed.
- (c) Either party may terminate this Agreement on six (6) months written notice to the other.

SERVICE FEES

9. (a) Alix shall pay to Red Deer a sum equal to the per capita fee per year multiplied by the number of persons in the Service Area, as determined by the latest Alberta population estimates published by the Alberta Treasury Board and Finance.

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>
Per Capita Fee	\$2.84	\$2.84	\$2.84	\$2.84	\$2.84

- (b) The per capita fee as set out above is not inclusive of GST.
- (c) The per capita fee agreed to in this Agreement is contingent on Red Deer retaining the contract for 9-1-1 PSAP call answer for Alix and any grants or funding associated with the contract.
- (d) Payment of the above noted fees shall be made in accordance with the annual payment schedule as set out in Section (e)
- (e) Payment Schedule:

2024	2025	2026	2027	2028
January 31	January 31	January 31	January 31	January 31

INSURANCE AND INDEMNITY

10. (a) Each of the parties hereto shall be responsible for and indemnify and save harmless the other party, for any damages or losses (including legal fees on a solicitor and their own client full indemnity basis), or injuries resulting from the acts or omissions of their respective employees, servants, agents or contractors which may occur in the performance, purported performance, or non-performance of their respective obligations under this Agreement; provided that, such indemnity shall be limited to an amount in proportion to the degree to which the indemnifying party, its employees, servants, agents or contractors are at fault or otherwise held responsible in law, and such indemnity shall exclude damages caused by or contributed to by the other party's negligence to such extent that such damages are caused by or contributed to by the other party's negligence.

The indemnifications set forth above, hereof, will survive the expiration of the Term or the termination of this Agreement for whatever cause and any renewal or extension of the Term, as the case may be.

- (b) Both parties agree to maintain in place during the Term a policy of commercial general liability insurance covering the obligations of such respective party hereunder, such policy to be an amount of not less than \$5,000,000.00 per occurrence.

- (c) Red Deer must be shown as an additional insured on the commercial general liability policy obtained by Alix. The policy must include a provision that Red Deer will be notified in writing thirty (30) days before the policy is discontinued or materially changed. A copy of the certificate of insurance must be deposited with Red Deer before this Agreement goes into effect.

RECORDS AND INFORMATION

11. Records:

Red Deer shall keep a record of information collected while providing the Dispatch Services (the "Records") and shall share such information with Alix upon request or in accordance with the terms of any existing Service Level Agreement between the parties. Red Deer shall retain the Records in accordance with Red Deer's record management protocols and applicable legislation.

12. Terms of Agreement Confidential

- (a) Alix shall keep the terms of this Agreement, including, but not limited to the fees payable by Alix to Red Deer under this Agreement and the business practices of Red Deer including the operations of the 9-1-1 Emergency Communications Centre, confidential and shall not disclose such information to any third party without the prior written consent of Red Deer. This section shall survive termination or expiry of this Agreement.
- (b) The parties acknowledge that any disclosure of information contrary to the Section 15(a) could cause irreparable harm and significant injury to Red Deer not fully compensable by an award of damages. Accordingly, the parties hereby agree that Red Deer will have the right to seek and obtain from, the Court of Queen's Bench of Alberta specific performance and/or injunctive relief to enforce the obligations of Alix under this section. This right is in addition to any other rights and remedies whatsoever Red Deer may have.

GENERAL

13. Force Majeure:

- (a) Red Deer shall not be liable for any failure of or delay in the performance of its obligations hereunder nor be deemed to be in breach of this Agreement, if such failure or delay has arisen from "Force Majeure". For the purposes of this Agreement, "Force Majeure" means any cause not within the control of Red Deer including, without limitation, interruption of telecommunications, gas, electric or other utility service, acts of God, strikes, lockouts, or other industrial disturbances, acts of war, blockades, insurrections, riots, epidemics, pandemics, landslides, earthquakes, fires, lightning, storms, floods, high water, washouts, inclement weather, orders or acts of military authorities, civil disturbances and explosions.
- (b) Where Red Deer is prevented from carrying out its obligations hereunder due to Force Majeure, Red Deer shall, as soon as possible, give notice of the occurrence of such Force Majeure to Alix and Red Deer shall thereupon be excused from the performance of such obligations for the period of time directly attributable to the effect of the Force Majeure.

14. Waiver:

No consent or waiver, express or implied, by either party to or of any breach or default by the other party in the performance by the other party of its obligations hereunder shall be deemed or construed to be a consent or waiver to or of any other breach or default in the performance of obligations hereunder by such party hereunder. Failure on the part of either party to complain of any act or failure to act of the other party or to declare the other party in default, irrespective of how long such failure continues, shall not constitute a waiver by such party of its rights hereunder.

15. **Assignment:**

This Agreement may not be assigned by either party without the prior written consent of the other, which may be arbitrarily withheld.

16. **Governing Law:**

This Agreement shall be construed and governed by the laws of the Province of Alberta and the laws of Canada applicable therein and the parties irrevocably attorn to the exclusive jurisdiction of the Courts of the Province of Alberta.

17. **Time is of the Essence:**

Time shall be of the essence of this Agreement.

18. **Dispute Resolution:**

- (a) In the event of a disagreement between the parties with respect to any issue, matter or other thing arising from this Agreement, either party may refer such dispute to mediation. Such mediation shall be a non-binding process aimed at resolving the parties' concerns, facilitated by a mediator mutually agreeable to the parties. Each party shall bear its own costs related to mediation.
- (b) In the event of a disagreement between the parties with respect to any issue, matter or other thing arising from this Agreement, which cannot be resolved by mediation, it is agreed that the ADR Institute of Alberta's Select and Appoint process will be used to choose and hire an ADR professional to facilitate a dispute resolution process, should negotiations fail. Each party shall bear its own costs, unless the ADR professional determines otherwise.

19. **Enurement:**

This Agreement shall enure to the benefit of and be binding upon the parties hereto and their respective successors and permitted assigns.

20. **Notice:**

All notices required or permitted hereunder shall be in writing and shall be deemed to have been received on the date served by hand or courier, on the date faxed or five (5) days after the date of mailing. The address of the parties for service of notices shall be:

- | | |
|--|--|
| <p>(a) in the case of Red Deer:
 City of Red Deer
 P.O. Box 5008 Red Deer, AB T4N 3T4
 Phone: (403) 346-5511 Fax: (403) 343-1866
 Attention: Chief of Emergency Services</p> | <p>(b) in the case of Alix:
 The Village of Alix
 Box 87, 4849 – 50 Street, Alix, AB T0C 0B0
 Phone: (403) 747-2495 Fax: (403) 747-3663
 Attention: Chief Administrative Officer</p> |
|--|--|

or such other address as either party may from time to time direct in writing.

21. **Relationship between Parties:**

Nothing contained herein shall be deemed or construed by the parties nor by any third party, as creating the relationship of employer and employee, principal and agent, partnership, or of a joint venture between the parties, it being understood and agreed that none of the provisions contained herein nor any act of the parties shall be deemed to create any relationship between the parties other than an independent service agreement between the two parties at arm's length.

22. No Authority:

Except as may from time to time be expressly stated in writing by the one party, the other party has no authority to assume or create any obligation whatsoever, expressed or implied, on behalf of or in the name of the other party, nor to bind the other party in any manner whatsoever.

23. Agreement Entire Relationship

This Agreement constitutes the entire agreement between the parties relating to the subject matter hereof and the parties acknowledge and agree that there are no covenants, representations, warranties, agreements or conditions expressed or implied, collateral or otherwise forming part of or in any way affecting or relating to this Agreement save as expressly set out in this Agreement.

24. Counterparts

This Agreement may be executed in separate counterparts and all executed counterparts together shall constitute one Agreement. A facsimile copy of an executed counterpart signature page will be as valid as an originally executed counterpart for purposes of signing this Agreement.

IN WITNESS WHEREOF the parties have set their seals and hands of their proper officers in that behalf on the day and year first above written.

THE CITY OF RED DEER

THE VILLAGE OF ALIX

Per: _____

Per: _____

Per: _____

Red Deer River Municipal User Group Association

November 16, 2023

Councilor Tim Besuijen

For more information see the RDRMUG web page rdrmug.ca
(Web page includes minutes of meetings and presentations, not printed here to reduce paper usage)

1. Regular Meeting of RDRMUG

- a. Introductions new representatives to RDRMUG
- b. Adoptions of agenda and previous meetings (attached)
- c. Financial review

2. Presentations

- a. WaterSmart –
 - i. WaterSmart is presenting a brief update on SSROM work as it relates to the Red Deer River, and information gathered regarding the impact of additional midstream storage.
 - ii. Presentation Attached
- b. Special Areas update on Eastern Irrigation Project. This is the Acadia valley off stream storage project.

3. Municipal round table

4. Next Meeting November 16th, 2023

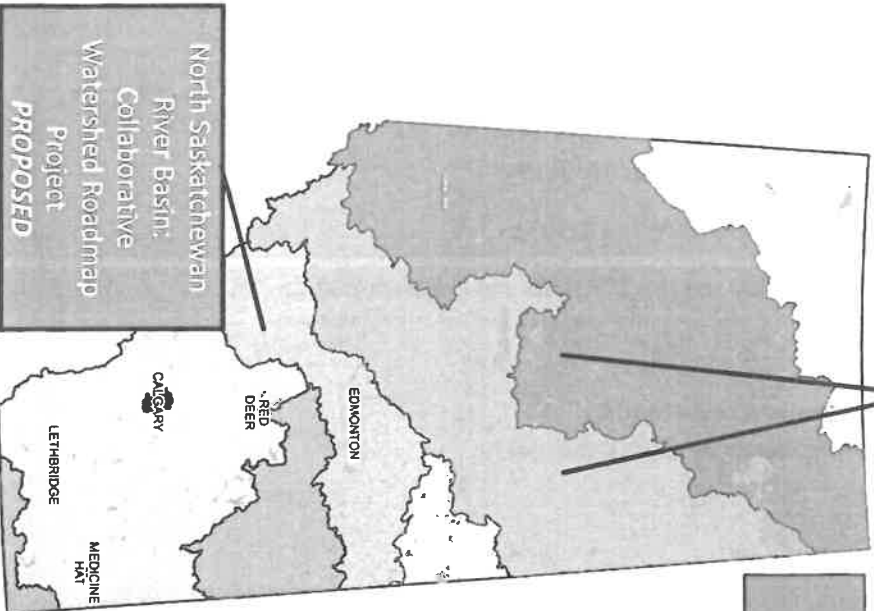
Regards,

Tim Besuijen

Presented to the Minister of Environment, Aug. 9, 2023

Ten Investments to set up our Water Future in Alberta

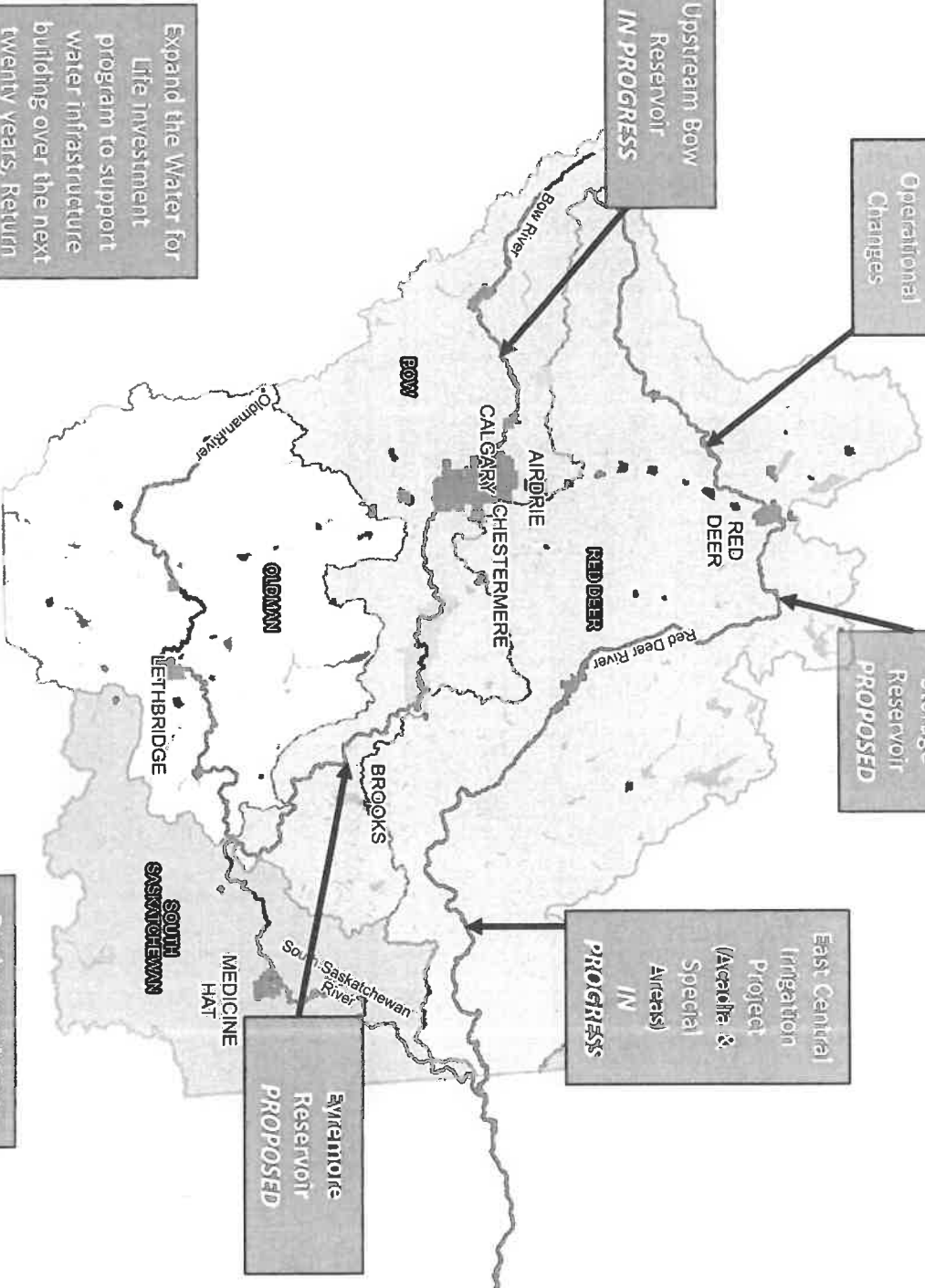
Water Management in the North (Mighty Peace and Athabasca): Collaborative Watershed Roadmap Project
PROPOSED



North Saskatchewan River Basin: Collaborative Watershed Roadmap Project
PROPOSED

Dickson Dam Operational Changes

Upstream Bow Reservoir
IN PROGRESS



Midstream Storage Reservoir
PROPOSED

East Central Irrigation Project (Agriculture & Special Areas)
IN PROGRESS

Sylvanore Reservoir
PROPOSED

Expand the Water for Life investment program to support water infrastructure building over the next twenty years. Return funding for the Alberta Community Resilience Program to original level (\$530M)

Invest in Natural Infrastructure

Map Alberta's Groundwater Resources

Deploy consistent regulatory approaches, including water management plans, in all basins

4 – Midstream Storage Reservoir: Fund a \$5M scoping study and preliminary engineering project

Based on the outcomes and continued conversations regarding the SSRB Roadmap project

Champion Red Deer River Municipal Users Group (RDRMUG), Red Deer River Watershed Alliance (RDWA), Special Areas Board

Outcome A major reservoir in the mid Red Deer River system with up to 590k acre-feet storage. The reservoir will provide drought management flexibility to support municipal and economic growth in the lower Red Deer River Basin without taxing upstream water management infrastructure.

Key Drivers Economic growth and diversification; Tools to respond to extreme and multi-year drought events.

Timing of Expected Impact This is a major project that will require significant consultation, Environmental Impact Assessment (EIA) and Impact Assessment Act (IAA). Earliest operational date 2035.

Type of Investment

- Initial project capital to advance scoping - \$5M.
- Capital for the construction – approximately \$1B.

Size of Investment \$5M for project development in next year’s budget; total capital investment of approximately \$1B over the next 12 years.

Timing of Announcement An announcement for the scoping and preliminary engineering study could be done as part of the 2024 budget.

Link to Mandate Letters Environment and Protected Areas, Agriculture and Irrigation

Lead Ministry Agriculture and Irrigation

Last updated:
November 9, 2023

DRAFT

SSROM Phase 3: Assessment of Strategic Projects to Support Economic Development Roadmap

	Already in progress 0-5 years	Level 1 5-10 years	Level 2 10-15 years	Level 3 15+ years
Basin-wide (South Saskatchewan)	<ul style="list-style-type: none"> Develop water sharing agreements among irrigation districts and municipalities across the SSRB 	<ul style="list-style-type: none"> Build off-stream irrigation in the Red Deer River basin (Acadia and Special Areas Joint Irrigation Project) 	<ul style="list-style-type: none"> Build upstream storage on the Bow River 	<ul style="list-style-type: none"> Build new on-stream reservoir on the Bow River (Eyremore Reservoir)
	<ul style="list-style-type: none"> Build Deadhorse Coulee Reservoir 	<ul style="list-style-type: none"> Implement downstream looking operations at Dickson Dam 	<ul style="list-style-type: none"> Optimize new reservoir options to meet Water Conservation Objective 	<ul style="list-style-type: none"> Build new mid-stream structure on the Red Deer River (Ardley Reservoir)
Sub-basin (Red Deer, Bow, Oldman)	<ul style="list-style-type: none"> Build Chin Reservoir expansion Build Snake Lake Reservoir expansion 	<ul style="list-style-type: none"> Renew TransAlta agreement for flood management in the Bow River Optimize rates between Waterton and St. Mary Canal to reduce bottleneck Increase minimum flow past Lethbridge for increased demand 	<ul style="list-style-type: none"> Restore Spray Lake Reservoir to its full supply level 	<ul style="list-style-type: none"> Build new WID off-stream Reservoir
	<ul style="list-style-type: none"> TransAlta preparatory drawdown for flood management in the upper Bow River basin 	<ul style="list-style-type: none"> Develop provincial stormwater and effluent reuse policies 	<ul style="list-style-type: none"> Build new on-stream storage on the Belly River (Belly River Reservoir) 	
Local	<ul style="list-style-type: none"> Implement more natural infrastructure projects (i.e., wetland reclamation and conservation) across the SSRB Build Springbank Off-stream Reservoir Build flood defence berms when necessary (City of Calgary flood protection barriers i.e., Bonnybrook Berm and Sunnyside Barrier) Upgrade municipal wastewater treatment plants 	<ul style="list-style-type: none"> Further develop and implement more natural infrastructure projects (i.e., wetland reclamation and conservation) across the SSRB Reduce minimum flows through municipalities as an exceptional measure Apply land use best practices across the SSRB Promote further municipal water conservation across the SSRB 		

Water Management Benefits of Red Deer River Midstream Storage

The current Assessment of Strategic Management Projects to Support Economic Growth project is assessing the midstream reservoir under historic and future climate conditions.

While this project is ongoing the work has confirmed the potential benefits of the midstream storage, specifically:

- Increased flexibility of the water management system in the SSRB by supplementing downstream flow.
- Allows for reservoir optimization between the Red Deer River, the proposed Eyremore reservoir, and reservoirs in the Oldman river to better support cross border flows.
- Critical for the development of the East Central Irrigation project but supporting demands and reducing shortages to the existing and new irrigation demands in the basin.
- Improved environmental flows downstream of the reservoir location .
- Reduced shortages in the basin.

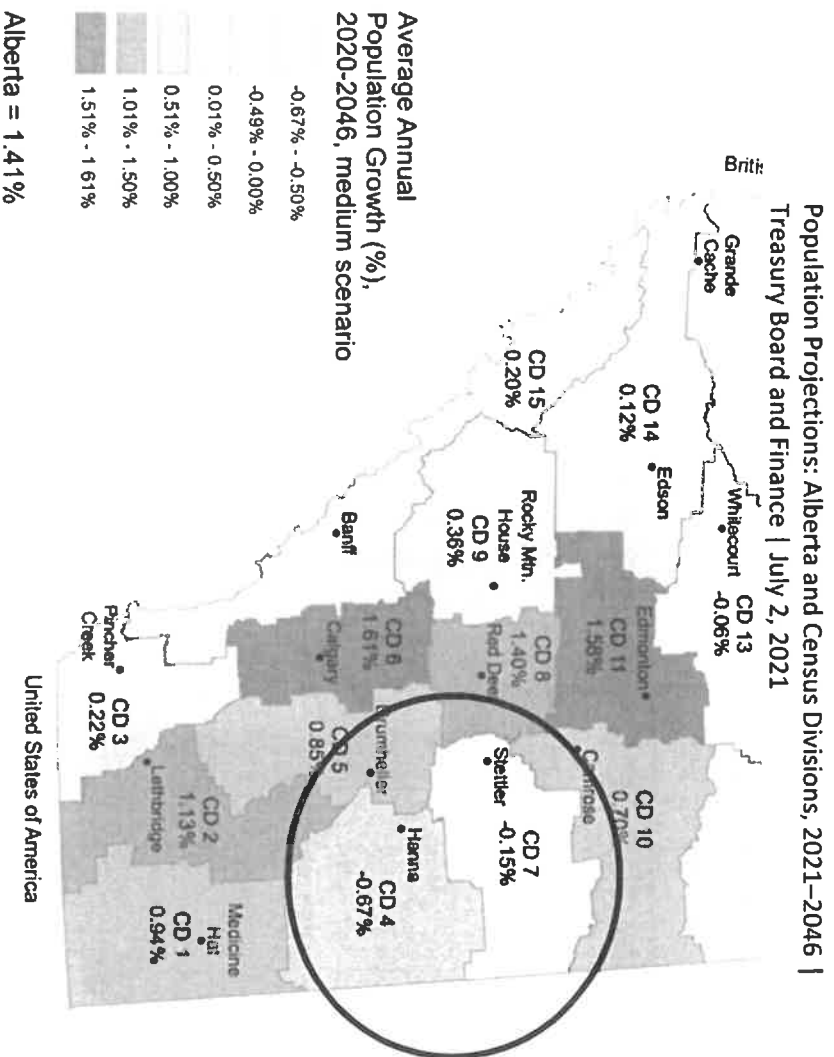
Other potential benefits (*not assessed in SSRBM work*)

- Hydropower production.
- Potential for mitigating extreme flood events downstream (as seen in historic work).

The Red Deer River Basin doesn't have enough water storage to allow municipalities to manage extreme conditions and plan for future growth

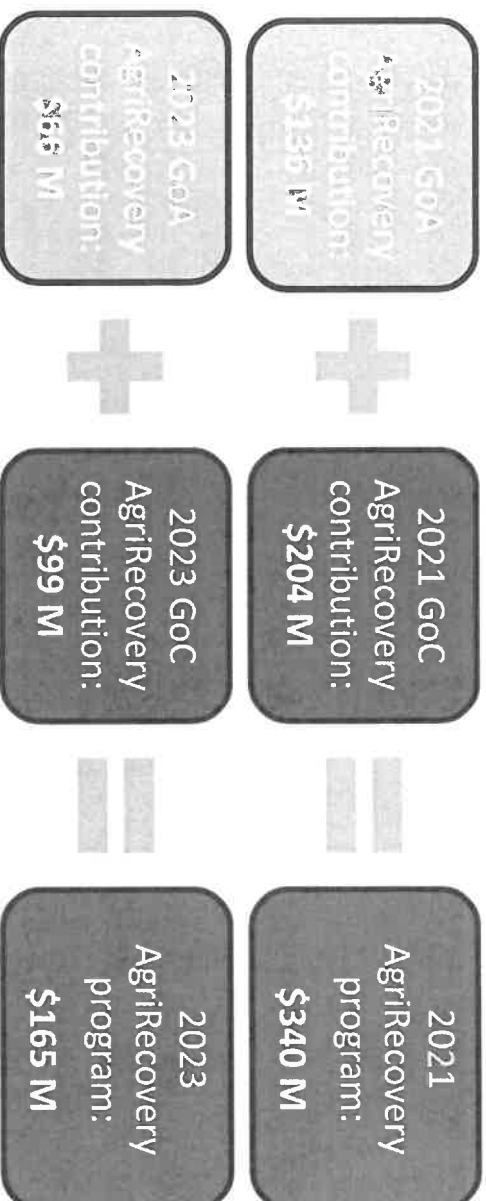
- This region has contributed significantly to Alberta over the last 40 years through resource development, power production, transportation and traditional agriculture.
- However, as resource development has phased out, parts of the Red Deer River Basin are struggling to support their communities due to declining populations, jobs and tax revenue.
- Increasing risk of extreme weather (flood and drought) are further increasing vulnerability to economic, social and environmental challenges.

A mid-stream storage project would benefit communities who are forecasted to decrease in population more than anywhere else in AB



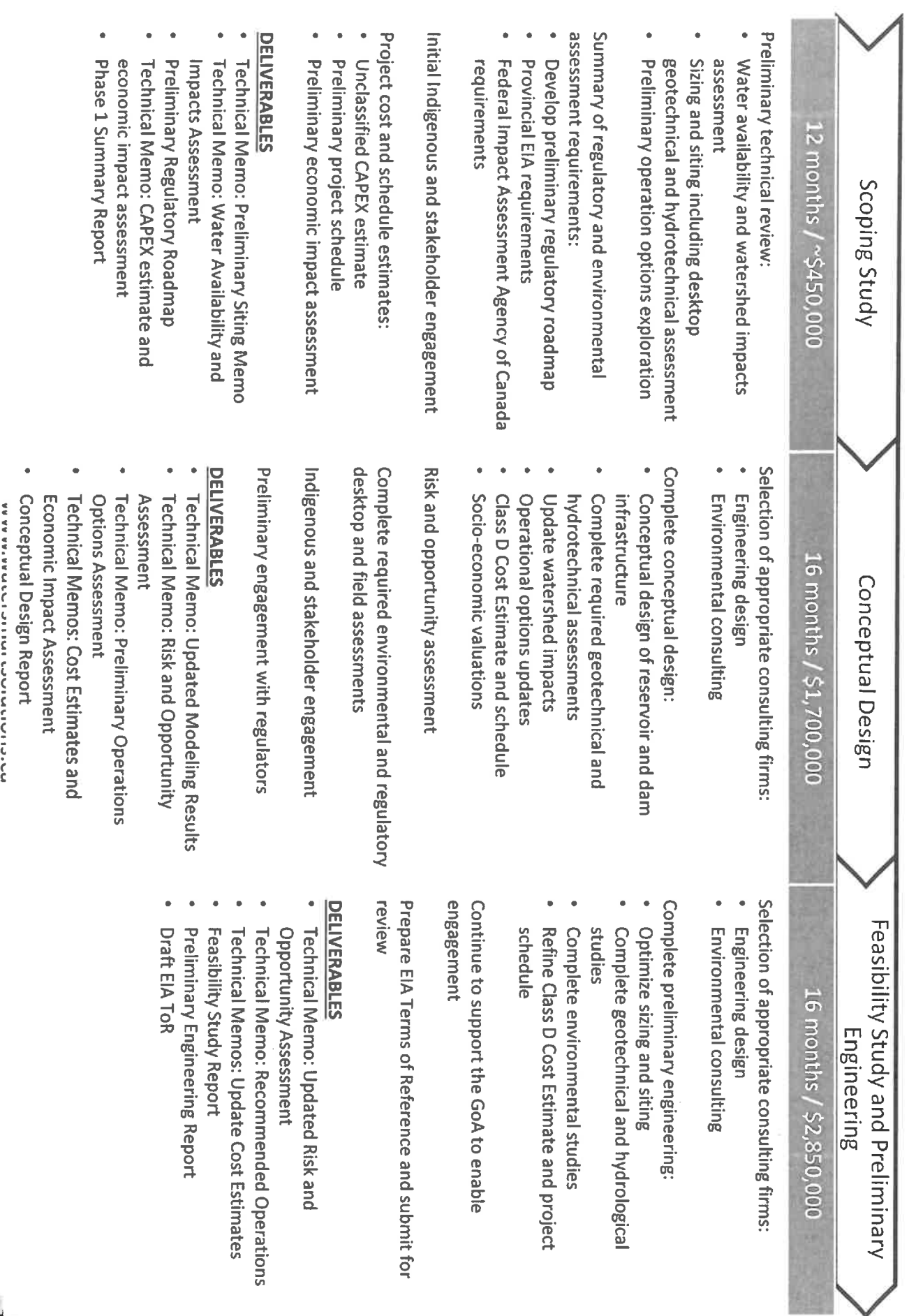
Large portions of the Red Deer River region are expected to see the **greatest population decline of any region in Alberta** over the next 26 years (-0.15% to -0.67%), compared to an overall annual growth of 1.41% across Alberta

These regions are vulnerable to droughts and have received emergency funding



- Many of the livestock producers that received financial relief for 2021 & 2023 operate within the Red Deer River Basin
- Access to reliable feedstock from irrigated producers would mitigate extremely high prices that are seen during drought years
- Access to irrigation increases crop reliability, decreasing the potential crop insurance claims made by producers during drought years

Midstream Storage Reservoir – Project Boat Chart



**Hwy 12/21 Water Commission
Nov 20, 2023
Councilor Tim Besuijen**

Special meeting

At the November 10th organizational meeting I was acclaimed as the chair for the Hwy 12/21 water commission. Also, at that meeting the committee voted to accept a proposal from the County of Lacombe for Administration and Management contracts for the commission. I requested a meeting with the county to review the contracts prior to the proposal.

The county CAO, commission manager and I met. We reviewed the overall contracts, and I requested a review of the services provided to look for any areas where cost could be taken out of the contracts.

Councilor Tim Besuijen

A handwritten signature in black ink, appearing to read "Tim Besuijen", written in a cursive style.

Hwy 12/21 Water Commission
November 10, 2023
Councilor Tim Besuijen
Special Meeting of the Hwy 12/21 Water Commission

Operational Meeting

Appointed Chair, Tim Besuijen, and Co-Chair Brenda Knight

Regular meeting

1. Reviewed reports from Chair, Manager, Operations and Financial reports.
2. Review 2023 water consumption Summary
3. Manager presented the 2024 draft budget.
 - a. Budget meeting will be held December 8, 2023.
 - b. Budgetary cost of water will be \$3.381 for 2024.
4. Discussion on Environmental Impairment Liability Insurance
 - a. Currently the commission does not carry this insurance. Due to the high cost and low coverage, commission request administration to review further options.
5. Operations Service Agreement was requested to be renewed by the County of Lacombe.
 - a. Commission voted to request a proposal from the county for the agreement renewals.
6. Phase 6&7 Edberg and Clive Transmissions Mains are now complete.

Councilor Tim Besuijen



**Delegation to County of Lacombe
November 23, 2023
Councilor Tim Besuijen
Request for funding for Alix Nature Trail**

As per Village resolution #199/23 of October 18th.

“Moved by Councillor Cole that the Village of Alix Council will submit a request to Lacombe County for an annual financial contribution of \$12,000.00 toward the operational expenses of the Alix Lake Nature Trail.”

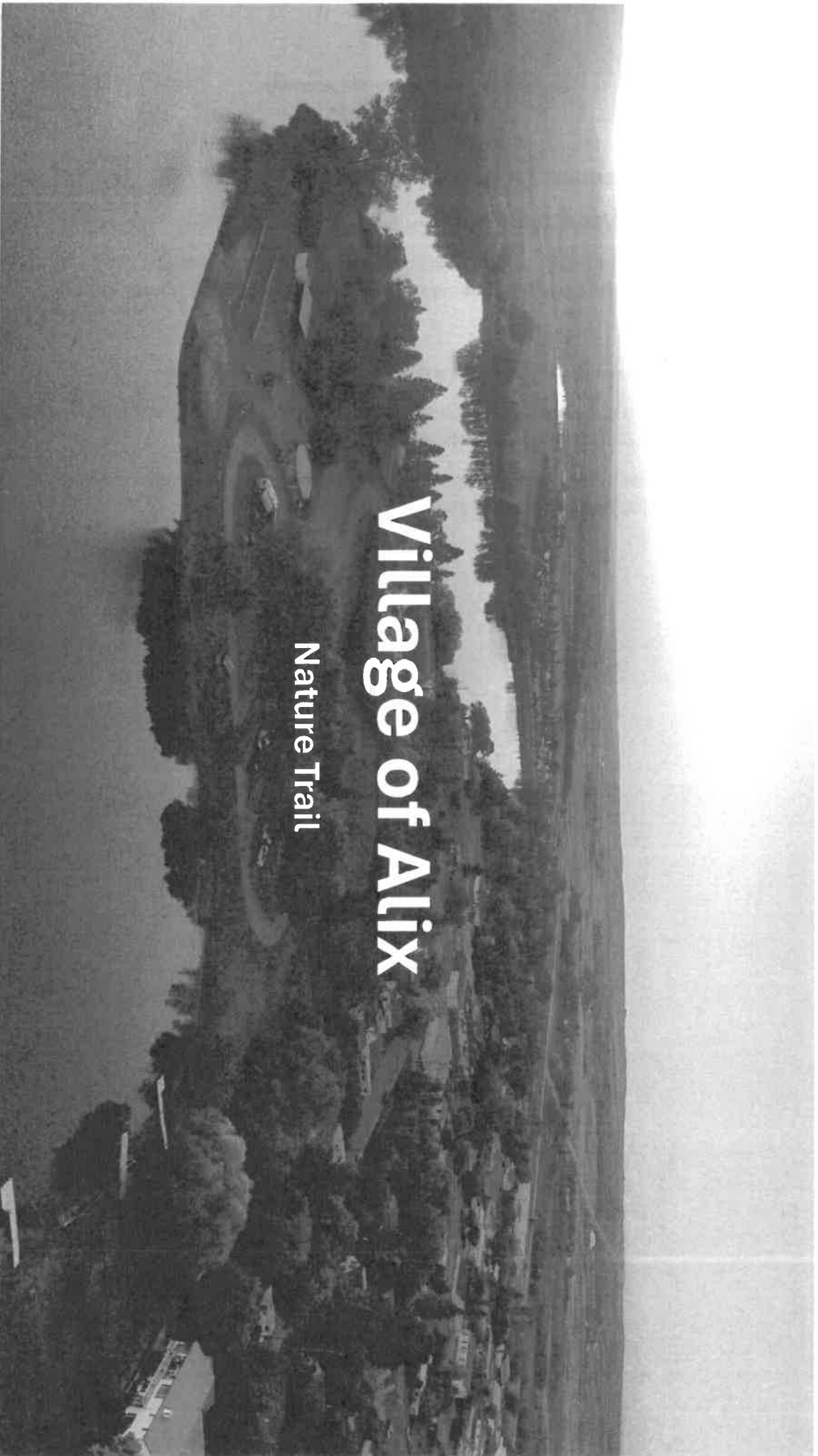
I attended the County of Lacombe regular meeting as a delegation as per the resolution noted.

Village Administration and I and prepared a presentation (see attached) for the request which was reviewed at the meeting. There was also a short Q&A following the presentation.

County took the presentation as information with intention of having county administration review impacts etc and will report back to Village Admin in Jan/Feb of 2024.

Councilor Tim Besuijen

A handwritten signature in black ink, appearing to read 'T. Besuijen', written in a cursive style.

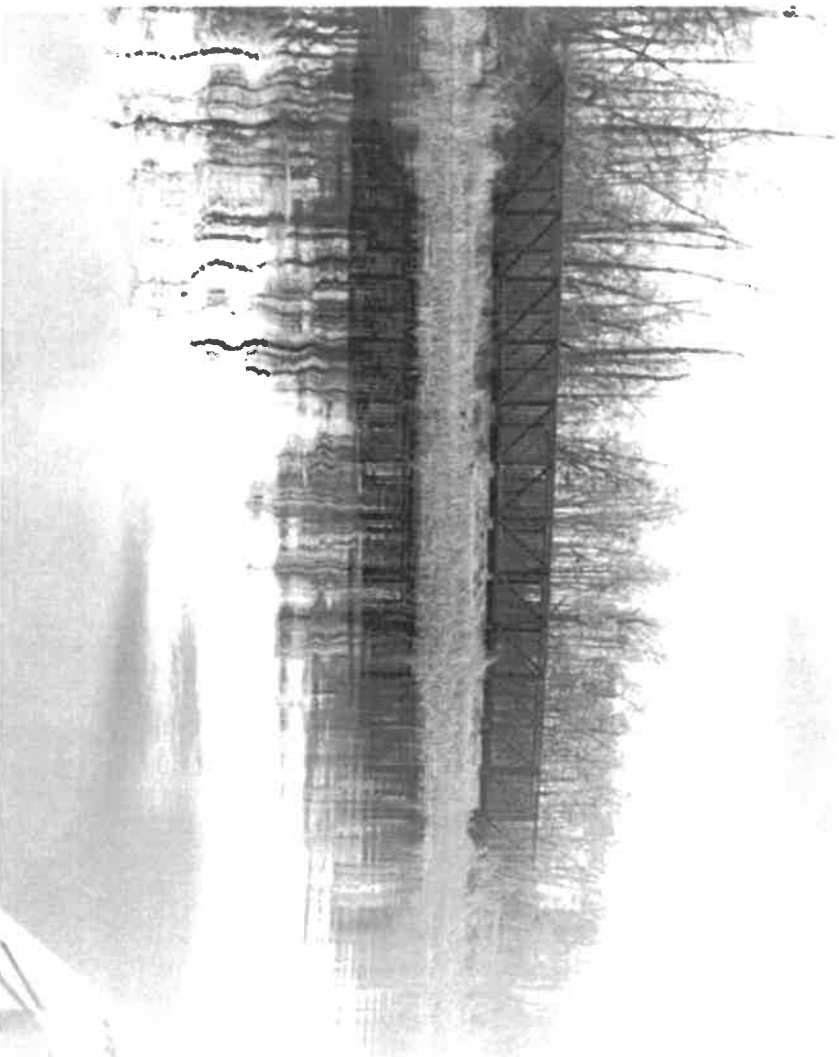


Village of Alix

Nature Trail

Alix Lake Nature Trail

- 6.3 Kms trail surrounding the Alix lake
- A portion of the trail is through Village of Alix roadways
- Much of the trail is in the countryside and continues from the Village into the County of Lacombe
- Hikers will enjoy the views in forests to ripening canola fields
- Moose, Deer, Beaver, Muskrat and other wildlife can be encountered along the way
- The trail is also a popular stop for Birders of all kinds as the lake and trail are home to many bird species and is a popular spot for bird counting activities
- There are several benches and bird blinds available for visitors to stop and sit awhile





- ANTS is a non-profit group dedicated to being stewards of and maintaining the Alix trail
- Society's mission statement:
"Protect, preserve and promote the Alix Lake Nature Trail as a valued experience for hikers, cyclists, and all outdoor enthusiasts"
- The society is focused on trail improvements and upkeep
 - Providing gravel and other materials
 - Volunteers packing snow in winter for year-round use
 - Trail maintenance
 - Signage including working with the Village for a visitor QR code virtual "guest book"
- Recently completed a new bridge to replace a very well used wooden structure
 - Grateful acknowledgement to Lacombe County and the Village of Alix for their generous donations
 - Also, a shout out to the Alix MAC shop class who installed all the deck boards
- Volunteer hours:
 - Society Board – 210 hours
 - Trail Maintenance /Upkeep – 480 hours





Alix Lake

Nature Trail -

What others

say

- Lacombe Regional Tourism
 - “The Village is nestled beside a beautiful lake that is surrounded with a 6.3-kilometer Nature Trail full of wildlife and breathtaking scenery!”
- Red Deer River Naturalist
 - Hold a Group Bird Focus walk in the spring and fall of each year on the trail
- AllTrails app, a popular hiking/walking app. [Alix Lake Nature Trail: 50 Reviews, Map - Alberta, Canada | AllTrails](#)
 - “Conveniently located in the town of Alix, this nature trail around Alix Lake is a great adventure for the whole family. This well-maintained trail follows a packed dirt pathway and wooden bridge surrounded by stunning forest. Given the variety of flora and nature of this habitat, there is a lot of wildlife activity. There are benches along this trail which are great spots to rest.”
- Explore Canada
 - “A Hidden Gem in Canada” [Alix, Alberta Canada | Come Explore Canada](#)
- Central Alberta Birding Trails
 - [Alix Lake Nature Trail - Birding Trails Alberta](#)
- Off track Travel blog [Best Things to Do in Alix, Alberta: Complete Village Guide \(offtracktravel.ca\)](#)
 - Published August 2023. We visited Alix in late July 2023, in partnership with Lacombe Regional Tourism
 - “Alix may be small, but it has a surprising amount of fun activities and things to do, with some being particularly unique to the area. Without a doubt Alix’s star attraction is the 6.3km long Nature Trail”

- Village of Alix involvement in the trail
 - Mowing, vegetation control every 14 to 20 days in season
 - Empty garbage containers weekly
 - Outhouse checks
 - Maintain QR code for virtual guest registry and comments
- Average operating expense for last 5 years ~ \$26,000 per Year
 - Majority of expenses are staff and basic consumables, garbage bags, toiletries.
- The request to the County of Lacombe is contribution of half the annual operating costs as which is consistent with Lacombe County Policy No. OP(46) Category 2 (excerpt below)

“Developed Green Space – typically Municipal Reserve within subdivisions and includes, but is not limited to, open grass areas, parks, local trail systems.
Maintenance: Mowed every 2 weeks, dependent on weather. Gravel trails graded monthly.”
- Our view is an annual contribution towards maintenance being more efficient than County public works traveling to Alix bi-Monthly

Thank you so much for your time and previous support of the lake trail!

Alix Fire Department Meeting Report

November 29, 2023

The topics covered were as follows:

1. Review of roll out procedures and direction from Chief Hiron on that particular process.
2. Membership did a secret vote on the 2023 Member of the Year. Results at the FD Christmas Party.
3. Toy Run and Parade of Lights on December 2, 2023.
4. Chief Hiron advised the members of the new County of Lacombe Fire Chief that will commence duties in January 2024.
5. The department is experiencing storage issues for equipment and other FD belongings. The current sheds are coming to the end of their life cycle, so alternative measures are being discussed. The other issue is more space is required. FD Leadership asked about either having a Sea Can on site, but felt current Village by-laws may not allow for that. The other preferred option would be a garage (approx. 24' x 24') that could, however; they would require financial assistance from the County and the Village to achieve that. I suggested they present their plans to Village of Alix Council once they have a firm plan in place.
6. Membership recruitment is still in progress.

Rob Fehr, Mayor of Alix

Lacombe Foundation Meeting

November 27, 2023

Organizational Meeting

- Jamie Hoover elected Board Chair
- Barb Sheppard elected Board Vice-Chair
- Set 2024 Meeting Dates

Regular Meeting

- Update from Director of Housing & Lodging Shannon Holtz (See attached)
- Financial Report presented by Finance Manager Ann Hultink. Currently in a surplus position, in large part to facilities at nearly full capacity, and COVID funding still in place from the province. A 1.5% staff salary increase is factored in the 2024 budget, but it is expected that the employees union will ask for more. The sense is it may well be in the 2.5% - 4% range, Will know more in the new year.
- Board approved a \$15 per person increase on the monthly Lodge Service fee to help offset the rising costs of food and maintenance. This fee still keeps the costs below industry average.
- Board also approved a Requisition increase from \$775,000 per annum to \$800,000 per annum. It was noted there has been only one small increase in the requisition over the past 12 years. Based on the Village of Alix population, the increase will be under \$1.00 per resident.

Sincerely,



Rob Fehr
Mayor, Village of Alix

The following items are provided in summary of key activities for Lacombe Lodge, Eckville Manor and the Affordable Housing portfolio:

Capital projects

A Building Condition Analysis was completed on November 13 for Parkview Manor and Lacombe Seniors Lodge. This has been paid for by Seniors, Housing and Community Services following the Board's request for this consideration. We are now awaiting the documentation from this inspection.

We have purchased a new cooler for the Lacombe Lodge as the old one was causing quite a bit of difficulty.

The dishwasher at Eckville Manor House had reached end of life and we decided to go with a rental option for the new one as the costs of repairs on an owned unit far exceed the cost of a rental. The rental company assumes all costs of repair and parts.

Lodge Events

Lacombe will be hosting their annual Christmas Gala on December 14th. This year the theme is The Kentucky Derby which we are all excited about.

Eckville Manor House will be hosting their Annual Christmas Gala on December 15. The residents have an option of bringing guests with them this year which hasn't happened since the pandemic so they are all very excited to be able to celebrate together.

Resident Fall Meetings

At this meeting we also wanted to encourage communication regarding activities and menus. We want to ensure that the residents feel heard when it comes to the type of activities they would like to see going forward in the lodge to enhance their participation. Also, as always, we want to encourage feedback of any kind regarding menus. This is an ongoing quality improvement initiative that we are committed to in all of our lodges.

Quality Improvement

We have started our next quality improvement initiative which is "Move - In Process". Our focus is ensuring that when a resident moves into our lodge environment that they have a welcoming experience that fosters a positive start to their new journey. We will be looking at all areas of move in from the initial contact to their first couple of months. We are very excited to see how we can improve this experience for all new residents.

Advocacy Update

Carla and Melodie met with MLA Johnson on September 25. We provided an overview of the status of the lodge project, and some introductory handouts of the project and the current business plan. We did provide the date of today's meeting but should she not be able to attend we will send along the 2024 meeting dates to secure her attendance at one.

Carla and Melodie attended the Lacombe City Council meeting September 25. Council is very appreciative of the role Lacombe Foundation plays in the community and are committed to advocating for the lodge redevelopment.

Housing Management Body CAOs were invited to a meeting with the Minister of Seniors, Community and Social Services on October 19th. Carla participated on behalf of The Bethany Group, Lacombe Foundation, and our other Housing Management Body partners. There was a very good turnout from HMBs and the Minister heard consistency in our shared concerns across the province, both operational and capital in nature.

ASCHA

Highlights of the ASCHA Regional meeting on October 4. Barb S. and Colleen were in attendance from the board.

- Morning session was focused on marketing lodges, senior's buildings.
- Business portion had elections for Central directors. Melodie remains Vice President with re-election opportunity in October 2024. Reviewed ASCHA strategic plan (attached).
- Presentation from Ministry of Seniors, Community and Social services: funding for covid (occupancy loss) has continued with end date unknown, flat line budget anticipated for 2024/2025, capital funding update and status of lodge program review.
- Discussion on challenges with community and affordable housing programs.
- ASCHA convention will be March 10 – 13 in Calgary.

CAO REPORT DECEMBER 2023

1. Asset Retirement Obligations (ARO) – Last webinar was November 29th. I went over our approach to recognizing Asset Retirement Obligations with our auditors and they approved. Our main focus will be on municipally owned buildings built in 1995 or earlier – due to possible contaminants such as asbestos, lead paint mercury thermostats etc. and the lagoon. We have 4 hours of support available from Deloitte to help us get to an ‘audit ready’ state and be in compliance with the new legislation.
2. Lacombe Regional Emergency Partnership (LREMP) – there have been meetings between the communities to discuss possible changes within the partnership. The LREMP agreement needs to be updated since more communities have joined, so the group agreed this was a good time to do a more thorough review of the organization. December 6th we will be having an all day activity in Lacombe. The morning will be a review of the Emergency Social Services plan and the afternoon will be a table top exercise for all member communities.
3. Interim Audit – I’m happy to say that we only needed 1 day for our Interim Audit this year. Everything is well on track for year end. Final audit will be booked for February 2024.
4. Training – I took a 4 hour webinar on ethics in municipal government in November. This was a very interesting course that showed how to navigate through human resources matters, procurement practices, land development etc. in a fair and ethical way.
5. Office Hours – Village Office will be closed December 25 & 26th (Monday & Tuesday) for Christmas and Boxing days as well as January 1st for New Years. The office will remain open for regular hours over the holidays – with the exception of a closure the afternoon of December 13th.



ALBERTA
MUNICIPAL AFFAIRS

*Office of the Minister
MLA, Calgary-Hays*

AR112693

November 9, 2023

His Worship Robert Fehr
Mayor
Village of Alix
Box 87
Alix AB T0C 0B0

Dear Mayor Fehr:

Thank you for meeting with me during the 2023 Alberta Municipalities Fall Convention and taking the time to discuss infrastructure funding for sewage lagoon repairs.

I appreciated the opportunity to hear your municipality's perspectives. As you may have noted in my mandate letter, I have been tasked with strengthening and maintaining a relationship of mutual respect and cooperation with municipal leaders while serving all Albertans. I believe this meeting was a meaningful step to strengthening our relationship.

For those issues that are outside of my ministry's purview, I have notified my colleagues that topics were raised relevant to their ministries during the convention. I have copied the Honourable Devin Dreeshen, Minister of Transportation and Economic Corridors, regarding your concerns with increased costs for sewage lagoon repairs for his consideration.

Thank you again for meeting and I look forward to continuing to work with you.

Sincerely,

A handwritten signature in black ink that reads "Ric McIver".

Ric McIver
Minister

cc: Honourable Devin Dreeshen, Minister of Transportation and Economic Corridors
Michelle White, Chief Administrative Officer, Village of Alix



2023-11-15

Rob Fehr
Mayor
Alix, Alberta

Dear Rob Fehr,

Please find the quarterly Community Policing Report attached that covers the July 1st to September 30th, 2023 reporting period. The attached report serves to provide a quarterly snapshot of the human resources, financial data and crime statistics for the Bashaw RCMP Detachment.

This quarter I want to update you on the status of Body Worn Camera (BWC) field test pilot project, which commenced earlier this year in Grand Prairie, Parkland, and St. Paul Detachments respectively. The rollout of BWC is part of the RCMP's on-going efforts to be transparent and accountable to the communities we serve. The use of BWC can play a role in enhancing public trust, improving interactions between the public and police, resolving public complaints more quickly, and improving evidence gathering. I wish to advise that the 10-week BWC & Digital Evidence Management Service (DEMS) Field Test has ended. Over the course of the Field Test, the Project Team reviewed the tools and services provided by the Contractor as well feedback provided by users of the Field Test Service against the contractual requirements. The RCMP has determined that the Contractor has not successfully met the Field Test requirements as outlined in the Contract. As such, we are in the process of transitioning to a new Contractor, and more details will be shared once they are confirmed.

Your ongoing engagement and the feedback you provide guides our Detachment team and supports the reinforcement of your policing priorities. I always remain available to discuss your community-identified policing priorities and/or any ideas you may have that will enhance our service delivery to address the priorities that are important to you. As the Chief of Police for your community, I invite you to contact me should you have any questions or concerns.

Sergeant Trent A. Cleveland
Detachment Commander
Bashaw RCMP Detachment



**Bashaw Provincial Detachment
Crime Statistics (Actual)
Q2: July to September 2019 - 2023**

All categories contain "Attempted" and/or "Completed"

October 10, 2023

CATEGORY	Trend	2019	2020	2021	2022	2023	% Change 2019 - 2023	% Change 2022 - 2023	Avg File +/- per Year
Offences Related to Death		0	0	0	0	0	N/A	N/A	0.0
Robbery		0	0	0	0	0	N/A	N/A	0.0
Sexual Assaults		0	3	2	1	0	N/A	-100%	-0.2
Other Sexual Offences		2	1	1	1	0	-100%	-100%	-0.4
Assault		9	15	8	5	7	-22%	40%	-1.4
Kidnapping/Hostage/Abduction		0	0	0	0	0	N/A	N/A	0.0
Extortion		0	0	0	0	0	N/A	N/A	0.0
Criminal Harassment		4	4	5	6	2	-50%	-67%	-0.2
Uttering Threats		7	4	1	3	3	-57%	0%	-0.9
TOTAL PERSONS		22	27	17	16	12	-45%	-25%	-3.1
Break & Enter		26	12	12	15	8	-69%	-47%	-3.3
Theft of Motor Vehicle		17	11	20	8	5	-71%	-38%	-2.7
Theft Over \$5,000		5	3	1	3	6	20%	100%	0.2
Theft Under \$5,000		32	21	29	24	11	-66%	-54%	-3.9
Possn Stn Goods		15	11	11	4	0	-100%	-100%	-3.7
Fraud		9	5	3	6	6	-33%	0%	-0.5
Arson		0	2	0	0	0	N/A	N/A	-0.2
Mischief - Damage To Property		14	11	28	10	10	-29%	0%	-0.9
Mischief - Other		6	6	4	7	1	-83%	-86%	-0.9
TOTAL PROPERTY		124	82	108	77	47	-62%	-39%	-15.9
Offensive Weapons		5	3	3	6	0	-100%	-100%	-0.7
Disturbing the peace		10	3	2	3	1	-90%	-67%	-1.8
Fail to Comply & Breaches		15	1	5	4	3	-80%	-25%	-2.1
OTHER CRIMINAL CODE		6	6	7	3	5	-17%	67%	-0.5
TOTAL OTHER CRIMINAL CODE		36	13	17	16	9	-75%	-44%	-5.1
TOTAL CRIMINAL CODE		182	122	142	109	68	-63%	38%	24.1

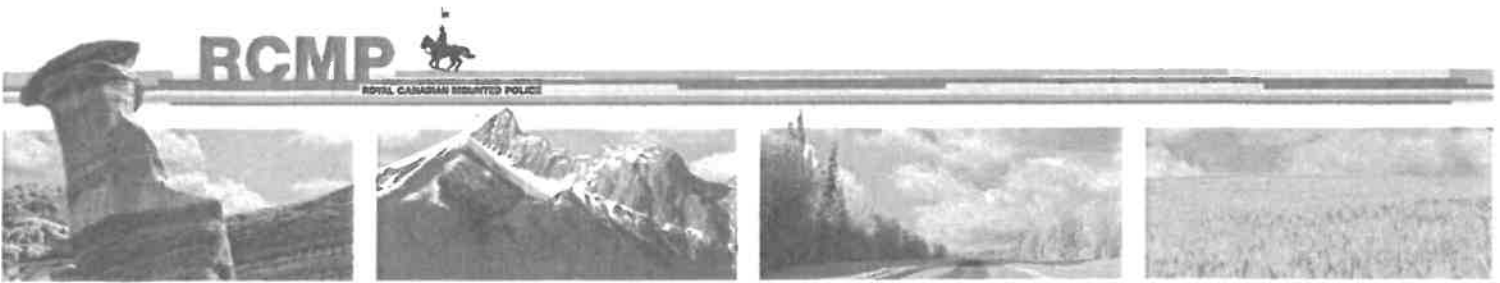


Bashaw Provincial Detachment Crime Statistics (Actual) Q2: July to September 2019 - 2023

October 10, 2023

All categories contain "Attempted" and/or "Completed"

CATEGORY	Trend	2019	2020	2021	2022	2023	% Change 2019 - 2023	% Change 2022 - 2023	Avg File +/- per Year
Drug Enforcement - Production		0	0	0	0	0	N/A	N/A	0.0
Drug Enforcement - Possession		1	2	1	2	0	-100%	-100%	-0.2
Drug Enforcement - Trafficking		0	1	0	0	0	N/A	N/A	-0.1
Drug Enforcement - Other		0	1	0	0	0	N/A	N/A	-0.1
Total Drugs		1	4	1	2	0	-100%	-100%	-0.4
Cannabis Enforcement		0	1	0	0	0	N/A	N/A	-0.1
Federal - General		2	1	1	0	1	-50%	N/A	-0.3
TOTAL FEDERAL		3	6	2	2	1	-67%	-50%	-0.8
Liquor Act		0	1	0	1	0	N/A	-100%	0.0
Cannabis Act		0	1	0	0	1	N/A	N/A	0.1
Mental Health Act		12	22	13	9	15	25%	67%	-0.7
Other Provincial Stats		28	49	38	28	25	-11%	-11%	-2.7
Total Provincial Stats		40	73	51	38	41	3%	8%	-3.3
Municipal By-laws Traffic		1	2	1	0	0	-100%	N/A	-0.4
Municipal By-laws		4	5	8	4	5	25%	25%	0.1
Total Municipal		5	7	9	4	5	0%	25%	-0.3
Fatals		0	1	1	2	1	N/A	-50%	0.3
Injury MVC		5	8	4	4	8	60%	100%	0.2
Property Damage MVC (Reportable)		40	28	41	57	42	5%	-26%	3.3
Property Damage MVC (Non Reportable)		5	1	3	7	4	-20%	-43%	0.4
TOTAL MVC		50	38	49	70	55	10%	-21%	4.2
Roadside Suspension - Alcohol (Prov)		N/A	N/A	N/A	N/A	4	N/A	N/A	N/A
Roadside Suspension - Drugs (Prov)		N/A	N/A	N/A	N/A	0	N/A	N/A	N/A
Total Provincial Traffic		334	300	184	168	179	-46%	7%	-44.2
Other Traffic		1	3	0	0	1	0%	N/A	-0.3
Criminal Code Traffic		9	7	8	2	4	-56%	100%	-1.5
Common Police Activities									
False Alarms		9	5	3	5	4	-56%	-20%	-1.0
False/Abandoned 911 Call and 911 Act		20	8	1	2	1	-95%	-50%	-4.4
Suspicious Person/Vehicle/Property		36	55	53	55	37	3%	-33%	0.2
Persons Reported Missing		1	4	0	2	3	200%	50%	0.2
Search Warrants		0	1	0	0	0	N/A	N/A	-0.1
Spousal Abuse - Survey Code (Reported)		13	11	13	18	11	-15%	-39%	0.3
Form 10 (MHA) (Reported)		0	2	0	3	4	N/A	33%	0.9

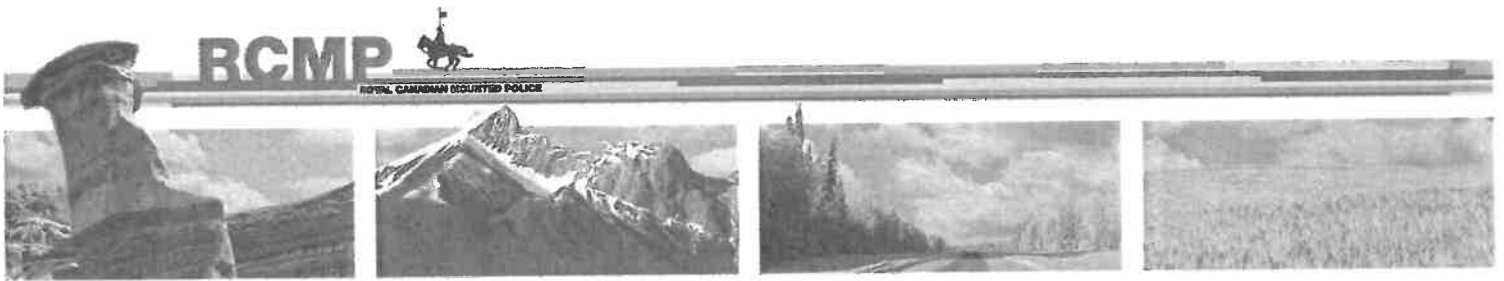


RCMP Provincial Policing Report

Detachment	Bashaw
Detachment Commander	Sgt. Trent Cleveland
Quarter	Q2
Date of Report	2023-11-15

Community Consultations

Date	Monthly Emails
Meeting Type	Community Connection
Topics Discussed	Detachment status, updates and community trends
Notes/Comments	Q2 Human Resource Issues



Community Priorities

Priority 1

Crime Reduction

Current Status & Results

This quarter Bashaw Detachment has had 22 property related thefts. Currently this will keep the detachment on pace to reduce the overall property related thefts to 100 for the fiscal year. The detachment continues to put into place crime preventative measures.

Priority 2

Enhance Awareness and Education

Current Status & Results

This quarter involved the summer months with students being out of school and community meetings held until fall. Over the summer months, the detachment was involved in community events; Canada Day, Bashaw Regional Youth Summer Camps, Community Days (Hometown Day), Parades and etc. The Detachment Commander remained in contact with stakeholders via phone calls and emails. Bashaw Detachment put on a RCMP 150 Celebration at the detachment involving a number of RCMP units, vintage RCMP vehicles, EMS, Fire Department, County Protective Services and Victim Services. Bashaw also participated in the Bashaw parade which was the largest parade that Bashaw has ever had with all of the first responding vehicles. The start of the school year (Sept), members continue to be involved with the schools; participating in the breakfast and lunch clubs, attending the schools to represent the RCMP and etc.



Crime Statistics¹

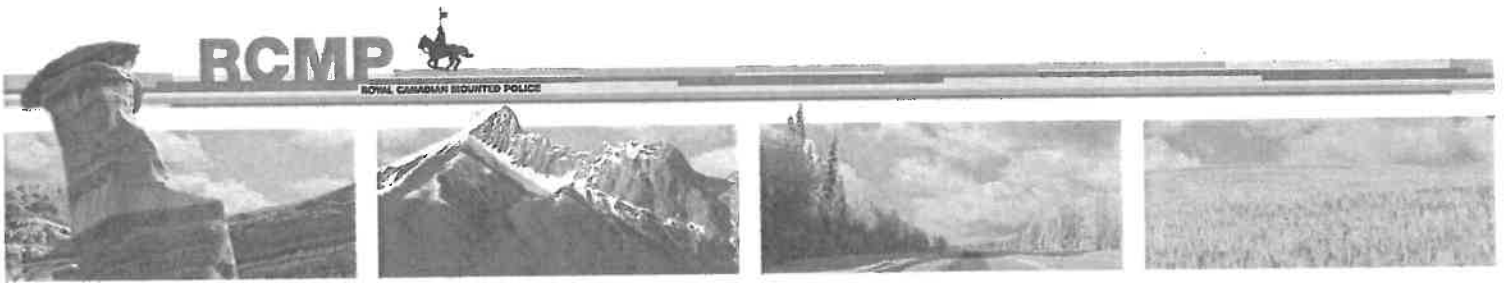
The following table provides policing statistics on actual offences within the periods listed. Please see Appendix for additional information and a five-year comparison.

Category	July - September			January - December		
	2022	2023	% Change Year-over-Year	2021	2022	% Change Year-over-Year
Total Criminal Code	109	68	-38%	556	387	-30%
<i>Persons Crime</i>	16	12	-25%	95	73	-23%
<i>Property Crime</i>	77	47	-39%	414	267	-36%
<i>Other Criminal Code</i>	16	9	-44%	47	47	0%
Traffic Offences						
<i>Criminal Code Traffic</i>	2	4	100%	18	10	-44%
<i>Provincial Code Traffic</i>	168	179	7%	779	659	-15%
<i>Other Traffic</i>	0	1	N/A	3	2	-33%
CDSA Offences	2	0	-100%	3	8	167%
Other Federal Acts	2	1	-50%	7	12	71%
Other Provincial Acts	38	41	8%	226	130	-42%
Municipal By-Laws	4	5	25%	21	16	-24%
Motor Vehicle Collisions	70	55	-21%	231	253	10%

¹ Data extracted from a live database (PROS) and is subject to change over time.

Trends/Points of Interest

Currently our total crime stats have all decreased, mostly due to our known repeat and prolific offenders are currently remanded. We had a few that were released, and monitored closely. We were able to breach these offenders on their release conditions and have them remanded. Our current members in the detachment are dedicated to community policing by interacting with the schools and citizens. They are also ensuring the safety of our jurisdiction by conducting proactive patrols on hot spots and known criminal activity locations.



Provincial Police Service Composition Table²

Staffing Category	Established Positions	Working	Soft Vacancies ³	Hard Vacancies ⁴
Police Officers	5	4	1	0
Detachment Support	2	2	0	0

² Data extracted on September 30, 2023 and is subject to change.

³ Soft Vacancies are positions that are filled but vacant due to maternity/paternity leave, medical leave, etc. and are still included in the overall FTE count.

⁴ Hard Vacancies reflect positions that do not have an employee attached and need to be filled.

Comments

Police Officers: Of the five established positions, four officers are currently working with one on special leave (One Parental leave). There is no hard vacancy at this time. During Q2, the detachment experienced human resource issues due to an off-duty injury and a off-duty sick member. We were able to secure an RCMP Reservist to assist the detachment for two months.

Detachment Support: Of the two established positions, two resources are currently working.

NEW Corporal Position: Bashaw Detachment has been given an additional position/supervisor. This position currently is going to promotion.

Quarterly Financial Drivers



PRLS BOARD TALK

Highlights of the Parkland Regional
Library Board Meeting
NOVEMBER 16, 2023

Organizational Meeting

Parkland's board has approximately 15 new members. Board members in attendance elected the new Executive Committee and a brand-new Board Chair. Welcome Barb Gilliat!

Executive Committee

The Executive Committee has several new faces, along with returning members. Welcome!

- Deb Coombes** – Town of Bowden
- Jamie Coston** – Town of Rimbey
- Sarah Fahey** Village of Clive
- Barb Gilliat** – Village of Alix (Committee Chair)
- Dana Kreil** – Lacombe County
- Len Phillips** – Town of Rocky Mtn. House
- Debra Smith** – Village of Lougheed
- Carlene Wetthuhn** – Camrose County
- Shannon Wilcox** – Town of Carstairs
- Janice Wing** – Town of Innisfail

Parkland 2024 Budget

The Parkland budget has been approved by 68% of the municipalities representing 77% of the population, with four municipalities declining.

Advocacy Committee

The Advocacy Committee continues to enthusiastically serve PRLS. The volunteers for the Advocacy Committee for 2024 are:

- Jul Bissell** – Village of Elnora
- Teresa Cunningham** – Town of Penhold
- Todd Dalke** – Town of Sundre

- Elaine Fossen** – Village of Forestburg
- Barb Gilliat** – Village of Alix (ex-officio)
- Gord Lawlor** -Town of Stettler
- Stephen Levy** – Village of Sedgewick
- Jordon Northcott** – Clearwater County
- Ray Reckseidler** – Village of Delburne
- Debra Smith** – Village of Lougheed
- Harvey Walsh** – Town of Olds

Board Meeting Dates for 2024

Parkland will be holding board meetings virtually in 2024. Board meeting dates are subject to change, but are set as follows:

- **February 22** - Annual Report, Year in Review
- **May 16** - 2023 Financial Statements presented
- **September 12** - Budget presentation for 2025
- **November 14** - Organizational Meeting

Compensation Policy Working Group

The Compensation Policy Working Group presented the results of their hard work to the board. Working group member Twyla Hale gave a short PowerPoint presentation regarding their recommendations for Parkland's new 9-step salary grid and Compensation Policy.

Website Refresh Project

Parkland's new websites have launched! Check it out at [Parkland Regional Library System \(prl.ab.ca\)](http://Parkland Regional Library System (prl.ab.ca))

It is of note that Parkland is the first region in Alberta to have accessibility programming in its website.

Advocacy Report

While Parkland continues to move ahead with its advocacy activities in conjunction with Yellowhead Regional Library (YRL), efforts to maintain advocacy momentum with the other library systems has proven more difficult.

One important note, at Parkland's September board meeting where the 2021 budget was approved by the board, the following motion was made:

Motion by Joy-Anne Murphy to advocate to the government that the GOA provide annual cost of living increases in the future as well as cost of living catch up funding for library operating grants.

After much discussion, the following collective actions were decided to be taken by PRLS and YRL at their Advocacy Committee meeting:

- YRL will book a table for the RMA and Alberta Municipalities trade shows. Parkland will be looking for board members to volunteer.
- YRL and PRLS will advocate the GOA for improved SuperNet. Parkland (or YRL) should send out a notice in January for a meeting in February 2024 to see if the other systems want to lobby the provincial government for increased SuperNet bandwidth
- PRLS' Director and Chair need to visit Parkland's MLAs
- The committee will pursue ongoing inflationary adjustments for library grants. The committee will send any letters produced to other systems to sign in support.

Marketing Report

Parkland's October marketing initiatives were very successful. Staff reported the following results:

- **3rd annual Golden Ticket Contest** – There were 36 participating libraries and 601 total entries, which is a 26% increase from 2022. The winner was Martina from Clive, who was excited to receive the West Edmonton Mall Trip package.
- **Library Card Sign-Up and Renewal Contest** – The library card sign-up and renewal contest had 1,071 entries. There were 5 winners of \$100 visa gift cards from Stettler, Innisfail, Cremona, Water Valley, and Ponoka.
- **Internal Membership Drive** – There were over 1,700 new cardholders for October 2023 – a new record! The last highest was in September of 2019 with 1,497 new cardholders. Alix Public Library won with 146 new members and renewals – Over 10% of their population!

In 2023 Parkland sent out 8,750 bookmarks, 275 brochures, 750 flyers, and 900 stickers to member libraries to help them market their services in a professional and appealing manner.

This last summer, Parkland staff visited Olds, Rimbey, Hughenden, and Sylvan Lake libraries with a professional photographer and videographer to take photos and videos for libraries to use in their marketing materials.

<https://www.youtube.com/watch?v=3AD6Wqu5HGY&list=PLNh8ewjLSG3JhONRtyUo612NKABgvcbEu>

Committee News from Trustees

Stettler Public Library loaned 80,000 units in 2023. The Stettler friends of the library are also holding their annual wine survivor fundraiser in December.

Penhold and District Library is holding a Community Christmas on November 24th and are holding a book dedication and signing for a local resident, who has set the world record for blood donations (208) and has an entry in the *Guinness Book of World Records*.

The **Sedgewick and District Municipal Library** is holding two fundraisers; a pre-Christmas seafood sale, and a quilt fundraiser selling \$5 tickets until December 12th. The quilt has an estimated value of \$500.

Carstairs Public Library is hosted their first ever ComicCon, which was so popular that they will be holding it again next year with other partners.

Castor Municipal Library has a table at the local farmer's market and are partnering with the Elks on a raffle fundraiser. They have also been able to hire a summer student this past year, and hope to next summer as well.

Sundre Public Library is holding a Silent Auction from November 14 – 24th.

Board Members Present

Barb Gilliat (Vice-Chair), Twyla Hale, Gord Lawlor, Ray Reckseidler, **(Zoom)** Jul Bissell, Doug Booker, Deb Coombes, Jaime Coston, Edna Coulter, Teresa Cunningham, Todd Dalke, Cal David, Dana Depalme, Amanda Derksen, Sarah Fahey, Richard Forsberg, Elaine Fossen, Dwayne Fulton, Clark German, Barbara Gibson, Kathy Hall, Pam Hansen, Dana Kreil, Stephen Levy, Nancy Hartford, (alt. for Bryce Liddle) Julie Maplethorpe, Ricci Matthews, Marc Mousseau, Joy-Anne Murphy, Jordon Northcott, Jackie Northey, Jacquie Palm-Fraser, Jas Payne, Shawn Peach, Leonard Phillips, Diane Roth, Deb Smith, Les Stulberg, Harvey Walsh, Carlene Wetthuhn, Shannon Wilcox, Bill Windsor, Janice Wing **(Visitors)** Jocelyn Baxter, Diane Elliott

Regrets Alison Barker-Jevne

Absent Jeff Eckstrand, Doug Francoeur, Michael Hildebrandt, Cody Hillmer, Darryl Motley, Bill Rock, Sandy Shipton, Patricia Young

For more information, or if you want a copy of the draft minutes from this board meeting, please contact PRLS.

Next Meeting: February 22, 2024 (via Zoom)

Re-visiting your Code of Conduct Bylaw

November 15, 2023: RMRF

Approximately five years ago, the *Municipal Government Act* was amended to require, in section 146.1, that all municipalities pass a Code of Conduct Bylaw. Alberta Regulation, 200/2017, the *Code of Conduct for Elected Officials Regulation* was also passed. Section 7 of the Regulation requires that the Code of Conduct Bylaw be reviewed at least every four years, meaning that for many municipalities, it is timely to review the Code of Conduct Bylaw. This article focuses on the process and procedure aspects of a Code of Conduct Bylaw so that complaints are resolved in a manner that ensures procedural fairness.

The Regulation provides further detail on the topics which can be addressed in the Bylaw, including:

- who is responsible for representing and communicating on behalf of the municipality;
- the requirement for respect for council's decisions;
- the requirement for respectful interaction between council, staff and the public;
- the use of confidential information; and
- the use of municipal assets.

The Regulation also requires the Bylaw to include the list of potential sanctions set out in the Regulation. The potential sanctions for a breach range from a letter of reprimand or apology, to publication of the letter, to removal from committees and suspension of councilor remuneration. Many Code of Conduct Bylaws address the conduct requirements, potential breaches and sanctions relatively thoroughly. However, the procedure for resolving a complaint is often not considered in as much detail in the Bylaw.

From a procedural perspective, the Regulation states that the Code of Conduct Bylaw must address who can file a complaint, the method to file a complaint, the process to

determine if the complaint is valid, and the process to determine how sanctions are imposed. Aside from these brief requirements, very little direction is provided about how to draft the procedural aspects of the Bylaw. What follows is a list of suggested procedural areas which we recommend you consider for your Code of Conduct Bylaw:

- considering that complaints might be filed between councilors or between staff and a councilor, is there a role that a mediator trained in alternative dispute resolution could play in resolving complaints, having regard for the need to maintain a working relationship after the complaint;
- the Regulation requires that an initial determination be made regarding whether the complaint is valid, we recommend that this decision be made by an independent third-party investigator;
- the Regulation does not specify whether reasons are required in determining if a complaint is valid, however, this decision is subject to judicial review by the Court, and you may wish to consider stipulating in your Bylaw that reasons for the decision are required;
- reasons explain how the decision maker interpreted the wording of the Bylaw, how the evidence was weighed and the findings of fact made by the decision maker;
- reasons serve the purpose of explaining the decision to the parties and if needed to the Court on judicial review;
- another important procedural consideration for your Bylaw is whether or not the complaint process and complaint decision are to be kept confidential, if your Bylaw requires the investigators report to be put before Council, you will need to consider whether or not Council can move into closed session; and
- if your Bylaw is structured such that the investigator makes a recommendation to Council, who then holds its own hearing and decides if there was a breach and imposes sanctions, consider whether a councilor who is either the complainant or the respondent should participate as a decision maker, and whether council could find itself in a situation where they don't have quorum.

Revisiting and refining the procedural aspects of your municipality's Code of Conduct Bylaw is critical to fostering transparency, fairness, and effective conflict resolution. The above suggestions will help to create a robust and equitable framework for handling complaints.

Mayor and Council,

I am writing to urge you and your organization to support my Private Member's Bill C-273 - An Act to amend the Criminal Code (Corinne's Quest and the protection of children). It is appalling that physical punishment of children is still legal in Canada, even though more than sixty countries around the world have banned the practice. Bill C-273 seeks to repeal section 43 of the Criminal Code, which allows for physical punishment of children. If it passes in Parliament, Bill C-273 will help to end the legalized physical punishment of children in Canada.

It is important to note that Bill C-273 is a response to the Truth & Reconciliation Recommendation Call to Action #6. Nearly 700 Canadian organizations signed a Joint Statement to end physical punishment of children and youth. Child and youth advocates across Canada, such as Justice for Children and Youth, Spirit of the Children Society, Indigenous Watchdog, and the Canadian Coalition for the Rights of Children, continue to fight for the repeal of Section 43. We have also received endorsements by BC Association of Social Workers and First Call Child and Youth Advocacy Coalition.

"This Bill (C-273) holds great importance in the development and well-being of all children. Children need to be permitted to live in an environment free from violence and fear. At Spirit of the Children Society, it is our goal to empower and strengthen Indigenous families by providing support and resources through a model of love, caring, and understanding. This is accomplished by teaching the parents, and children, that hurting a person to get their way is not the appropriate way of child rearing; mindfulness, communicating, and role modeling is the ideal way to raise a child. Through this model a child will develop into an individual who is able to learn from their own successes and mistakes and not be fearful of challenge", Ruth Weller, Executive Director of Spirit of the Children Society.

Bill C-273 will be coming up for first hour of debate at the end of November in the House of Commons. **There are two ways to support this legislation:**

1. **Sign my petition:** https://www.peterjulian.ca/support_bill_c_273
2. **Write to your MP:** https://www.peterjulian.ca/write_to_your_mp_section_43

If you have any questions, please contact my staff, Doris Mah,
peter.julian.c1d@parl.gc.ca.

Sincerely,

Peter Julian,
MP – New Westminster-Burnaby
Peter.julian@parl.gc.ca
613-992-4214

I acknowledge that I work on the unceded traditional territory of the Algonquin, Haudenosaunee and Anishinabek peoples.

New Westminster is located on the unceded and traditional territory of the Halq'éméylem speaking Coast Salish peoples. This includes the nations of the Qayqayt, q'wa:ńł'əń (Kwantlen), Katzie, kwikwəłwəm (Kwikwetlem), xʷməθkʷəyəm (Musqueam), Stó:lō, scəwaθn məsteyəxʷ (Tsawwassen), and Tsleil-Waututh.

Burnaby is located on the ancestral and unceded homelands of the hənq̓əmiñəm and Skwxwú7mesh speaking peoples as well as all Coast Salish peoples.

November 15, 2023

Village of Alix
Box 87
Alix, Alberta
T0C 0B0

Re: Municipal Support for the Red Deer River Watershed Alliance

Dear Village of Alix Council,

Hello, I am Francine Forrest, and I am reaching out on behalf of the Red Deer Watershed Alliance (RDRWA). As a municipality operating in the Red Deer River watershed, the Village of Alix is recognized as a vital partner in land and watershed management in the basin. Below is a brief update on the RDRWA's activities and information on ways you can help us achieve our shared watershed planning goals and participate in our 2024- 2025 funding process.

Who We Are

The RDRWA was established in 2005 and is one of 11 Watershed Planning and Advisory Councils (WPACs) which partner in the delivery of Alberta's *Water for Life Strategy*. Our vision is that the watershed will be healthy, dynamic, and sustainable through the efforts of the entire community. We are a multi-sector, not-for-profit organization that facilitates regional watershed management. Our renewed WPAC mandate and roles agreement with Environment and Protected Areas (2022) specifies RDRWA will lead an ongoing collaborative process to:

- report on the state of the watershed,
- further develop and implement the Integrated Watershed Management Plan (IWMP),
- inform, educate and engage on water literacy and watershed stewardship, and
- serve as a convener and collaborator on watershed issues.

Benefits to Your Municipality

We are sending this letter, and the attached '*Our Common Water*' Case for Support, to invite the Village of Alix to join other municipalities from across the watershed with a financial contribution in support of the RDRWA. Water is the foundation for the health and prosperity of local communities and the RDRWA recognizes the role of municipalities as major land and water use decision-makers and community leaders. The RDRWA can directly help to support your municipality through programming at the watershed-scale that influences the health of local watersheds and the water security for communities and industries. Over the past 18 years, the

RDRWA has developed many resources and initiatives to maintain and protect watershed health. The RDRWA's works on regional watershed assessment, programming and planning initiatives which provides information to assist with local decision making with community benefits including: source protection, flood and drought resiliency, increased water literacy and recreational enjoyment.

Municipalities contribute approximately 20% of the RDRWA's annual funding, based on a recommended funding model of **50 cents per capita**. Consistent municipal funding strengthens the RDRWA's ability to provide support to partner municipalities, advance integrated watershed management, engage different sectors, align monitoring initiatives and lead water literacy and environmental education efforts.

Update on Activities

Highlights from our 2022-2023 Annual Report and upcoming activities include:

- **Watershed Assessment and Planning Resources:** We produce technical reports and tools addressing watershed topics to assist municipalities with land and water resource management. Some initiatives are listed below.
 - **Managing water and runoff:** The RDRWA in partnership with the Nature Conservancy of Canada developed an online map portal that also maps "hydrologically significant areas" across the watershed. This information can be used to inform decisions and help control runoff by prioritizing areas for development and restoration.
 - **Flood and drought resilience:** The RDRWA partnered with Fiera Biological Consulting (2020 – present) to map riparian condition along over 10,000 km of shoreline in the Medicine-Blindman Rivers, Buffalo, Kneehills, Threehills, and Little Red Deer Rivers and Raven, Michichi and Rosebud rivers. The technical reports and municipal summaries support decision making and targeted restoration and conservation programming. Stay tuned for upcoming workshops on drought management.
 - **State of the Watershed:** The RDRWA is collaborating with partners to assess and update its State of the Watershed Report (2009). Information will inform shared initiatives for Integrated Watershed Management Planning (IWMP).
- **Education and Outreach:** Our work reaches thousands of central Albertans every year. This year the RDRWA hosted and participated in summer outreach events to connect with over 5000 individuals. Events were for school groups and the general public. RDRWA also partnered with the Waskasoo Environmental Education society to deliver watershed educational programs to Grade 5 and Grade 8 students. The RDRWA has also connected with >3000 individuals on social media (Facebook, X) and through our monthly newsletter and website materials. We additionally developed a number of films on important topics including: source water, native trout, and riparian areas to increase water literacy.

- **Convenor and Collaborator:** We also provide forums for stakeholders to meet, share information, discuss water and watershed issues and priorities in the basin. This year our Fall forum and WPAC Summit brought partners from across Alberta and beyond to the basin for important discussions.



Stronger Together

Thank-you for considering this invitation to become a funding partner of the RDRWA. For interest and follow up invoicing, please contact Kelly Dodds at info@rdrwa.ca or by phone at 403-340-7379. Your support matters and we hope you will join the community of municipalities to collaborate on watershed management initiatives and help address our current and future shared water challenges.

Sincerely,

Francine Forrest, MSc.
Executive Director, RDRWA

Stay Connected

Did you know that the RDRWA offers many ways to connect?

- Sign up for our [monthly e-newsletter](#)
- Check out water-related events on our [community calendar](#)
- Participate in our regular forums and events
- Request a presentation to Council and/or staff
- Engage with our outreach and technical committees

